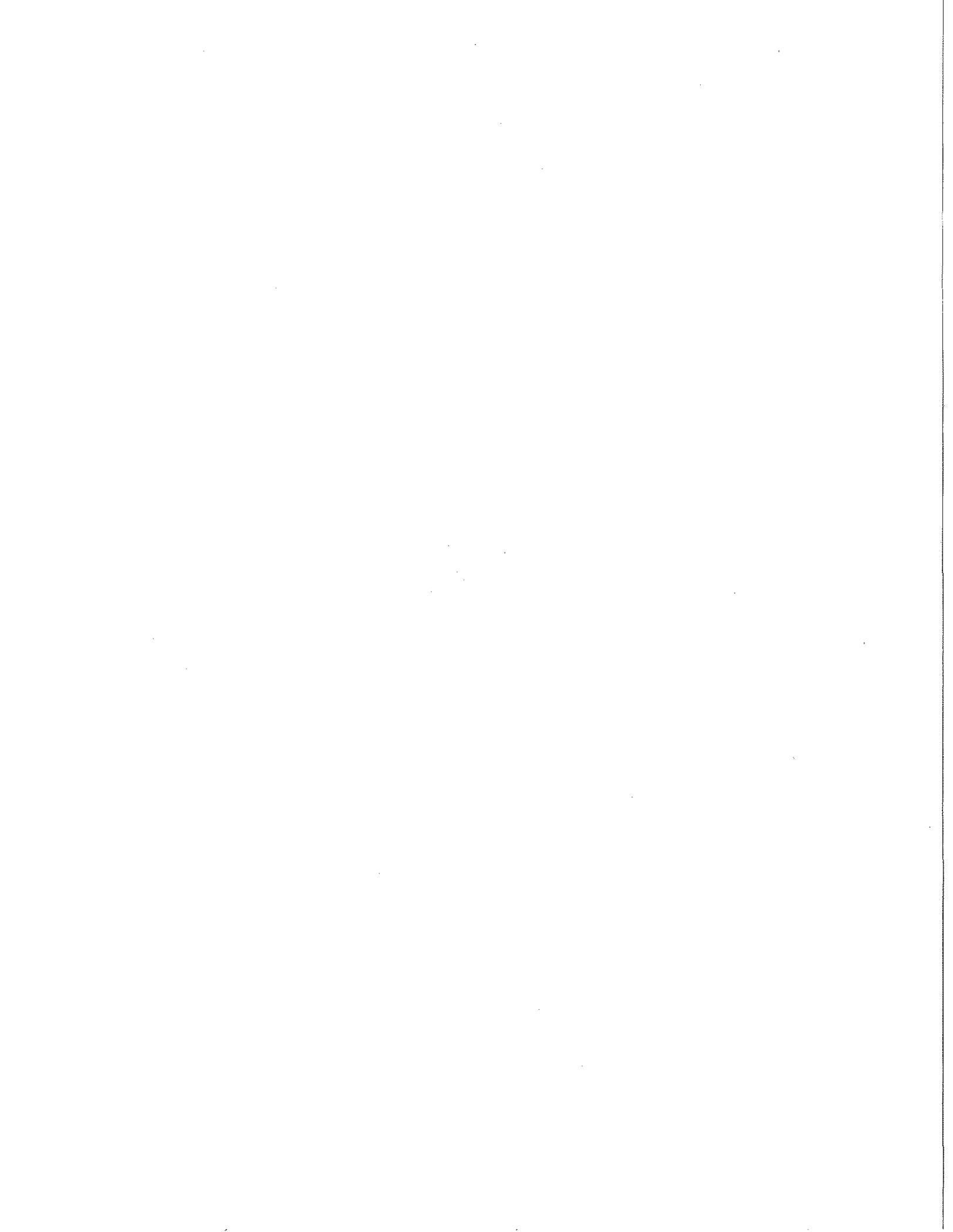


# *Town of Mansfield*



## *Financial & Budget Overview*

*February 12, 2011*





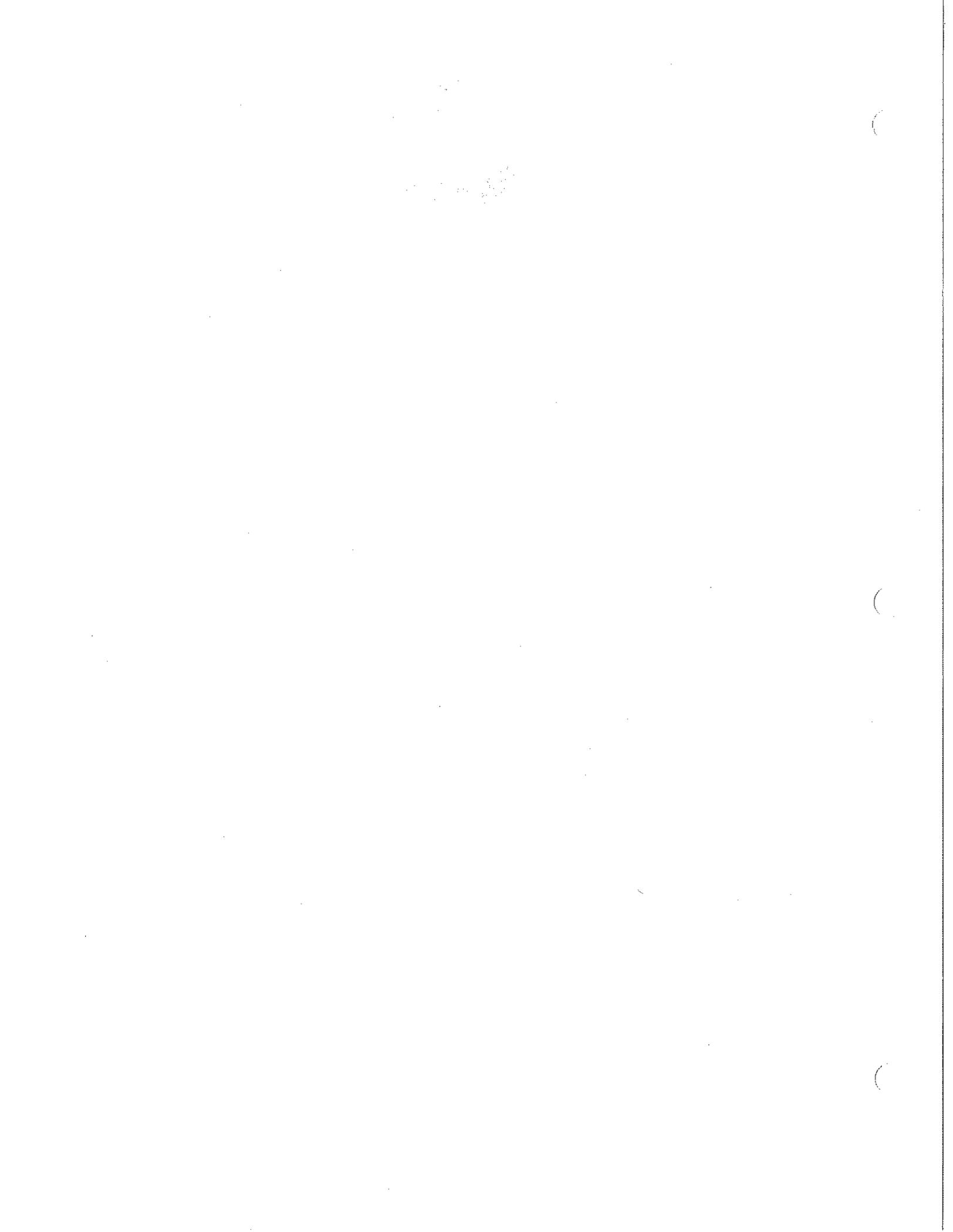
TOWN OF MANSFIELD  
SPECIAL TOWN COUNCIL MEETING  
SATURDAY, FEBRUARY 12, 2011

AUDREY P. BECK BUILDING  
COUNCIL CHAMBERS

9:00 am

AGENDA  
FINANCIAL & BUDGET OVERVIEW

1. Quarterly Financial Statements dated December 31, 2010
2. Operating Budget
  - a. Revenues:
    - i. Estimated 2010/2011 Grand List
    - ii. Major State grants analysis
    - iii. Assumptions & Five Year Forecast
  - b. Expenditures:
    - i. Town Assumptions/Initiatives
    - ii. Major Projects and Council Goals
    - iii. Mansfield Board of Education 2010/11 Budget Data
    - iv. Regional School District 19 2010/11 Budget Data
3. Capital Improvement Plan Budget
  - a. Revenues Sources
  - b. Capital Improvement Needs
4. Capital Non-recurring Fund
  - a. Current Year Funding
  - b. Future Budgets
5. Debt Service Fund
6. Council Policy Recommendations
7. Other



FINANCIAL/BUDGET OVERVIEW  
TABLE OF CONTENTS

	PAGE
1. Quarterly Financial Statements dated December 31, 2010.....	1
2. Estimated 2010/11 Grand List .....	56
3. Major State Grants Analysis.....	57
4. PILOT Grant Analysis.....	58
5. 2010/11 ECS and Transportation Grant.....	59
6. Five Year Forecast.....	60
7. Council Goals.....	61
8. Board of Education Budget in Brief.....	63
9. Regional School District #19 Budget in Brief.....	67
10. Capital Improvement Plan – DRAFT .....	72
11. Capital Nonrecurring Fund Roll Forward.....	80
12. General Obligation Bond Issue of 2011 – Project List .....	81
13. Proforma Debt Service Roll Forward.....	82

SUPPLEMENTAL INFORMATION:

14. Consumer Price Index.....	83
15. Employee Share Health Insurance.....	86
16. General Wage Increase Summary.....	87
17. State & Municipal Fiscal Indicators.....	88



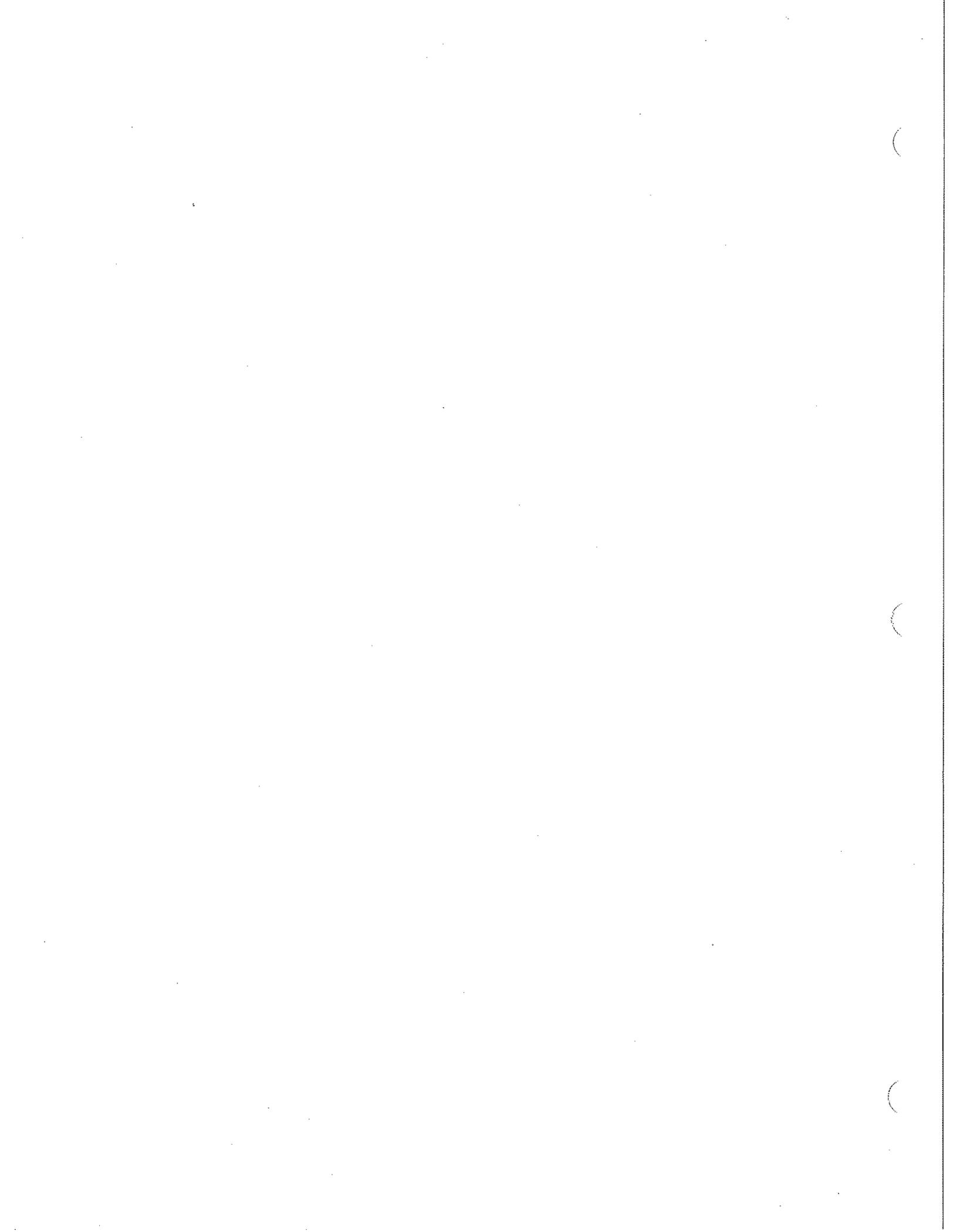
TOWN OF MANSFIELD  
MANSFIELD BOARD OF EDUCATION

---

Quarterly Financial Statements

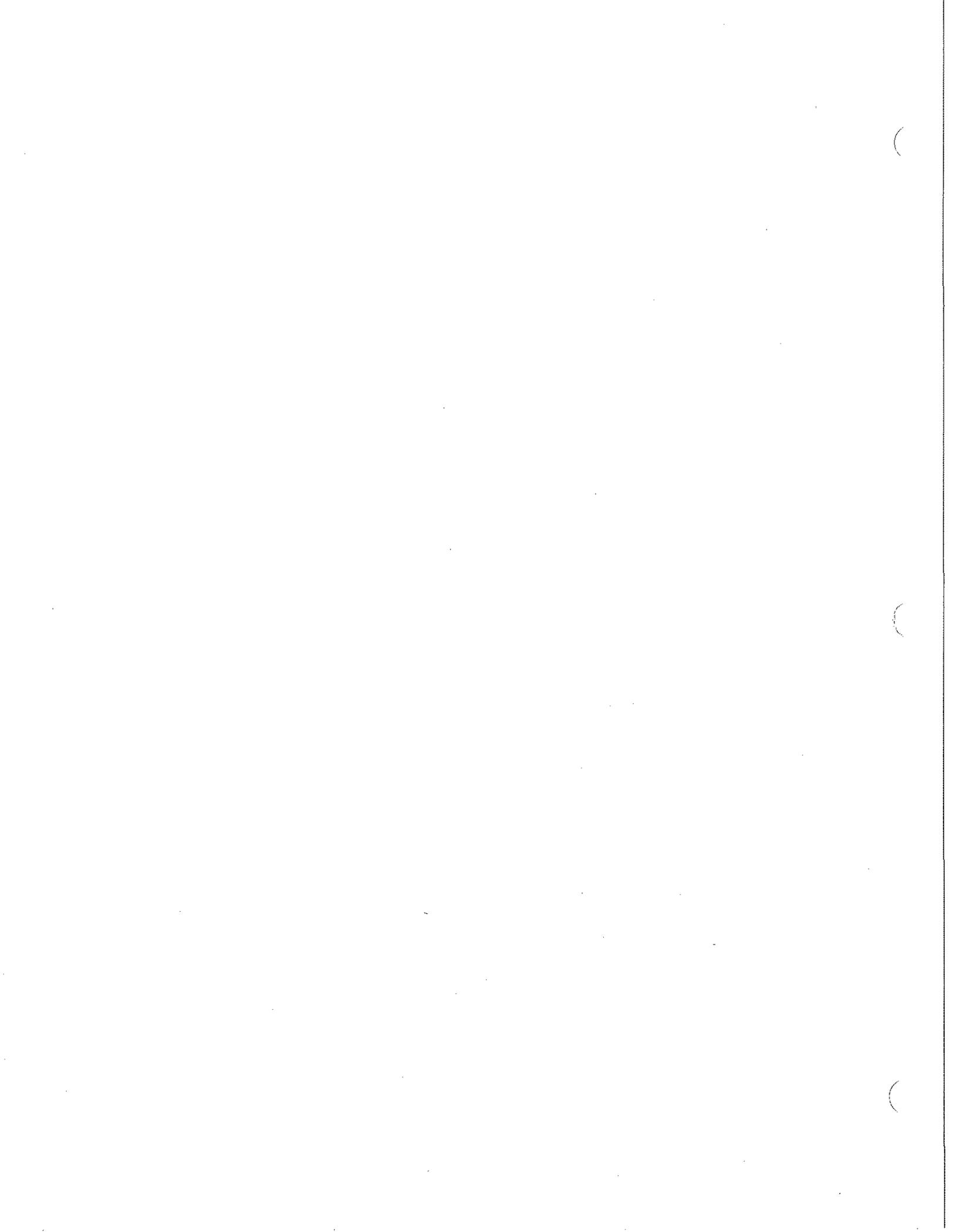
(For the Quarter Ending December 31, 2010)

Finance Department  
Cherie Trahan  
Director of Finance  
February 12, 2011



**TABLE OF CONTENTS**  
**DECEMBER 31, 2010**

Letter of Transmittal .....	1
Overview – Revenues/Expenditures.....	2
Trial Balance – GAAP Basis.....	6
Day Care Fund .....	7
Cafeteria Fund .....	8
Parks and Recreation Fund .....	10
CNR Fund Roll Forward .....	13
Debt Service Fund .....	14
Solid Waste Disposal Fund .....	18
Health Insurance Fund .....	20
Workers’ Compensation Fund .....	24
Management Services Fund .....	26
Cemetery Fund .....	29
Long Term Investment Pool .....	31
Eastern Highlands Health District .....	33
Downtown Partnership.....	37
Changes in Debt Outstanding – Schools and Towns .....	40
Detail of Debt Outstanding – Schools and Towns .....	41
Summary of Short Term Investments.....	42
Amounts and Percents of Tax Collections .....	43
Open Space Report.....	44
Recap of Special Education Revenues and Expenditures.....	45
Status of Deferred Maintenance Account.....	46
Town of Mansfield YTD Revenue Summary by Source .....	47
Town of Mansfield Expenditure Summary by Activity .....	50
Mansfield Board of Education Expenditure Summary by Activity .....	52



<b>Town of Mansfield</b>		<b>Memorandum</b>
--------------------------	--	-------------------

*To: Mansfield Town Council  
Mansfield Board of Education  
From: Cherie Trahan, Director of Finance  
Date: February 12, 2011  
Subject: December 31, 2010 Quarterly Report*

Attached please find the second quarter financial report for the quarter ending December 31, 2010.

Attachment

## OVERVIEW

### GENERAL FUND BUDGET

#### REVENUES:

##### Tax Collections

The total collection rate through December 31, 2010 is 97.1%, as compared to 97.4% through December 31, 2009. Real estate collections, which account for approximately 85% of the levy, are 98.0% as compared to 98.4% for last year. Collections in motor vehicles are at 91.4% as compared to 91.6% at December 31, 2009. At this time, we expect to meet our budget for tax collections.

##### Licenses and Permits

Conveyance taxes received through the second quarter are \$54,704 or 44% of the annual budget. Building permits received are \$70,122 or 34% of the annual budget. We will be significantly short of budget for the year if building activity doesn't pick up.

##### Federal Support for General Government

No change from the budget at this time.

##### State Support for Education

There has been no change in the ECS grant estimate from the State at this point and we expect to receive our budgeted amount of \$10,070,680. The transportation grant is budgeted at \$199,930 and the current estimate from the State is \$135,074 or \$64,856 short of budget. The State grant payment reflects a 37% cap on the award. Last fiscal year, the State reported that the funding that was removed from the transportation grant was moved to the Excess Cost grant. This grant is reported in the Other Operating Fund in Special Education Reserve Account (270-62263).

##### State Support for General Government

The Pilot grant is by far the largest single grant within this category. It is budgeted at \$7,224,400 and we have received \$7,265,843 or \$41,443 more than budget.

##### Charges for Services

Charges for services are primarily fixed by contract and are normally received during the year. The primary exceptions are: Recording, where we have received \$30,316 or 55% of budget and Police Services which are based on expenditures. Also, since we did not adopt and implement

the fire protection inspection fees ordinance, we expect Fire Safety fees will be short of budget by approximately \$45,000.

Fines and Forfeitures

No major change expected from budget.

Miscellaneous

This area is primarily interest income and the telecommunications service payment. Total interest income through December 31, 2010 is \$14,014 as compared to \$19,496 for the same period last year. STIF interest rate for December, 2010 is 0.24% as compared to 0.33% in December, 2009. The amount of the telecommunications payment is not known yet.

---

GENERAL FUND BUDGET - EXPENDITURES

Town Expenditures

We expect to be over budget in fee waivers by \$35,000. While we may also be over budget for snow removal, we have applied for a grant from FEMA to help cover the costs.

Board Expenditures

Board of Education expenditures are anticipated to remain within budget. There are no significant issues at this time.

GENERAL FUND RECAP

In summary, current year activity projects a possible net deficit broken down as follows:

Building Permits	( 65,000)
Fire Safety Fees	( 45,000)
Interest Income	( 55,000)
PILOT Grant	41,000
Transportation Grant	( 65,000)
Fee Waivers	( 35,000)
Total Net	<u>(224,000)</u>

At this time, we are requesting department heads to limit spending to essential expenditures only. We anticipate we will be able to compensate for the potential deficit with savings in other accounts.

#### DAY CARE FUND

The Day Care Fund ended the period with expenditures exceeding revenues by \$37,394. Fund balance at July 1, 2010 of \$268,918 decreased to \$231,524 at December 31, 2010. This is a reflection of decreased enrollment.

#### CAFETERIA FUND

Expenditures exceeded revenues by \$2,398 for the period. Fund balance at July 1, 2010 decreased from \$214,729 to \$212,331 at December 31, 2010. A \$20,000 transfer from the Board of Education is included.

#### RECREATION PROGRAM FUND

The Recreation Program Fund ended the period with revenues exceeding expenditures by \$103,109. Fund Balance increased from \$93,087 to \$196,195. Fund balance will be drawn down as utilities and other seasonal expenditures are paid.

#### CAPITAL NONRECURRING FUND

The Pequot/Mohegan Grant was budgeted at \$382,670 and now the estimate from the State is \$193,910, a reduction of \$186,475 or 49%. However, revenue from the ambulance service fee is expected to exceed budget and will help to offset the loss from the State.

#### DEBT SERVICE FUND

Fund Balance increased from (\$72,794) on July 1, 2010 to \$690,937 at December 31, 2010. This will be drawn down as principal and interest payments are made in June, 2011. We are in the process of preparing for a bond sale for all authorized but unissued debt with the exception of the Open Space authorization. Our total 2011 G.O. Bond issue will be \$2,840,000.

#### ENTERPRISE/INTERNAL SERVICE FUNDS

##### Solid Waste Fund

Expenditures exceeded revenues by \$22,805. Retained Earnings decreased from \$207,148 at July 1, 2010 to \$184,343 at December 31, 2010.

##### Health Insurance Fund (Town of Mansfield, Mansfield BOE, and Region 19 BOE)

Revenues and Other Financing sources were more than expenditures through the second quarter by \$457,430. Fund Equity increased from \$2,954,870 (including contributed capital) at July 1,

2010 to \$3,412,300 at December 31, 2010. Claims through December have averaged \$494,957 as compared to \$473,729 for the prior year. To be considered fully funded, the Health Insurance Fund needs to maintain a fund balance of \$2.3 million.

#### Worker's Compensation Fund

Operating revenues exceeded expenditures by \$71,985 through the fiscal year. Retained Earnings increased from \$89,314 to \$161,299 at December 31, 2010. Fund Balance will be drawn down as premiums are paid.

#### Management Services Fund

Management Services Fund revenues through December 31, 2010 exceeded expenditures by \$54,824. Fund Balance increased from \$1,328,309 at July 1, 2010 to \$1,383,133 at December 31, 2010. Nearly all of the fund balance is invested in fixed assets.

#### CEMETERY FUND

Retained earnings in the Cemetery Fund decreased from \$317,096 at July 1, 2010 to \$296,275 at December 31, 2010. The major costs for this fund are mowing and cemetery maintenance. A one time capital expenditure was made during this period for a pick up truck, per the capital improvement budget.

#### LONG TERM INVESTMENT POOL

The pool experienced a \$16,502 increase in the market value of its portfolio for the period July 1, 2010 to December 31, 2010.

#### EASTERN HIGHLANDS HEALTH DISTRICT

Operating revenues exceeded expenditures by \$64,245 and Fund Balance increased from \$288,280 to \$352,525. The annual State-Grant-In-Aid of \$146,015 has been received.

#### MANSFIELD DOWNTOWN PARTNERSHIP

Operating revenues exceeded expenditures by \$142,278 through December 31, 2010, and Fund Balance increased from \$257,649 to \$399,927. Fund Balance will be drawn down as expenses are met during the year.

TOWN OF MANSFIELD  
 TRIAL BALANCE - GAAP BASIS  
 December 31, 2010

<u>GENERAL FUND</u>	<u>DEBIT</u>	<u>CREDIT</u>
Cash Equivalent Investments	\$ 8,222,655	
Working Cash Fund	4,150	
Accounts Receivable	10,104	
Taxes Receivable - Current	9,350,986	
Taxes Receivable - Delinquent	518,007	
Accounts and Other Payables		635,136
Refundable Deposits		105,978
Due to Other Funds		100,000
Deferred Revenue - Taxes		9,812,861
Taxes Collected in Advance/Overcollected		92,257
Encumbrances Payable - Prior Year		381,593
Liquidation - Prior Year Encumbrances	235,576	
Fund Balance - Undesignated		1,865,927
Actual Expenditures	21,505,965	
Actual Revenues		26,853,691
	<u>\$ 39,847,443</u>	<u>\$ 39,847,443</u>

DAYCARE COMBINED PROGRAM  
 COMPARATIVE STATEMENT OF REVENUES AND EXPENDITURES  
 AND CHANGES IN FUND BALANCE  
 FOR THE PERIOD ENDED DECEMBER 31, 2010  
 (with comparative totals for December 31, 2009)

	BUDGET	December 31	
	2010/11	2010	2009
<b>REVENUES:</b>			
Intergovernmental - Nat'l. School Lunch	\$ 27,000	\$ 15,878	\$ 14,350
Intergovernmental - Day Care Grant	319,119	145,579	158,839
School Readiness Program	24,750	14,300	13,750
UConn	78,750	78,750	78,750
Fees	806,536	355,660	398,084
Subsidies	23,000	41,989	17,147
Other	-	-	-
<b>Total Revenues</b>	<b>1,279,155</b>	<b>652,156</b>	<b>680,920</b>
<b>EXPENDITURES:</b>			
Administrative	186,251	97,094	120,050
Direct Program	970,584	526,422	501,183
Purchased Property Services	16,750	7,750	2,642
Repairs & Maintenance	5,500	1,285	466
Insurance	8,000	6,396	6,164
Other Purchased Services	10,475	9,623	4,369
Food Service Supplies	34,750	18,846	18,966
Energy	28,500	14,250	28,500
Supplies & Miscellaneous	16,350	7,884	8,908
Equipment	500	-	4,865
<b>Total Expenditures</b>	<b>1,277,660</b>	<b>689,550</b>	<b>696,113</b>
<b>EXCESS/(DEFICIENCY)</b>	<b>1,495</b>	<b>(37,394)</b>	<b>(15,193)</b>
<b>FUND BALANCE, JULY 1</b>	<b>268,918</b>	<b>268,918</b>	<b>314,395</b>
<b>FUND BALANCE, END OF PERIOD</b>	<b>\$ 270,413</b>	<b>\$ 231,524</b>	<b>\$ 299,202</b>

MANSFIELD BOARD OF EDUCATION  
CAFETERIA FUND  
BALANCE SHEET  
AS OF DECEMBER 31, 2010  
(with comparative totals for December 31, 2009)

	December 31	
	2010	2009
<u>Assets</u>		
Cash	\$ 166,281	\$ 101,354
Due From State		-
Inventory	46,050	33,068
Total Assets	\$ 212,331	\$ 134,422
<u>Fund Balance</u>		
Fund Balance:		
Unreserved, undesignated	212,331	134,422
Total Fund Balance	212,331	134,422
Total Liabilities and Fund Balance	\$ 212,331	\$ 134,422

MANSFIELD BOARD OF EDUCATION  
CAFETERIA FUND  
COMPARATIVE STATEMENT OF REVENUES, EXPENDITURES  
AND CHANGES IN FUND BALANCE  
FOR THE PERIOD ENDED DECEMBER 31, 2010  
(with comparative totals for December 31, 2009)

	BUDGET	December 31	
	2010/11	2010	2009
Operating Revenues:			
Intergovernmental	\$ 166,657	\$ 54,132	\$ 59,063
Sales of Food	562,000	281,606	283,000
Other	56,520	28,707	27,579
Total Operating Revenues	<u>785,177</u>	<u>364,445</u>	<u>369,642</u>
Other Financing:			
Transfers In - General Fund Board	20,000	20,000	20,000
Total Revenues & Other Financing	<u>805,177</u>	<u>384,445</u>	<u>389,642</u>
Operating Expenditures:			
Salaries & Benefits	561,604	263,931	259,965
Food & Supplies	285,060	118,426	131,538
Professional and Technical	2,500		2,500
Equipment - Other	10,000	3,046	3,724
Equipment Repairs & Contracts	2,000	1,440	190
Total Operating Expenditures	<u>861,164</u>	<u>386,843</u>	<u>397,917</u>
Excess/(Deficiency)	(55,987)	(2,398)	(8,275)
Fund Balance, July 1	<u>214,729</u>	<u>214,729</u>	<u>142,697</u>
Fund Balance, End of Period	<u>\$ 158,742</u>	<u>\$ 212,331</u>	<u>\$ 134,422</u>

Mansfield Parks and Recreation  
Balance Sheet  
As of December 31, 2010  
(with comparative totals for December 31, 2009)

	December 31,	
	2010	2009
<u>Assets</u>		
Cash	\$ 234,716	\$ -
Accounts Receivable		-
Total Assets	\$ 234,716	\$ -
<u>Liabilities and Fund Balances</u>		
<u>Liabilities</u>		
Accounts Payable	\$ 38,521	\$ 600
Due to Other Funds	-	57,327
Total Liabilities	38,521	57,927
<u>Fund Balance</u>		
Fund Balance:		
Deferred Revenue		-
Unreserved, undesignated	196,195	(57,927)
Total Fund Balance	196,195	(57,927)
Total Liabilities and Fund Balance	\$ 234,716	\$ -

Mansfield Parks and Recreation  
Statement of Revenues and Expenditures  
As of December 31, 2010

Description	Revenues			Expenditures (Incl. Encumbrances)			Net Income (Loss)
	Revenues	Indirect/Swim Allocation	Total Revenues	Expend.	Indirect/Swim Allocation	Total Expenditures	
Overall Indirect	269,086	(269,086)	-	583,524	(583,524)	-	-
Member Services:							
Indirect (Alloc @ 50.707%)	429,354	136,445	565,799	114,944	295,888	410,832	154,968
Child Care	6,335		6,335	20,687		20,687	(14,352)
Fitness	60,971		60,971	61,071		61,071	(100)
Personal Training	29,318		29,318	17,682		17,682	11,636
Member Swim @ 59.09%					85,210	85,210	(85,210)
Member Events			-	3,702		3,702	(3,702)
<b>Sub-total Member Services</b>	<b>525,978</b>	<b>136,445</b>	<b>662,423</b>	<b>218,086</b>	<b>381,098</b>	<b>599,184</b>	<b>63,240</b>
Community Services:							
Indirect (Alloc @ 49.293%)	75,000	132,641	207,641		287,636	287,636	(79,996)
Aquatics	86,464		86,464	144,204	(85,210)	58,994	27,470
Youth Programs	22,859		22,859	9,817		9,817	13,042
Nutcracker			-			-	-
Teen Center	25,000		25,000	5,289		5,289	19,711
Youth Sports	17,093		17,093	5,075		5,075	12,018
Day Camp/Vacation Camp	152,197		152,197	93,439		93,439	58,758
Sport & Specialty Camp	18,606		18,606	28,815		28,815	(10,209)
Trips	2,650		2,650	1,821		1,821	829
Special Events	14,751		14,751	4,051		4,051	10,700
Adult Programs	12,877		12,877	25,331		25,331	(12,454)
<b>Sub-total Community Services</b>	<b>427,497</b>	<b>132,641</b>	<b>560,138</b>	<b>317,842</b>	<b>202,426</b>	<b>520,268</b>	<b>39,869</b>
<b>Total Parks &amp; Recreation</b>	<b>1,222,561</b>	<b>-</b>	<b>1,222,561</b>	<b>1,119,452</b>	<b>-</b>	<b>1,119,452</b>	<b>103,109</b>
	ok			ok			

Local support included in revenues above:		Budget
Overall Indirect - Administrative	Gen. Fund	\$ 265,760
Community Services:		
Overall Support	Gen. Fund	75,000
Teen Center	CNR Fund	25,000
Aquatics (Bi-Cent. Pond)	CNR Fund	25,000
<b>Total Local Support</b>		<u>\$ 390,760</u>

Mansfield Parks and Recreation  
Statement of Revenues and Expenditures  
Budget vs. Actual - December 31, 2010

Description	Revenues			Expenditures			Net Fav(Unfav)
	2010/11 Budget	Actual	Fav(Unfav) Variance	2010/11 Budget	Actual	Fav(Unfav) Variance	
Overall Indirect	-	-	-	-	-	-	-
Member Services:							
Indirect (Alloc @ 50.707%)	1,148,501	565,799	(582,702)	770,935	410,832	360,103	(222,598)
Child Care	16,300	6,335	(9,965)	40,760	20,687	20,073	10,108
Fitness	116,150	60,971	(55,179)	140,400	61,071	79,329	24,150
Personal Training	65,000	29,318	(35,682)	44,500	17,682	26,818	(8,864)
Member Swim @ 59.09%	-	-	-	190,589	85,210	105,379	105,379
Member Events	-	-	-	6,790	3,702	3,088	3,088
<b>Sub-total Member Services</b>	<b>1,345,951</b>	<b>662,423</b>	<b>(683,528)</b>	<b>1,193,974</b>	<b>599,184</b>	<b>594,790</b>	<b>(88,738)</b>
Community Services:							
Indirect (Alloc @ 49.293%)	208,959	207,641	(1,318)	554,285	287,636	266,649	265,330
Aquatics	187,500	86,464	(101,036)	131,951	58,994	72,957	(28,079)
Youth Programs	62,700	22,859	(39,841)	29,740	9,817	19,923	(19,918)
Nutcracker	-	-	-	-	-	-	-
Teen Center	25,000	25,000	-	10,930	5,289	5,641	5,641
Youth Sports	19,000	17,093	(1,907)	11,120	5,075	6,045	4,138
Day Camp/Vacation Camp	199,200	152,197	(47,003)	126,730	93,439	33,291	(13,712)
Sport & Specialty Camp	45,000	18,606	(26,394)	37,850	28,815	9,035	(17,359)
Trips	12,000	2,650	(9,350)	9,210	1,821	7,389	(1,961)
Special Events	34,200	14,751	(19,449)	11,050	4,051	6,999	(12,450)
Adult Programs	38,300	12,877	(25,423)	55,780	25,331	30,449	5,026
<b>Sub-total Community Services</b>	<b>831,859</b>	<b>560,138</b>	<b>(271,721)</b>	<b>978,646</b>	<b>520,268</b>	<b>458,378</b>	<b>186,657</b>
<b>Total Parks &amp; Recreation</b>	<b>2,177,810</b>	<b>1,222,561</b>	<b>(955,249)</b>	<b>2,172,620</b>	<b>1,119,452</b>	<b>1,053,168</b>	<b>97,919</b>
Percentage of Budget		56.1%			51.5%		

Local support included in revenues above:		Budget	Estimated
Overall Indirect - Administrative	Gen. Fund	\$ 259,660	\$ 259,660
Community Services:			
Overall Support	Gen. Fund	75,000	75,000
Teen Center	CNR Fund	25,000	25,000
Aquatics (Bi-Cent. Pond)	CNR Fund	25,000	25,000
<b>Total Local Support</b>		<b>\$ 384,660</b>	<b>\$ 384,660</b>

TOWN OF MANSFIELD  
 CAPITAL AND NONRECURRING RESERVE FUND BUDGET  
 ESTIMATED REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE  
 FISCAL YEAR 2010/11

	Actual 05/06	Actual 06/07	Actual 07/08	Actual 08/09	Actual 09/10	Adopted 10/11	Estimated 10/11	Projected 11/12	Projected 12/13	Projected 13/14	Projected 14/15
<b>SOURCES:</b>											
<b>Revenues:</b>											
General Fund Contribution		100,000	644,000	85,000	685,000	307,500	307,500	400,000	500,000	600,000	700,000
Board Contribution					85,000						
Property Tax Relief		359,404									
Energy Assistance Program											
State Revenue Sharing											
State Dept. of Education - MMS IRC/MMS Drainage											
Rural Development Grant - Downtown Revitalization											
Ambulance User Fees	222,724	187,045	289,884	304,089	279,790	275,000	400,000	325,000	325,000	325,000	325,000
Landfill Closing Grant - Inkind Reimbursement											
Insurance Settlement											
Interest Income	100,000	100,000									
Other		5,949		30,813	10,464						
Sewer Assessments	9,600		14,400			3,000	3,000	3,000	3,000	3,000	3,000
Pequot Funds	1,435,767	612,032	389,462	349,407	191,333	382,670	193,910	195,000	195,000	195,000	195,000
<b>Total Sources</b>	<b>1,768,091</b>	<b>1,364,430</b>	<b>1,337,746</b>	<b>769,309</b>	<b>1,251,587</b>	<b>968,170</b>	<b>904,410</b>	<b>923,000</b>	<b>1,023,000</b>	<b>1,123,000</b>	<b>1,223,000</b>
<b>USES:</b>											
<b>Operating Transfers Out:</b>											
General Fund - One Time Costs/Fund Balance Plan	150,000										
General Fund - State Revenue Sharing											
Community Events											
Management Services Fund	225,000	200,000	200,000	150,000	150,000	150,000	150,000	200,000	200,000	200,000	200,000
Debt Service Sinking Fund	250,000	215,000	200,000	75,000	150,000	150,000	150,000	100,000			
Retire Debt for Fire Truck	70,000		70,000		80,000	80,000	80,000				
New Financial Reporting Model (Statement 34)											
Property Tax Revaluation Fund	25,000		25,000	25,000	25,000	35,000	35,000	25,000	25,000	25,000	25,000
Capital Fund	1,046,109	1,058,534	458,300	307,124	395,000	422,545	422,545	500,000	725,000	900,000	975,000
Capital Fund - MMS Heating Conversion					376,000						
Day Care Pension	5,000										
Town Manager Search		21,171									
Emergency Services Administration											
Community Center Operating Subsidy	40,000										
Parks & Recreation Operating Subsidy**		40,000	251,538	50,000	50,000	50,000	50,000				
Health Insurance Fund											
Retiree Medical Insurance Fund			50,000								
Compensated Absences Fund *			50,000	40,000	50,000	70,000	70,000	84,000	84,000		
Downtown Partnership			63,000								
Shared Projects with UConn											
<b>Total Uses</b>	<b>1,811,109</b>	<b>1,534,705</b>	<b>1,367,838</b>	<b>647,124</b>	<b>1,276,000</b>	<b>957,545</b>	<b>957,545</b>	<b>909,000</b>	<b>1,034,000</b>	<b>1,125,000</b>	<b>1,200,000</b>
<b>Excess/(Deficiency)</b>	<b>(43,018)</b>	<b>(170,275)</b>	<b>(30,092)</b>	<b>122,185</b>	<b>(24,413)</b>	<b>10,625</b>	<b>(53,135)</b>	<b>14,000</b>	<b>(11,000)</b>	<b>(2,000)</b>	<b>23,000</b>
<b>Fund Balance/(Deficit) July 1</b>	<b>207,476</b>	<b>164,458</b>	<b>(5,817)</b>	<b>(35,909)</b>	<b>86,276</b>	<b>(106,390)</b>	<b>61,863</b>	<b>8,728</b>	<b>22,728</b>	<b>11,728</b>	<b>9,728</b>
<b>Fund Balance, June 30</b>	<b>\$164,458</b>	<b>(\$5,817)</b>	<b>(\$35,909)</b>	<b>\$86,276</b>	<b>\$61,863</b>	<b>(\$95,765)</b>	<b>\$8,728</b>	<b>\$22,728</b>	<b>\$11,728</b>	<b>\$9,728</b>	<b>\$32,728</b>

\* Compensated Absences needs to be funded for approximately \$288,000

\*\* Anticipates moving the Town subsidy for the Teen Center and Bicentennial Pond to the General Fund

DEBT SERVICE FUND  
BALANCE SHEET  
AS OF DECEMBER 31, 2010  
(with comparative totals for December 31, 2009)

	December 31	
	2010	2009
Assets:		
Cash and cash equivalents	\$ 690,937	\$ 501,303
Total Assets	\$ 690,937	\$ 501,303
Fund Balance		
Fund Balance:		
Unreserved:		
Undesignated	\$ 690,937	\$ 501,303
Total Liabilities and Fund Balance	\$ 690,937	\$ 501,303

DEBT SERVICE FUND  
 COMPARATIVE STATEMENT OF REVENUES, EXPENDITURES AND  
 CHANGES IN FUND BALANCE  
 FOR THE PERIOD ENDED DECEMBER 31, 2010  
 (with comparative totals for December 31, 2009)

	BUDGET	December 31	
	2010/11	2010	2009
<b>Revenues:</b>			
Intergovernmental	\$ -	\$ -	\$ -
Other			6,500
Total Revenues	-	-	6,500
<b>Other Financing:</b>			
Operating Transfers In:			
General Fund	\$ 760,000	\$ 760,000	\$ 500,000
CNR Fund	150,000	150,000	75,000
Management Services Fund	-		75,000
Total Revenues and Other Financing Sources	910,000	910,000	656,500
<b>Expenditures:</b>			
Principal Payments	687,213	97,613	28,922
Interest Payments	149,247	48,656	60,928
Total expenditures	836,460	146,269	89,850
Excess of revenues and other financing sources over expenditures	73,540	763,731	566,650
Fund balance, July 1	(72,794)	(72,794)	(65,347)
Fund balance, End of Period	\$ 746	\$ 690,937	\$ 501,303

TOWN OF MANSFIELD  
DEBT SERVICE FUND  
PROFORMA REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

	00/01 ACTUAL	01/02 ACTUAL	02/03 ACTUAL	03/04 ACTUAL	04/05 ACTUAL	05/06 ACTUAL	06/07 ACTUAL	07/08 ACTUAL	08/09 ACTUAL	09/10 ACTUAL	10/11 PROJECTED	11/12 PROJECTED	12/13 PROJECTED
<b>REVENUES:</b>													
Intergovernmental	\$460,924	\$440,668	\$420,364	\$385,697	\$366,387	\$330,378	\$295,462	\$180,794	\$105,218				
State Revenue Sharing	472,523												
Interest on Unspent Balance													
Other (Refund on Lease Purchase in 09/10)										6,500			
Other (Co-Gen Grant in 09/10 elimin)	9,402	37		87,850									
<b>TOTAL REVENUES</b>	<b>942,849</b>	<b>440,705</b>	<b>420,364</b>	<b>473,547</b>	<b>366,387</b>	<b>330,378</b>	<b>295,462</b>	<b>180,794</b>	<b>105,218</b>	<b>6,500</b>			
Operating Transfers In - General Fund	797,000	500,000	400,000	400,000	400,000	400,000	400,000	400,000	415,000	500,000	800,000	1,000,000	1,075,000
Operating Transfers In - CNR Fund	500,000	355,000	250,000	235,000	295,000	250,000	215,000	200,000	75,000	150,000	150,000	100,000	
Operating Transfers In - MS Fund									75,000				
<b>TOTAL REVENUES AND OPERATING TRANSFERS IN</b>	<b>2,239,849</b>	<b>1,295,705</b>	<b>1,070,364</b>	<b>1,108,547</b>	<b>1,061,387</b>	<b>980,378</b>	<b>910,462</b>	<b>780,794</b>	<b>670,218</b>	<b>656,500</b>	<b>950,000</b>	<b>1,100,000</b>	<b>1,075,000</b>
<b>EXPENDITURES:</b>													
Principal Retirement	880,689	865,000	950,000	1,065,000	980,000	830,000	805,000	660,000	530,000	455,000	455,000	580,000	580,000
Interest	392,723	447,352	398,975	284,440	261,506	216,239	176,482	136,082	104,202	81,927	111,439	139,006	113,250
Lease Purchase - Co-Gen/Pool Covers 07/08									78,134	78,142	78,135	78,142	78,142
Lease Purchase - CIP Equip 08/09 *										48,878	113,886	113,886	113,886
Lease Purchase - CIP Equip 09/10											78,000	75,400	72,800
Proposed CIP 2010/11 budget											27,363	122,475	119,087
Financial	26,475	15,428		8,000				5,000	3,000				
Professional/Technical	19,282	311		79,497	4,800								
<b>TOTAL EXPENDITURES</b>	<b>1,319,169</b>	<b>1,328,091</b>	<b>1,348,975</b>	<b>1,436,937</b>	<b>1,246,306</b>	<b>1,046,239</b>	<b>981,482</b>	<b>801,082</b>	<b>715,336</b>	<b>663,947</b>	<b>863,823</b>	<b>1,108,909</b>	<b>1,077,165</b>
<b>REVENUES AND OTHER FINANCING SOURCES OVER/ (UNDER) EXPENDITURES</b>	<b>920,680</b>	<b>(32,386)</b>	<b>(278,611)</b>	<b>(328,390)</b>	<b>(184,919)</b>	<b>(65,861)</b>	<b>(71,020)</b>	<b>(20,288)</b>	<b>(45,118)</b>	<b>(7,447)</b>	<b>86,177</b>	<b>(8,909)</b>	<b>(2,165)</b>
<b>FUND BALANCE, JULY 1</b>	<b>40,566</b>	<b>961,246</b>	<b>928,860</b>	<b>650,249</b>	<b>321,859</b>	<b>136,940</b>	<b>71,079</b>	<b>59</b>	<b>(20,229)</b>	<b>(65,347)</b>	<b>(72,794)</b>	<b>13,383</b>	<b>4,474</b>
<b>FUND BALANCE, JUNE 30</b>	<b>\$961,246</b>	<b>\$928,860</b>	<b>\$650,249</b>	<b>\$321,859</b>	<b>\$136,940</b>	<b>\$71,079</b>	<b>\$59</b>	<b>(\$20,229)</b>	<b>(\$65,347)</b>	<b>(\$72,794)</b>	<b>\$13,383</b>	<b>\$4,474</b>	<b>\$2,309</b>

NOTE: Includes estimates for projected 2010 issue for:

MMS Heating Conversion	1,025,000
Comm Ctr Air Conditioning	170,000
Storrs Center Streetscape	302,000
Salt Shed	264,000
Hunting Lodge Road Walk	105,000
	<u>1,867,000</u>

NOTE: Includes separate item estimated 2010/11 budget for:

Stone Mill/Laurel Lane brid	421,000
4 Corners Sewer/Water de	330,000
Misc Equip/Improvements	343,500
	<u>1,094,500</u>

\* Lease Purchase to be reduced from \$508,000 to \$443,000 - Refurbish ET 507 for \$65,000 will not be put through this lease. Shown as a reduction in 2009/10 lease payment.

13/14 PROJECTED	16/17 PROJECTED	17/18 PROJECTED	18/19 PROJECTED	19/20 PROJECTED	20/21 PROJECTED	21/22 PROJECTED	22/23 PROJECTED	23/24 PROJECTED	24/25 PROJECTED	25/26 PROJECTED	26/27 PROJECTED	27/28 PROJECTED	28/29 PROJECTED	29/30 PROJECTED
725,000	300,000	300,000	300,000	275,000	275,000	150,000	150,000	125,000	125,000	125,000	125,000	125,000	125,000	100,000
725,000	300,000	300,000	300,000	275,000	275,000	150,000	150,000	125,000	125,000	125,000	125,000	125,000	125,000	100,000
265,000	141,000	141,000	141,000	141,000	141,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000
86,570	62,250	55,200	48,150	41,100	34,050	27,000	24,000	21,000	18,000	15,000	12,000	9,000	6,000	3,000
113,886														
70,200														
118,950	108,300	104,750	102,200	98,600	95,000	61,400	59,300	58,200	56,550	54,375	52,200	50,025	47,850	45,675
654,606	311,550	300,950	291,350	280,700	270,050	148,400	143,300	139,200	134,550	129,375	124,200	119,025	113,850	108,675
70,394	(11,550)	(950)	8,650	(5,700)	4,950	1,600	6,700	(14,200)	(9,550)	(4,375)	800	5,975	11,150	(8,675)
2,309	96,453	84,903	83,953	92,603	86,903	91,853	93,453	100,153	85,953	76,403	72,028	72,828	78,803	89,953
\$72,703	\$84,903	\$83,953	\$92,603	\$86,903	\$91,853	\$93,453	\$100,153	\$85,953	\$76,403	\$72,028	\$72,828	\$78,803	\$89,953	\$81,278

-17-

SOLID WASTE DISPOSAL FUND  
BALANCE SHEET  
AS OF DECEMBER 31, 2010  
(with comparative totals for December 31, 2009)

	December 31	
	2010	2009
<u>CURRENT ASSETS</u>		
Cash	\$ 286,476	\$ 308,431
Accounts Receivable (net of allow. for uncollectable accts)	1,000	24,503
Total Current Assets	287,476	332,934
<u>FIXED ASSETS</u>		
Land	8,500	8,500
Buildings & Equipment	565,138	540,857
Less: Accumulated Depreciation	(489,215)	(465,986)
Total Fixed Assets	84,423	83,371
TOTAL ASSETS	\$ 371,899	\$ 416,305
<u>LIABILITIES AND FUND EQUITY</u>		
<u>CURRENT LIABILITIES</u>		
Accounts Payable	\$ 49,627	\$ 81,914
Accrued Compensated Absences	19,479	18,114
Refundable Deposits	18,450	15,900
Total Current Liabilities	87,556	115,928
<u>LONG-TERM LIABILITIES</u>		
Landfill Postclosure Costs	100,000	104,000
Total Long-Term Liabilities	100,000	104,000
TOTAL LIABILITIES	187,556	219,928
<u>FUND EQUITY</u>		
Retained Earnings	184,343	196,377
Total Fund Equity	184,343	196,377
TOTAL LIABILITIES AND FUND EQUITY	\$ 371,899	\$ 416,305

SOLID WASTE DISPOSAL FUND  
 COMPARATIVE STATEMENTS OF REVENUES, EXPENDITURES  
 AND CHANGES IN FUND BALANCE  
 DECEMBER 31, 2010  
 (with comparative totals for December 31, 2009)

	BUDGET	December 31	
	2010/11	2010	2009
<b>Operating Revenues:</b>			
Tipping Fees	\$ -	\$ -	-
Transfer Station Fees	90,000	37,664	45,023
Garbage Collection Fees	896,700	437,626	434,656
Sale of Recyclables	40,000	65	8,938
Other Revenues	2,000	1,341	963
<b>Total Operating Revenues</b>	<b>1,028,700</b>	<b>476,696</b>	<b>489,580</b>
<b>Operating Expenses:</b>			
Hauler's Tipping Fees	168,760	93,578	81,555
Mansfield Tipping Fees	59,500	30,753	26,921
Wage & Fringe Benefits	285,210	127,709	127,146
Computer Software	3,840	4,080	3,840
Trucking Fee	31,250	11,687	8,285
Recycling Cost	20,000	3,595	6,140
Contract Pickup	360,600	192,688	179,889
Supplies and Services	29,300	10,411	7,837
Depreciation Expense	30,000	15,000	15,000
Hazardous Waste	11,900	-	-
Equipment Parts/Other	3,000	-	-
LAN/WAN Expenditures	10,000	10,000	10,000
<b>Total Operating Expenses</b>	<b>1,013,360</b>	<b>499,501</b>	<b>466,613</b>
<b>NET INCOME (LOSS)</b>	<b>15,340</b>	<b>(22,805)</b>	<b>22,967</b>
Retained Earnings, July 1	207,148	207,148	173,410
<b>Retained Earnings, End of Period</b>	<b>\$ 222,488</b>	<b>\$ 184,343</b>	<b>\$ 196,377</b>

HEALTH INSURANCE FUND  
BALANCE SHEET  
December 31, 2010  
(with comparative totals for December 31, 2009)

	December 31	
	2010	2009
<u>Assets</u>		
Cash and cash equivalents	\$ 3,722,300	\$ 2,615,854
Due from Other Funds	100,000	-
Total Assets	<u>\$ 3,822,300</u>	<u>\$ 2,615,854</u>
<u>Liability and Fund Equity</u>		
Liabilities:		
Accrued Medical Claims	\$ 410,000	\$ 526,290
Total Liabilities	<u>410,000</u>	<u>526,290</u>
Fund Equity		
Net Contributed Capital	400,000	400,000
Retained Earnings	3,012,300	1,689,564
Total Fund Equity	<u>3,412,300</u>	<u>2,089,564</u>
Total Liabilities and Fund Equity	<u>\$ 3,822,300</u>	<u>\$ 2,615,854</u>

HEALTH INSURANCE FUND  
 COMPARATIVE STATEMENTS OF REVENUES, EXPENDITURES  
 AND CHANGES IN FUND BALANCE  
 December 31, 2010  
 (with comparative totals for December 31, 2009)

	BUDGET		
	2010/11	December 31	
	2010	2009	
<b>Revenues:</b>			
Premium income	\$ 7,371,720	\$ 3,767,102	\$ 3,748,741
Interest income	5,360	2,321	2,902
<b>Total Revenues</b>	<b>7,377,080</b>	<b>3,769,423</b>	<b>3,751,643</b>
<b>Expenditures:</b>			
Payroll	94,450	47,445	68,773
Administrative expenses	700,000	255,784	265,223
Medical claims	6,578,200	2,943,538	2,625,174
Consultants	31,000		3,750
Employee Wellness Program	53,500		-
Medical Supplies	110,000	55,225	47,845
LAN/WAN Expenditures	10,000	10,000	10,000
<b>Total Expenditures</b>	<b>7,577,150</b>	<b>3,311,992</b>	<b>3,020,765</b>
Revenues and Other Financing Sources Over/ (Under) Expenditures	(200,070)	457,430	730,878
Contributed Capital	400,000	400,000	400,000
Fund Equity, July 1	2,554,870	2,554,870	958,686
<b>Fund Equity plus Cont. Capital, End of Period</b>	<b>\$ 2,754,800</b>	<b>\$ 3,412,300</b>	<b>\$ 2,089,564</b>



**ANTHEM BLUE CROSS MONTHLY CLAIMS  
FISCAL YEAR BASIS**

MONTH	99/00	00/01	FY 01/02	FY 02/03	FY 03/04	FY 04/05	FY 05/06	FY 06/07	FY 07/08	FY08/09	FY09/10	FY10/11	Average All Years	Average FY'07-'11
JULY	170,906	216,792	216,195	231,239	353,025	332,653	368,941	409,635	430,780	493,991	534,203	667,615	252,018	507,245
AUGUST	146,139	215,571	247,118	247,238	296,808	327,584	323,401	499,754	554,171	567,129	520,970	583,042	268,468	545,013
SEPTEMBER	140,741	264,603	230,526	257,491	323,667	302,399	298,440	415,053	430,908	438,495	438,428	320,452	243,032	408,667
OCTOBER	108,729	180,875	240,996	262,401	312,245	275,610	351,888	370,945	384,033	440,640	518,768	524,875	234,371	447,852
NOVEMBER	125,629	203,813	208,715	217,831	342,691	448,834	299,882	370,405	489,535	383,653	461,484	371,112	238,295	415,238
DECEMBER	181,592	185,278	256,252	190,532	415,554	358,577	343,209	427,447	436,589	358,543	368,522	502,648	239,575	418,750
JANUARY	204,232	200,762	251,986	333,923	342,476	358,256	356,891	364,331	508,001	454,813	389,841		260,237	429,246
FEBRUARY	194,411	180,679	267,614	331,286	340,298	305,259	492,485	527,867	629,924	521,301	497,159		295,672	544,063
MARCH	211,199	200,818	237,003	358,881	386,649	409,245	392,138	482,188	399,055	482,221	519,594		278,474	470,764
APRIL	181,703	206,143	342,562	259,835	402,093	443,382	321,969	484,465	476,056	473,587	517,452		269,009	487,890
MAY	215,754	244,270	276,117	387,515	391,287	387,104	383,505	562,876	516,518	511,932	346,650		285,706	484,494
JUNE	193,549	251,842	251,747	347,060	357,517	399,827	386,641	606,023	425,253	419,214	465,244		278,798	478,933
<b>ANNUAL TOTAL</b>	<b>2,074,584</b>	<b>2,551,446</b>	<b>3,026,831</b>	<b>3,425,231</b>	<b>4,264,309</b>	<b>4,348,731</b>	<b>4,319,389</b>	<b>5,520,987</b>	<b>5,680,824</b>	<b>5,545,518</b>	<b>5,578,314</b>	<b>2,969,745</b>	<b>3,006,052</b>	<b>5,059,078</b>
<b>12 MONTHLY AVG</b>	<b>172,882</b>	<b>212,620</b>	<b>252,236</b>	<b>285,436</b>	<b>355,359</b>	<b>362,394</b>	<b>359,949</b>	<b>460,082</b>	<b>473,402</b>	<b>462,127</b>	<b>464,860</b>	<b>494,957</b>	<b>263,987</b>	<b>471,086</b>
<b>% OF INCREASE</b>	<b>-5.1%</b>	<b>23.0%</b>	<b>18.6%</b>	<b>13.2%</b>	<b>24.5%</b>	<b>2.0%</b>	<b>-0.7%</b>	<b>27.8%</b>	<b>2.9%</b>	<b>-2.4%</b>	<b>0.6%</b>	<b>6.5%</b>	<b>10.61%</b>	<b>7.08%</b>

WORKERS' COMPENSATION FUND  
BALANCE SHEET  
December 31, 2010  
(with comparative totals for December 31, 2009)

	December 31	
	2010	2009
<u>ASSETS</u>		
Current Assets:		
Cash and Cash Equivalents	\$ 161,299	\$ 279,331
Total Assets	\$ 161,299	\$ 279,331

<u>FUND BALANCE</u>		
Equity:		
Retained Earnings	\$ 161,299	\$ 279,331
Total Liabilities and Equity	\$ 161,299	\$ 279,331

WORKERS' COMPENSATION FUND  
 COMPARATIVE STATEMENT OF REVENUES, EXPENDITURES  
 AND CHANGES IN FUND BALANCE  
 December 31, 2010  
 (with comparative totals for December 31, 2009)

	BUDGET	December 31	
	2010/11	2010	2009
<u>REVENUES:</u>			
Premium Income	\$ 402,350	\$ 403,950	\$ 457,688
Total Revenues	402,350	403,950	457,688
 <u>OPERATING EXPENSES:</u>			
Workers' Compensation Insurance	418,965	331,965	202,890
Total Operating Expenses	418,965	331,965	202,890
NET INCOME (LOSS)	(16,615)	71,985	254,798
Fund Balance, July 1	89,314	89,314	24,533
Fund Balance, End of Period	\$ 72,699	\$ 161,299	\$ 279,331

MANAGEMENT SERVICES FUND  
ESTIMATED BALANCE SHEET  
DECEMBER 31, 2010

	June 30, 2010	Dec. 31, 2010
<u>ASSETS</u>		
Current Assets:		
Cash and Cash Equivalents	\$	636,306
Due from General Fund		
Accounts Receivable	45,745	43,831
Inventory	9,136	9,136
Total Current Assets	54,881	689,273
Fixed Assets:		
Construction in Progress		
Land	145,649	145,649
Buildings	226,679	226,679
Office Equipment	3,077,617	3,077,617
Construction in Progress		
Accum. Depreciation	(1,919,654)	(1,919,654)
Net Fixed Assets	1,530,291	1,530,291
Total Assets	\$ 1,585,172	\$ 2,219,564
<u>LIABILITIES AND EQUITY</u>		
Liabilities:		
Accounts Payable	\$ 29,925	\$ 618,695
Lease Purchase Payable	217,736	217,736
Due to the General Fund	5,654	
Due to Internal Service Fund	2,731	
Total Liabilities	256,046	836,431
Equity:		
Contributed Capital	146,000	146,000
Retained Earnings	1,183,126	1,237,133
Total Equity	1,329,126	1,383,133
Total Liabilities and Equity	\$ 1,585,172	\$ 2,219,564

MANAGEMENT SERVICES FUND  
ESTIMATED STATEMENT OF CASH FLOWS  
DECEMBER 31, 2010

	Actual June 30, 2010	Actual Dec. 31, 2010
CASH FROM OPERATING ACTIVITIES:		
Operating income	\$ 145,680	\$ 54,824
 ADJUSTMENTS TO RECONCILE OPERATING INCOME TO NET CASH PROVIDED BY OPERATING ACTIVITIES:		
Depreciation Expense	212,608	-
(Increase) decrease in:		
Other Receivables	(2,939)	1,914
Inventory	22,053	-
Increase (decrease) in:		
Accounts payable	(65,764)	587,953
Due to other funds	(187,189)	(8,385)
 NET CASH PROVIDED BY OPERATING ACTIVITIES	124,449	636,306
 CASH FLOWS USED IN CAPITAL AND RELATED FINANCING ACTIVITIES:		
Disposal of fixed assets	9,838	
Purchase of fixed assets	(134,287)	
 NET INCREASE IN CASH AND CASH EQUIVALENTS	-	636,306
 CASH AND CASH EQUIVALENTS - JULY 1	-	-
 CASH AND CASH EQUIVALENTS - End of Period	\$ -	\$ 636,306

MANAGEMENT SERVICES FUND  
ESTIMATED STATEMENT OF REVENUES, EXPENDITURES  
AND CHANGES IN FUND BALANCE  
FOR THE PERIOD ENDED DECEMBER 31, 2010

	TOTAL MANAGEMENT SERVICES FUND		
	Budget 2010/11	Actual 2010/11	Variance Favorable (Unfavorable)
<b>REVENUES:</b>			
Mansfield Board of Education	\$ 103,150	\$ 103,150	\$ -
Region 19	97,980	97,980	
Town of Mansfield	10,000	10,000	
Communication Service Fees	216,000	216,200	200
Copier Service Fees	226,240	240,201	13,961
Energy Service Fees	2,030,530	1,023,970	(1,006,560)
Rent	72,450	42,263	(30,187)
Rent - Telecom Tower	110,000	63,807	(46,193)
Sale of Supplies	36,000		(36,000)
CNR Fund	150,000	150,000	
Health Insurance Fund	10,000	10,000	
Solid Waste Fund	10,000	10,000	
Sewer Operating Fund	3,000	3,000	
Local Support			
Postal Charges	91,250	91,250	
Universal Services Fund	30,000	38,519	8,519
<b>Total Revenues</b>	<b>3,196,600</b>	<b>2,100,340</b>	<b>(1,096,260)</b>
<b>EXPENDITURES:</b>			
Salaries & Benefits	423,659	219,468	204,191
Training	8,550	3,186	5,364
Repairs & Maintenance	27,255	14,830	12,425
Professional & Technical	30,465	18,333	12,132
System Support	113,900	118,243	(4,343)
Copier Maintenance Fees	82,500	112,693	(30,193)
Communications	216,512	126,919	89,593
Supplies and Software Licensing	23,600	29,840	(6,240)
Equipment	165,500	34,313	131,187
Postage	92,000	53,862	38,138
Energy	1,734,000	1,304,381	429,619
Equipment Rental/Cost of Sales	50,200	9,448	40,752
<b>Total Expenditures</b>	<b>2,968,141</b>	<b>2,045,516</b>	<b>922,625</b>
Add:			
Depreciation	208,657		208,657
Less:			
Equipment Capitalized	(30,000)		(30,000)
<b>Operating Expenditures</b>	<b>3,146,798</b>	<b>2,045,516</b>	<b>1,101,282</b>
<b>Net Income (Loss)</b>	<b>49,802</b>	<b>54,824</b>	<b>5,022</b>
<b>Total Equity &amp; Contributed Capital, July 1</b>	<b>1,505,879</b>	<b>1,328,309</b>	
<b>Total Equity &amp; Contributed Capital, End of Period</b>	<b>\$ 1,555,681</b>	<b>\$ 1,383,133</b>	<b>\$ 5,022</b>

CEMETERY FUND  
BALANCE SHEET  
DECEMBER 31, 2010  
(with comparative totals for December 31, 2009)

	December 31	
	2010	2009
<u>ASSETS</u>		
Cash and cash equivalents	\$ (71,482)	\$ (35,787)
Investments	367,757	352,662
Total Assets	\$ 296,275	\$ 316,875

FUND BALANCE

Fund Balance		
Reserved for perpetual care	517,125	495,947
Reserved for nonexpendable trust	1,200	1,200
Unreserved, undesignated	(222,050)	(180,272)
Total Fund Balance	296,275	316,875
Total Liabilities and Fund Balance	\$ 296,275	\$ 316,875

CEMETERY FUND  
 COMPARATIVE STATEMENTS OF REVENUES, EXPENDITURES  
 AND CHANGES IN FUND BALANCE  
 DECEMBER 31, 2010  
 (with comparative totals for December 31, 2009)

	BUDGET	December 31	
	2010/11	2010	2009
Operating Revenues:			
Interest & Dividend Income	\$ 24,000	\$ -	\$ 10,052
Sale of Plots	3,700	4,500	3,600
Total Operating Revenues	<u>27,700</u>	<u>4,500</u>	<u>13,652</u>
Operating Expenses:			
Salaries	2,500	1,346	1,250
Cemetery Maintenance	17,680	12,038	4,660
Mowing Service	21,640	11,937	10,407
Capital Projects-Rolling Stock			30,824
Total Operating Expenses	<u>41,820</u>	<u>25,321</u>	<u>47,141</u>
Operating Income/(Loss)	(14,120)	(20,821)	(33,489)
Retained Earnings, July 1	<u>317,096</u>	<u>317,096</u>	<u>350,364</u>
Retained Earnings, End of Period	<u>\$ 302,976</u>	<u>\$ 296,275</u>	<u>\$ 316,875</u>

TOWN OF MANSFIELD  
INVESTMENT POOL  
AS OF DECEMBER 31, 2011

	MARKET VALUE JUL 01, 2010	MARKET VALUE SEP 30, 2010	MARKET VALUE DEC 31, 2010	FISCAL 10/11 CHANGE IN VALUE
<b><u>STOCK FUNDS:</u></b>				
<b><u>FIDELITY INVESTMENTS:</u></b>				
SELECT UTILITIES GROWTH	38,472.45	43,530.76	45,187.79	6,715.34
<b><u>BANK OF AMERICA</u></b>				
COLUMBIA LG CAP INDEX FUND	10,302.59	12,009.54	13,689.90	3,387.31
COLUMBIA MULTI-ADVISOR INTL EQUIT	3,959.00	4,651.85	4,877.71	918.71
COLUMBIA MID CAP INDEX FUND	1,579.05	1,774.91	2,000.15	421.10
COLUMBIA SMALL CAP INDEX FUND	1,202.50	1,332.77	1,551.13	348.63
SUB-TOTAL BANK OF AMERICA	17,043.14	19,769.07	22,118.89	5,075.75
<b>TOTAL STOCK FUNDS</b>	<b>55,515.59</b>	<b>63,299.83</b>	<b>67,306.68</b>	<b>11,791.09</b>
<b><u>BOND FUNDS:</u></b>				
<b><u>WELLS FARGO ADVANTAGE</u></b>				
WELLS FARGO INCOME PLUS-INV	61,076.91	63,030.51	62,386.22	1,309.31
<b><u>T. ROWE PRICE</u></b>				
U.S. TREASURY LONG	67,235.96	70,808.14	65,011.38	(2,224.58)
<b><u>U.S. SECURITIES</u></b>				
U.S. TREASURY NOTES	66,819.97	66,837.04	66,855.98	36.01
<b><u>BANK OF AMERICA</u></b>				
COLUMBIA HIGH INCOME FUND	1,936.10	1,993.34	2,000.80	64.70
COLUMBIA BOND FUND	17,205.72	17,497.97	16,913.48	(292.24)
SUB-TOTAL BANK OF AMERICA	19,141.82	19,491.31	18,914.28	(227.54)
<b><u>VANGUARD INVESTMENTS</u></b>				
GNMA FUND	316,645.08	320,062.26	321,385.80	4,740.72
<b>TOTAL BOND FUNDS</b>	<b>530,919.74</b>	<b>540,229.26</b>	<b>534,553.66</b>	<b>3,633.92</b>
<b><u>PUBLIC REAL ESTATE INVESTMENT TRUST:</u></b>				
<b><u>BANK OF AMERICA</u></b>				
COLUMBIA REAL ESTATE EQUITY FUND	1,442.04	1,612.34	1,707.10	265.06
<b>TOTAL CASH</b>	<b>1,442.04</b>	<b>1,612.34</b>	<b>1,707.10</b>	<b>265.06</b>
<b><u>CASH:</u></b>				
<b><u>BANK OF AMERICA</u></b>				
COLUMBIA MONEY MARKET FUND	10,641.09	10,883.82	11,452.65	811.56
<b>TOTAL CASH</b>	<b>10,641.09</b>	<b>10,883.82</b>	<b>11,452.65</b>	<b>811.56</b>
<b>TOTAL INVESTMENTS</b>	<b>598,518.46</b>	<b>616,025.25</b>	<b>615,020.09</b>	<b>16,501.63</b>

**Town of Mansfield  
Investment Pool  
As of December 31, 2010**

	<b>Equity Percentage</b>	<b>Equity In Investments</b>	<b>Equity In Cash Equiv.</b>	<b>Total Equity</b>
Cemetery Fund	65.050%	392,620.62	7,449.95	400,070.57
School Non-Expendable Trust Fund	0.092%	555.28	10.54	565.82
Compensated Absences Fund	34.858%	210,391.54	3,992.16	214,383.70
<b>Total Equity by Fund</b>	<b>100.000%</b>	<b>603,567.44</b>	<b>11,452.65</b>	<b>615,020.09</b>

<b>Investments</b>	<b>Market Value</b>
<b>Stock Funds:</b>	
Fidelity - Select Utilities Growth	45,187.79
Bank of America - Colombia Lg Cap Index	13,689.90
Bank of America - Columbia Multi-Adv Intl	4,877.71
Bank of America - Columbia Mid Cap Index	2,000.15
Bank of America - Columbia Small Cap Index	1,551.13
Sub-Total Stock Funds	67,306.68
<b>Bond Funds:</b>	
Wells Fargo Advantage Funds-Corp Bond Inv	62,386.22
T. Rowe Price - U. S. Treasury Long-Term	65,011.38
People's Securities, Inc. - U.S. Treasury Notes	66,855.98
Bank of America-Columbia High Income Fund	2,000.80
Bank of America-Columbia Bond Fund	16,913.48
Vanguard - GNMA Fund	321,385.80
Sub-Total Bond Funds	534,553.66
<b>Public Real Estate Investment Trust</b>	
Columbia Real Estate Equity Fund	1,707.10
<b>Cash Equivalents:</b>	
Columbia Money Market Fund - Trust	11,452.65
<b>Total Investments</b>	<b>615,020.09</b>

<b>Allocation</b>	<b>Amount</b>	<b>Percentage</b>
Stocks	67,306.68	10.94%
Bonds	534,553.66	86.92%
Public Real Estate Investment Trust	1,707.10	0.28%
Cash Equivalents	11,452.65	1.86%
<b>Total Investments</b>	<b>615,020.09</b>	<b>100.00%</b>

EASTERN HIGHLANDS HEALTH DISTRICT  
BALANCE SHEET  
AS OF DECEMBER 31, 2010  
(with comparative totals for December 31, 2009)

<u>Assets</u>	December 31,	
	2010	2009
Cash and cash equivalents	\$ 352,914	\$ 335,343
Total Assets	\$ 352,914	\$ 335,343
<u>Liabilities and Fund Balance</u>		
<u>Liabilities</u>		
Accounts Payable	\$ 389	\$ -
Total Liabilities	389	-
<u>Fund Balance</u>		
Fund Balance:		
Reserved for Prior Year Encumbrances		-
Unreserved, undesignated	352,525	335,343
Total Fund Balance	352,525	335,343
Total Liabilities & Fund Balance	\$ 352,914	\$ 335,343

EASTERN HIGHLANDS HEALTH DISTRICT  
 COMPARATIVE STATEMENT OF REVENUES, EXPENDITURES  
 AND CHANGES IN FUND BALANCE  
 AS OF DECEMBER 31, 2010  
 (with comparative totals for December 31, 2009)

	Adopted	Amended	Estimated	December 31,		
	Budget	Budget	Actuals	2010	2009	
	2010/11	2010/11	2010/11			
<b>Operating Revenues:</b>						
Member Town Contributions	\$ 360,850	\$ 360,850	\$ 360,850	\$ 184,007	51.0%	\$180,994
State Grants	148,020	148,020	148,020	148,015	100.0%	148,333
Septic Permits	28,560	28,560	28,560	14,380	50.4%	18,870
Well Permits	21,330	21,330	21,330	9,804	46.0%	11,860
Soil Testing Service	32,480	32,480	32,480	16,810	51.8%	18,279
Food Protection Service	54,460	54,460	54,460	4,062	7.5%	1,842
B100a Reviews	32,630	32,630	32,630	11,660	35.7%	11,435
Septic Plan Review	27,300	27,300	27,300	12,850	47.1%	14,375
Other Health Services	3,500	3,500	3,500	4,925	140.7%	8,640
Appropriation of Fund Balance	10,160	10,160	10,160			
<b>Total Operating Revenues</b>	<b>719,290</b>	<b>719,290</b>	<b>719,290</b>	<b>406,513</b>	<b>56.5%</b>	<b>414,628</b>
<b>Operating Expenditures:</b>						
Salaries & Wages	465,700	465,700	465,700	215,789	46.3%	195,316
Benefits	168,780	168,780	168,780	82,162	48.7%	85,717
Miscellaneous Benefits	6,030	6,030	6,030	1,524	25.3%	1,758
Insurance	15,650	15,650	15,650	10,863	69.4%	7,430
Professional & Technical Services	15,450	15,450	15,450	6,800	44.0%	3,000
Other Purchased Services	34,220	34,220	34,220	19,950	58.3%	13,779
Other Supplies	8,000	8,000	8,000	5,180	64.8%	2,889
Equipment - Minor	2,460	2,460	2,460		0.0%	568
<b>Total Operating Expenditures</b>	<b>716,290</b>	<b>716,290</b>	<b>716,290</b>	<b>342,268</b>	<b>47.8%</b>	<b>310,457</b>
<b>Transfers Out:</b>						
Transfers to CNR	3,000	3,000	3,000		0.0%	
<b>Total Operating Exp. &amp; Transfers C</b>	<b>719,290</b>	<b>719,290</b>	<b>719,290</b>	<b>342,268</b>	<b>47.6%</b>	<b>310,457</b>
<b>Operating Income/(Loss)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>64,245</b>		<b>104,171</b>
<b>Fund Balance, July 1</b>	<b>288,280</b>	<b>288,280</b>	<b>288,280</b>	<b>288,280</b>		<b>231,172</b>
<b>Fund Balance, End of Period</b>	<b>\$ 288,280</b>	<b>\$ 288,280</b>	<b>\$ 288,280</b>	<b>\$ 352,525</b>		<b>\$335,343</b>

EASTERN HIGHLANDS HEALTH DISTRICT  
 CAPITAL NONRECURRING FUND BALANCE SHEET  
 AS OF DECEMBER 31, 2010  
 (with comparative totals for December 31, 2009)

	December 31,	
	2010	2009
<u>Assets</u>		
Cash and cash equivalents	\$ 71,467	\$ 68,467
Total Assets	\$ 71,467	\$ 68,467
<u>Fund Balance</u>		
Fund Balance:		
Unreserved, undesignated	\$ 71,467	\$ 68,467
Total Fund Balance	\$ 71,467	\$ 68,467

EASTERN HIGHLANDS HEALTH DISTRICT  
 CAPITAL NONRECURRING FUND  
 COMPARATIVE STATEMENT OF REVENUES, EXPENDITURES  
 AND CHANGES IN FUND BALANCE  
 AS OF DECEMBER 31, 2010  
 (with comparative totals for December 31, 2009)

	December 31,	
	2010	2009
Operating Revenues:		
State Grants	\$ -	\$ -
Transfers In-G/F	-	-
Total Operating Revenues	-	-
Operating Expenditures:		
Vehicles	-	-
Office Equipment	-	1,203
Total Operating Expenditures	-	1,203
Operating Income/(Loss)	-	(1,203)
Fund Balance, July 1	71,467	69,670
Fund Balance, End of Period	\$ 71,467	\$ 68,467

**MANSFIELD DOWNTOWN PARTNERSHIP  
BALANCE SHEET  
AS OF DECEMBER 31, 2010  
(with comparative totals for December 31, 2009)**

	December 31,	
	2010	2009
<u>ASSETS</u>		
Cash & Cash Equivalents	\$ 399,086	\$ 340,802
Accounts Receivable	900	900
Total Assets	\$ 399,986	\$ 341,702

<u>LIABILITIES</u>		
Accounts Payable	\$ 59	\$ -
Total Liabilities	59	-

<u>FUND BALANCE</u>		
Fund Balance, Unreserved	399,927	341,702
Total Fund Balance	399,927	341,702
Total Liabilities and Fund Balance	\$ 399,986	\$ 341,702

**MANSFIELD DOWNTOWN PARTNERSHIP  
STATEMENT OF REVENUES, EXPENDITURES AND  
CHANGES IN FUND BALANCE**

	Actual 2000/01	Actual 2001/02	Actual 2002/03	Actual 2003/04	Actual 2004/05	Actual 2005/06	Actual 2006/07	Actual 2007/08	Actual 2008/09	Actual 2009/10	Budget 2010/11	Actual a/o 12/31/10
<b>Revenues:</b>												
Intergovernmental:												
Mansfield General Fund/CNR	\$ 32,500	\$ 20,000	\$ 30,000	\$ 41,500	\$ 50,000	\$ 62,000	\$ 62,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000
Uconn		32,500	45,000	46,500	60,000	62,000	62,000	125,000	125,000	125,000	125,000	125,000
Mansfield Capital Projects *						60,000						
Leyland Share - Relocation								30,210				
Membership Fees			10,040	13,085	17,355	20,282	19,215	21,820	22,440	20,199	18,000	11,962
Local Support				1,500	1,500							
State Support						4,993						
Contributions/Other					200	2,165	(165)			240		
<b>Total Revenues</b>	<b>32,500</b>	<b>52,500</b>	<b>85,040</b>	<b>102,585</b>	<b>129,055</b>	<b>211,440</b>	<b>143,050</b>	<b>302,030</b>	<b>272,440</b>	<b>270,439</b>	<b>268,000</b>	<b>261,962</b>
<b>Operating Expenditures:</b>												
Salaries and Benefits		15,531	71,378	73,007	83,974	92,800	107,140	121,544	133,679	135,713	145,570	75,544
Professional & Technical	930	9,519	7,386	5,406	8,397	63,068	44,967	31,817	27,202	28,893	80,700	26,109
Relocation Costs							20,000	40,420				
Office Rental		3,600	11,000	11,800	13,181	13,775	16,451	17,565	17,584	15,918	16,170	10,370
Insurance			1,650	1,760	1,764	1,772	1,702	1,704	1,713	1,724	1,750	560
Purchased Services			8,029	5,005	6,092	9,065	7,092	7,003	8,157	6,666	7,100	5,076
Supplies & Services		3,980	4,704	2,837	2,463	4,075	2,055	2,733	2,783	3,257	2,900	2,025
Contingency											25,000	
<b>Total Operating Expenditures</b>	<b>930</b>	<b>32,630</b>	<b>104,147</b>	<b>99,815</b>	<b>115,871</b>	<b>184,555</b>	<b>199,407</b>	<b>222,786</b>	<b>191,118</b>	<b>192,171</b>	<b>279,190</b>	<b>119,684</b>
<b>Operating Income/(Loss)</b>	<b>31,570</b>	<b>19,870</b>	<b>(19,107)</b>	<b>2,770</b>	<b>13,184</b>	<b>26,885</b>	<b>(56,357)</b>	<b>79,244</b>	<b>81,322</b>	<b>78,268</b>	<b>(11,190)</b>	<b>142,278</b>
<b>Fund Balance, July 1</b>		<b>31,570</b>	<b>51,440</b>	<b>32,333</b>	<b>35,103</b>	<b>48,287</b>	<b>75,172</b>	<b>18,815</b>	<b>98,059</b>	<b>179,381</b>	<b>257,649</b>	<b>257,649</b>
<b>Fund Balance, End of Period</b>	<b>\$ 31,570</b>	<b>\$ 51,440</b>	<b>\$ 32,333</b>	<b>\$ 35,103</b>	<b>\$ 48,287</b>	<b>\$ 75,172</b>	<b>\$ 18,815</b>	<b>\$ 98,059</b>	<b>\$ 179,381</b>	<b>\$ 257,649</b>	<b>\$ 246,459</b>	<b>\$ 399,927</b>
<b>Contribution Recap:</b>												
Mansfield	\$ 32,500	\$ 20,000	\$ 30,000	\$ 41,500	\$ 50,000	\$ 62,000	\$ 62,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000
Mansfield Capital Projects						60,000						
UCONN		32,500	45,000	46,500	60,000	62,000	62,000	125,000	125,000	125,000	125,000	125,000
<b>Total Contributions</b>	<b>\$ 32,500</b>	<b>\$ 52,500</b>	<b>\$ 75,000</b>	<b>\$ 88,000</b>	<b>\$ 110,000</b>	<b>\$ 184,000</b>	<b>\$ 124,000</b>	<b>\$ 250,000</b>				

TOWN OF MANSFIELD  
DOWNTOWN REVITALIZATION & ENHANCEMENT  
PROJECT #84120 through #84130  
ESTIMATED STATEMENT OF REVENUES, EXPENDITURES AND  
CHANGES IN FUND BALANCE  
AS OF DECEMBER 31, 2010

	Project Length	
	Budget	Actual
Operating Revenues:		
Intergovernmental Revenues -		
USDA Rural Development Grant	\$ 175,509	\$ 175,509
DECD STEAP Grants - I, II, III	1,200,000	550,827
Urban Action Grant	2,500,000	39,575
DOT Grant # 77-217	1,474,800	
Urban Action Grant/Rell	10,000,000	5,705
DOT Grant # 77-223	2,250,000	
Federal Transit Authority (GHTD)	490,000	
Omnibus Bill (DOT)	712,500	
Federal Transit Authority (Bus Facility)	4,940,000	
Leyland Share-MDP Design	9,000	9,000
Total Operating Revenues	23,751,809	780,616
Operating Expenditures:		
Downtown Revitalization & Enhancement:		
Legal Services	254,287	270,400
Legal Services - DECD Contract	7,442	2,442
Administration	65,000	10,709
Architects & Engineers	1,380,601	379,933
Demolition	80,000	
Environmental Remediation	250,000	
Construction Costs	19,099,650	309
Construction - Storrs Road	2,392,558	460
Construction - Walkway	222,271	222,271
Total Operating Expenditures	23,751,809	886,524
Operating Income/(Loss)		(105,908)
Fund Balance, July 1		
Fund Balance, End of Period	\$ -	\$ (105,908)

SERIAL BONDS SUMMARY  
SCHOOLS AND TOWN  
December 31, 2010

	Schools	Town	Total
Balance at July 1, 2010	\$330,000	\$1,190,000	\$1,520,000
Issued During Period			
Retired During Period			
Balance at 12/31/10	<u>\$330,000</u>	<u>\$1,190,000</u>	<u>\$1,520,000</u>

CHANGES IN BOND AND NOTES OUTSTANDING

	Serial Bonds	BAN's	Promissory Note	Total
Balance at July 1, 2010	\$1,520,000			\$1,520,000
Debt Issued				
Debt Retired				
Balance at 12/31/10	<u>\$1,520,000</u>			<u>\$1,520,000</u>

Description	Original Amount	Payment Date		Bonds	BAN's	Promissory Note	Total
		P & I	I				
2004 Town Taxable Gen. Obligation Bond	2,590,000	6/01	12/01	930,000			930,000
2004 School General Obligation Bond	940,000	6/01	12/01	330,000			330,000
2004 Town General Obligation Bond	725,000	6/01	12/01	260,000			260,000
	<u>\$4,255,000</u>			<u>\$1,520,000</u>			<u>\$1,520,000</u>

DETAIL OF DEBT OUTSTANDING  
SCHOOLS AND TOWNS  
December 31, 2010

	<u>Original Amount</u>	<u>Balance 12/31/10</u>
Schools		
Consists of -		
2004 General Obligation Bonds:		
MMS IRC	\$ 940,000	\$ 330,000
	<u>940,000</u>	<u>330,000</u>
	<u>\$ 940,000</u>	<u>\$ 330,000</u>
Town		
Consists of -		
2004 Taxable GOB - Community Center	\$ 2,590,000	\$ 930,000
2004 General Obligation - Library	725,000	260,000
	<u>3,315,000</u>	<u>1,190,000</u>
	<u>\$ 4,255,000</u>	<u>\$ 1,520,000</u>
Total Debt Outstanding		

TOWN OF MANSFIELD  
SUMMARY OF INVESTMENTS

December 31, 2010

ALL OTHER FUNDS:

Institution	Principal	Rate of Interest	Date of Purchase	Date of Maturity	Accrued Interest @ 12/31/10
State Treasurer	10,625,881	0.240	Various	Various	2,353
Total Accrued Interest @ 12/31/10					2,353
Interest Received 7/1/10 - 12/31/10					<u>11,661</u>
Total Interest, General Fund, 12/31/10					<u><u>14,014</u></u>

CAPITAL FUND:

Institution	Principal	Rate of Interest	Date of Purchase	Date of Maturity	Accrued Interest @ 12/31/10
State Treasurer			Various	Various	
Total Accrued Interest @ 12/31/10					
Interest Received 7/1/10 - 12/31/10					<u>          </u>
Total Interest, Capital Fund @ 12/31/10					<u><u>          </u></u>

HEALTH INSURANCE FUND:

Institution	Principal	Rate of Interest	Date of Purchase	Date of Maturity	Accrued Interest @ 12/31/10
MBIA - Class	1,692,285	0.150	Various	Various	
State Treasurer	1,899,572	0.240	Various	Various	27
Total Accrued Interest @ 12/31/10					27
Interest Received 7/1/10 - 12/31/10					<u>2,321</u>
Total Interest, Health Insurance Fund @ 12/31/10					<u><u>2,348</u></u>

Town of Mansfield  
Memo

DATE December 31, 2010

To: Matt Hart, Town Manager  
Cherie Trahan, Director of Finance

From: Christine Gamache, Collector of Revenue

Subject: Amounts and % of Collections for 7/1/10 to 12/31/10 comparable to 7/1/09 to 12/31/09

	GRAND LIST 2009	ADJUSTMENTS	ADJUSTED LIST	PAID	% PAID	DELINQUENT BALANCE	% DEL
RE 1st	11,126,400	(13,183)	11,113,218	10,888,088	98.0%	225,129	2.6%
PER 1st	425,941	(3,034)	422,906	411,604	97.3%	11,302	3.7%
MV	1,755,812	(38,483)	1,717,329	1,568,891	91.4%	148,438	12.3%
DUE 7/1/10	13,308,153	(54,700)	13,253,452	12,868,583	97.1%	384,870	3.9%
RE 2nd	11,123,972	2,937	11,126,909	2,623,058.70	23.6%	8,503,850	95.7%
PER 2nd	421,016	(4,176.91)	416,839	138,493.51	33.2%	278,345	72.5%
Due 1/1/11	11,544,988	(1,240.07)	11,543,747	2,761,552	23.9%	8,782,195	94.9%
MVS	187,102.93	216.18	187,319	3,398.23	1.8%	183,921	98.2%
TOTAL	25,040,243	(55,724)	24,984,519	15,633,533	62.6%	9,350,986	46.2%

PRIOR YEARS COLLECTION

July 1, 2010 to June 30, 2011

Suspense Collections	3,769.99	Suspense Interest Less Fees	4,082.01
Prior Years Taxes	157,522.39	Interest and Lien Fees	70,995.93
	<u>161,292.38</u>		<u>75,077.94</u>

	GRAND LIST 2008	ADJUSTMENTS	ADJUSTED LIST	PAID	% PAID	DELINQUENT BALANCE	% DEL
RE 1st	10,591,010	(3,590.88)	10,587,419	10,418,896.88	98.4%	168,522	1.6%
PER 1st	435,715	(1,321)	434,394	419,002.28	96.5%	15,392	3.5%
MV	1,723,897	(43,575.29)	1,680,322	1,539,073.45	91.6%	141,248	8.4%
DUE 7/1/09	12,750,622	(48,488)	12,702,135	12,376,973	97.4%	325,162	2.6%
RE 2nd	10,588,027	19,163.39	10,607,191	2,325,782.14	21.9%	8,281,409	78.1%
PER 2nd	430,928	(1,244.23)	429,683	128,963.97	30.0%	300,719	70.0%
Due 1/1/10	11,018,955	17,919.16	11,036,874	2,454,746	22.2%	8,582,128	77.8%
MVS	187,990.54	(60.42)	187,930	973.04	0.5%	186,957	99.5%
TOTAL	23,957,568	(30,629)	23,739,009	14,832,692	62.5%	8,906,317	37.5%

PRIOR YEARS COLLECTION

July 1, 2009 to June 30, 2010

Suspense Collections	6,444.22	Suspense Interest Less Fees	7,226.48
Prior Years Taxes	131,950.63	Interest and Lien Fees	55,589.73
	<u>138,394.85</u>		<u>62,816.21</u>

CAPITAL PROJECTS - OPEN SPACE  
STATUS REPORT THROUGH DECEMBER 31, 2010

Acreage	Total Budget	Expended Thru 6/30/2010	Current Year Expenditures	Estimated Unexpended Balance	Anticipated Grants
	\$4,409,389				
Expenditures Prior to 92/93		130,790			
<u>UNALLOCATED COSTS:</u>					
Appraisal Fees - Various		17,766			
Financial Fees		8,975			
Legal Fees		10,710			
Survey & Inspections		6,475			
Outdoor Maintenance		10,127			
Major Additions - Improvements		3,000			
Miscellaneous Costs		2,927			
Forest Stewardship-50' Cliff Preserve		3,852			
Parks Coordinator		103,604			
<u>PROPERTY PURCHASES:</u>					
Bassetts Bridge Rd Lots 1,2,3	8.23	128,439			
Baxter Property	25.80	183,330			
Bodwell Property	6.50	42,703			
Boettiger, Orr, Parish Property	108.00	101,579			
Dorwart Property	61.00	342,482			
Dunnack Property	32.00	35,161			
Eaton Property	8.60	162,236			
Ferguson Property	1.19	31,492			
Fesik Property	7.40	7,636			
Hatch/Skinner Property	35.33	291,780			
Hollinko Property	18.60	62,576			
Larkin Property	11.70	24,202			
Lion's Club Park		81,871			
McGregor Property	2.10	8,804			
McShea Property		1,500			
* Merrow Meadow Park Develop.	15.00				
Morneau Property		4,310			
Moss Property	134.50	100,000			
Mulberry Road (Joshua's Trust)	5.90	12,500			
Muliane Property (Joshua's Trust)	17.00	10,000			
Olsen Property	59.75	104,133			
Ossen - Birchwood Heights Property			500		
Porter Property	6.70	135,466			
Reed Property	23.70	69,527			
Rich Property	102.00	283,322			
Sibley Property	50.57	90,734			
Swanson Property (Browns Rd)	29.00	64,423			
Thompson/Swaney Prop. (Bone Mill)		1,500			
Torrey Property	29.50	91,792			
Vernon Property	3.00	31,732			
Estate of Vernon - Property	68.41	257,996			
Warren Property	6.80	24,638			
Watts Property	23.50	92,456			
	899.78	\$4,409,389	\$3,158,546	\$500	\$1,250,343
				\$0	

Project Name	Amount	Breakdown of Expenditures of Prior to 92/93	Amount
85105 - Local Funds 94/95	\$250,000	White Cedar Swamp - Purchase	\$50,000
85105 - Local Funds 90/91	227,855	Appraisal Fees	250
85105 - Local Funds 97/98	250,000	Financial Fees	5,457
85105 - Local Funds 98/99	250,000	Miscellaneous Costs	605
85105 - Local Funds 99/00	250,000	Unidentifiable (Prior 89/90)	74,478
85105 - Local Funds 00/01	250,000		
85105 - Local Support June 15, 2001	5,000		
85105 - Local Funds 01/02	250,000		
85105 - Local Funds 02/03	75,000		
85105 - Local Funds 03/04	100,000		
85105 - State Support - Rich Property	60,000		
85105 - State Support - Hatch/Skinner Property	126,000		
85105 - State Support - Olsen Property	50,000		
85105 - State Support - Vernon Property	113,000		
85105 - State Support - Dorwart Property	112,534		
85114 - Bonded Funds	1,000,000		
85105 - Bonded Funds 2010/11	1,040,000		
	\$4,409,389		

\*The Merrow Meadow Park property was donated to us. Funds were expended to improve the property.

**TOWN OF MANSFIELD  
BOARD OF EDUCATION  
RECAP OF SPECIAL EDUCATION REVENUES AND EXPENDITURES**

As of December 31, 2010

**REVENUE:**

TUITION REVENUE:

RECEIVED TO DATE	30,026.00
OUTSTANDING RECEIVABLE	<u>60,499.00</u>
TOTAL TUITION REVENUE	90,525.00

EXCESS COST & STATE AGENCY GRANT	37,026.28 *
SERVICES FOR THE BLIND	0.00
MEDICAID REIMBURSEMENT PROGRAM	8,081.25

TOTAL REVENUES	135,632.53
----------------	------------

**EXPENDITURES:**

TUITION PAYMENTS (BALANCE):

PUBLIC	65,000.00
PRIVATE	(263,439.63)
STATE AGENCY/PUBLIC	40,000.00
STATE AGENCY/PRIVATE	50,000.00

TOTAL TUITION PAYMENTS UNDER (OVER) BUDGET	(108,439.63)
--	--------------

TUITION COST OF REGULAR EDUCATION STUDENT PLACED BY THE STATE	0.00
(none at this time)	

OCCUPATIONAL & PHYS THERAPY - UNDER (OVER) BUDGET (A/C 112-62104-XXXXX-52)	124,780.73
---	------------

TRANSPORTATION UNDER (OVER) BUDGET	<u>(107,706.72)</u>
------------------------------------	---------------------

TOTAL EXPENDITURES BALANCE - UNDER (OVER)	(91,365.62)
---	-------------

TOTAL BALANCE UNDER (OVER) BUDGET	<u><u>44,266.91</u></u>
-----------------------------------	-------------------------

\* This figure reflects the State's anticipated 77% cap on Excess Cost reimbursement.

**MAINTENANCE PROJECTS - CAPITAL 86260**

Date	Project Description	Status	Paid	Encumbered	Total Estimated Project Cost	Account Balance
07/01/09	Beginning Balance					155,235
1	Roof Repairs to all Town Buildings (American Heritage - 108697)	Open 08/09	14,974	26	15,000	140,235
2	Roof Repairs to All Town Buildings (American Heritage - 108686)	Open 09/09	10,492	8	10,500	129,735
3	Preventive Maintenance to all Town Buildings and School (American Heritage - 108685)	Open 09/09	15,838	162	16,000	113,735
4	New body for utility truck (New Haven Body - 108711)	Completed 12/09	8,430	-	8,430	105,305
5	Repairs/Paint for utility truck (Chris' Automotive - PV)	Completed 12/09	3,442	-	3,442	101,863
7	Evaluation of Siemen's Project (Fuss & O'Neill - 7464)	Cancel prior year encumbrance	-	(1,200)	(1,200)	103,063
8	Roof Repairs to All Town Buildings (American Heritage - Accrued A/P)	Completed 07/10	9,489	-	9,489	93,574
9	MCC Pool Pump Repairs (Piela Electric)	Completed 09/10	5,879	-	5,879	87,695
10	Firestation 107 Roof Repairs (American Heritage)	Completed 10/10	3,300	-	3,300	84,395
11	A/C Air Handler/Curb Adpt Vinton (Johnstone Supply)	Completed 10/10	2,926	-	2,926	81,469
12			-	-	-	81,469

Town of Mansfield  
Monthly Revenue Summary by Source

Fiscal Year: 2011 to 2011 for Dates from 01-Jul-2010 to 31-Dec-2010

Amount and Description	Estimated Revenue	Current Debits	Current Credits	Remaining Balance	Net Revenue Activity
<b>11 General Fund - Town</b>					
<b>Taxes and Related Items</b>					
40101 Current Year Levy	(24461355.00)	25852.53	15563870.93	(8923336.60)	15538018.40
40102 Prior Year Levy	(200000.00)	89929.78	247366.42	(42563.36)	157436.64
40103 Interest & Lien Fees	(125000.00)	829.17	71943.20	(53885.97)	71114.03
40104 Motor Vehicle Supplement	(175000.00)	.00	3257.98	(171742.02)	3257.98
40105 Susp. Coll. Taxes - Trnsc.	(6000.00)	266.84	3919.50	(2347.34)	3652.66
40106 Susp. Coll. Int. - Trnsc.	(4000.00)	2.30	3991.02	(11.28)	3988.72
<b>Total Taxes and Related Items</b>	<b>(24,971,355.00)</b>	<b>116,880.62</b>	<b>15,894,349.05</b>	<b>(9,193,886.57)</b>	
<b>Licenses and Permits</b>					
40201 Misc Licenses & Permits	(2520.00)	.00	1298.00	(1222.00)	1298.00
40202 Sport Licenses	(700.00)	59.00	170.00	(589.00)	111.00
40203 Dog Licenses	(8000.00)	(75.40)	3059.40	(4865.20)	3134.80
40204 Conveyance Tax	(125000.00)	.00	53370.80	(71629.20)	53370.80
40205 Vacant Property Registration	.00	.00	300.00	300.00	300.00
40210 Subdivision Permits	(4000.00)	.00	950.00	(3050.00)	950.00
40211 Zoning/Special Permits	(18000.00)	.00	6025.00	(11975.00)	6025.00
40212 Zba Applications	(4000.00)	.00	.00	(4000.00)	.00
40214 Iwa Permits	(5000.00)	.00	1300.00	(3700.00)	1300.00
40223 Sewer Permits	(50.00)	.00	.00	(50.00)	.00
40224 Road Permits	(1300.00)	.00	550.00	(750.00)	550.00
40230 Building Permits	(204000.00)	.00	69200.20	(134799.80)	69200.20
40231 Adm Cost Reimb-permits	(100.00)	.00	132.00	32.00	132.00
40232 Housing Code Permits	(86000.00)	35.00	62435.00	(23600.00)	62400.00
40233 Housing Code Penalties	(100.00)	.00	.00	(100.00)	.00
40234 Landlord Registrations	(600.00)	6750.00	7740.00	390.00	990.00
<b>Total Licenses and Permits</b>	<b>(459,370.00)</b>	<b>6,768.60</b>	<b>206,530.40</b>	<b>(259,608.20)</b>	
<b>Fed. Support Gov</b>					
40352 Payment In Lieu Of Taxes	(1850.00)	.00	.00	(1850.00)	.00
40357 Social Serv Block Grant	.00	.00	684.00	684.00	684.00
<b>Total Fed. Support Gov</b>	<b>(1,850.00)</b>	<b>.00</b>	<b>684.00</b>	<b>(1,166.00)</b>	
<b>State Support Education</b>					
40401 Education Assistance	(10070680.00)	.00	2774229.00	(7296451.00)	2774229.00
40402 School Transportation	(199930.00)	.00	.00	(199930.00)	.00
<b>Total State Support Education</b>	<b>(10,270,610.00)</b>	<b>.00</b>	<b>2,774,229.00</b>	<b>(7,496,381.00)</b>	

-47-

Town of Mansfield  
Monthly Revenue Summary by Source

Fiscal Year: 2011 to 2011 for Dates from 01-Jul-2010 to 31-Dec-2010

Account and Description	Estimated Revenue	Current Debits	Current Credits	Remaining Balance	Net Revenue Activity
<b>State Support Gov</b>					
40451 Pilot - State Property	(7224400.00)	.00	7265843.32	41443.32	7265843.32
40454 Circuit CRT-parking Fines	.00	.00	2814.00	2814.00	2814.00
40455 Circuit Breaker	(46720.00)	.00	43438.94	(3281.06)	43438.94
40456 Tax Relief For Elderly	(2000.00)	.00	2000.00	.00	2000.00
40457 Library - Connecticut/ill	(10000.00)	.00	.00	(10000.00)	.00
40459 Tax Credit New Mfg Equipment	(4500.00)	.00	5501.75	1001.75	5501.75
40460 Boat Reimbursement	(2500.00)	.00	2025.58	(474.42)	2025.58
40462 Disability Exempt Reimb	(800.00)	.00	1336.92	536.92	1336.92
40465 Emerg Mgmt Performance Grant	(11300.00)	22000.00	11000.00	(22300.00)	(11000.00)
40469 Veterans Reimb	(7600.00)	.00	7746.37	146.37	7746.37
40494 Judicial Revenue Distribution	(3000.00)	.00	7538.00	4538.00	7538.00
40496 Pilot-holinko Estates	(13500.00)	.00	.00	(13500.00)	.00
<b>Total State Support Gov</b>	<b>(7,326,320.00)</b>	<b>22,000.00</b>	<b>7,349,244.88</b>	<b>924.88</b>	
<b>Charge for Services</b>					
40605 Region 19 Financial Serv	(87530.00)	.00	43765.00	(43765.00)	43765.00
40606 Health District Services	(19720.00)	.00	9860.00	(9860.00)	9860.00
40610 Recording	(55000.00)	.00	29210.00	(25790.00)	29210.00
40611 Copies Of Records	(11240.00)	.00	7474.25	(3765.75)	7474.25
40612 Vital Statistics	(8500.00)	.00	5421.00	(3079.00)	5421.00
40613 Sale Of Maps/regs	(100.00)	.00	57.00	(43.00)	57.00
40620 Police Service	(25000.00)	803.00	1183.00	(24620.00)	380.00
40622 Redemption/Release Fees	(2500.00)	.00	1035.00	(1465.00)	1035.00
40625 Animal Adoption Fees	(900.00)	.00	500.00	(400.00)	500.00
40641 Postage On Overdue Books	(16000.00)	.00	8616.66	(7383.34)	8616.66
40644 PARKING PLAN REVIEW FEE	.00	150.00	1875.00	1725.00	1725.00
40650 Blue Prints	(50.00)	.00	60.00	10.00	60.00
40656 Reg Dist 19 Grnds Mtncce	(77350.00)	.00	38675.00	(38675.00)	38675.00
40663 Zoning Regulations	(200.00)	.00	69.00	(131.00)	69.00
40671 Day Care Grounds Maintenance	(11240.00)	.00	5620.00	(5620.00)	5620.00
40674 Charge for Services	(2500.00)	.00	1842.92	(657.08)	1842.92
40678 Celeron Sq Assoc Bikepath Main	(2700.00)	.00	2700.00	.00	2700.00
40684 Cash Overage/Shortage	.00	241.36	.00	(241.36)	(241.36)
40699 Fire Safety Code Fees	(66500.00)	1.69	10812.28	(55689.41)	10810.59
<b>Total Charge for Services</b>	<b>(387,030.00)</b>	<b>1,196.05</b>	<b>168,776.11</b>	<b>(219,449.94)</b>	
<b>Fines and Forfeitures</b>					
40702 Parking Tickets - Town	(4500.00)	.00	3900.00	(600.00)	3900.00
40710 Building Fines	(1000.00)	.00	.00	(1000.00)	.00
40711 Landlord Registration Penalty	(90.00)	.00	.00	(90.00)	.00
40715 Ordinance Violation Penalty	(500.00)	.00	.00	(500.00)	.00
40716 Noise Ordinance Violation	(50.00)	.00	1276.00	1226.00	1276.00
40717 Possession Alcohol Ordinance	(850.00)	.00	5420.00	(3080.00)	5420.00
	(1000.00)	.00	10300.00	300.00	10300.00

Town of Mansfield  
Monthly Revenue Summary by Source

Fiscal Year: 2011 to 2011 for Dates from 01-Jul-2010 to 31-Dec-2010

Amount and Description	Estimated Revenue	Current Debits	Current Credits	Remaining Balance	Net Revenue Activity
Total Fines and Forfeitures	(24,640.00)	.00	20,896.00	(3,744.00)	
Miscellaneous					
40804 Rent - Historical Soc	(2000.00)	.00	2100.00	100.00	2100.00
40807 Rent - Town Hall	(200.00)	.00	200.00	.00	200.00
40808 Rent - Senior Center	(100.00)	.00	.00	(100.00)	.00
40817 Telecom Services Payment	(95000.00)	.00	.00	(95000.00)	.00
40820 Interest Income	(80000.00)	.00	11651.13	(68348.87)	11651.13
40824 Sale Of Supplies	(20.00)	.00	15.00	(5.00)	15.00
40825 Rent - R19 Maintenance	(2790.00)	.00	2790.00	.00	2790.00
40890 Other	(2500.00)	1898.07	1304.12	(3093.95)	(593.95)
Total Miscellaneous	(182,610.00)	1,898.07	18,060.25	(166,447.82)	
Operating Transfers In					
40928 School Cafeteria	(2500.00)	.00	.00	(2500.00)	.00
Total Operating Transfers In	(2,500.00)	.00	.00	(2,500.00)	
Total 111 General Fund - Town	(43,626,285.00)	148,743.34	26,432,769.69	(17,342,258.65)	

49

Town of Mansfield  
Monthly Expenditure Summary by Activity

Fiscal Year: 2011 to 2011 for Dates from 01-Jul-2010 to 31-Dec-2010

Account and Description	Original Budget	Bud Adjustments	Encumbrances	Expenses	Balance
<b>111 General Fund - Town</b>					
<b>General Government</b>					
11100 Legislative	67,490.00	.00	18,450.00	53,970.63	(4,930.63)
12100 Municipal Management	188,990.00	1,220.00	.00	90,924.72	99,285.28
12200 Human Resources	120,250.00	7,060.00	.00	49,403.66	77,906.34
13100 Town Attorney	37,950.00	.00	.00	.00	37,950.00
13200 Probate	5,230.00	.00	2,150.00	3,342.77	(262.77)
14200 Registrars	57,210.00	.00	.00	24,202.08	33,007.92
15100 Town Clerk	189,870.00	1,600.00	4,498.12	93,716.44	93,255.44
15200 General Elections	20,450.00	.00	.00	17,016.01	3,433.99
16100 Finance Administration	48,400.00	1,690.00	.00	22,191.08	27,898.92
16200 Accounting & Disbursements	237,790.00	(31,360.00)	.00	111,346.09	95,083.91
16300 Revenue Collections	132,640.00	4,760.00	.00	76,289.71	61,110.29
16402 Property Assessment	197,975.00	.00	.00	87,635.65	110,339.35
16510 Central Copying	39,000.00	.00	.00	35,912.20	3,087.80
16511 Central Services	32,500.00	.00	.00	26,774.83	5,725.17
16600 Information Technology	10,000.00	1,800.00	.00	10,000.00	1,800.00
30900 Facilities Management	888,670.00	3,380.00	26,323.43	457,342.70	408,383.87
<b>Total General Government</b>	<b>2,274,415.00</b>	<b>(9,850.00)</b>	<b>51,421.55</b>	<b>1,160,068.57</b>	<b>1,053,074.88</b>
<b>Public Safety</b>					
21200 Police Services	950,950.00	(12,800.00)	1,020.25	49,422.38	887,707.37
21300 Animal Control	87,530.00	640.00	.00	41,797.76	46,372.24
22101 Fire Marshal	125,390.00	1,670.00	8,346.44	61,962.31	56,751.25
22155 Fire & Emerg Services Admin	206,850.00	3,620.00	40.00	58,596.34	151,833.66
22160 Fire & Emergency Services	1,361,170.00	3,980.00	39,332.29	774,086.28	551,731.43
23100 Emergency Management	48,420.00	900.00	.00	25,420.12	23,899.88
<b>Total Public Safety</b>	<b>2,780,310.00</b>	<b>(1,990.00)</b>	<b>48,738.98</b>	<b>1,011,285.19</b>	<b>1,718,295.83</b>
<b>Public Works</b>					
30100 Public Works Administration	79,900.00	20,070.00	.00	73,672.77	26,297.23
30200 Supervision & Operations	90,610.00	1,860.00	.00	41,751.19	50,718.81
30300 Road Services	658,640.00	11,540.00	.00	307,939.73	362,240.27
30400 Grounds Maintenance	341,660.00	5,380.00	361.47	171,853.38	174,825.15
30600 Equipment Maintenance	569,210.00	3,660.00	15,375.00	266,277.68	291,217.32
30700 Engineering	180,810.00	(7,500.00)	74.49	77,080.30	96,155.21
<b>Total Public Works</b>	<b>1,920,830.00</b>	<b>35,010.00</b>	<b>15,810.96</b>	<b>938,575.05</b>	<b>1,001,453.99</b>
<b>Community Services</b>					
42100 Human Services Administration	293,750.00	2,130.00	.00	91,101.66	204,778.34

1501

Town of Mansfield  
Monthly Expenditure Summary by Activity

Fiscal Year: 2011 to 2011 for Dates from 01-Jul-2010 to 31-Dec-2010

count and Description	Original Budget	Bud Adjustments	Encumbrances	Expenses	Balance
42202 Mansfield Challenge - Winter	2,650.00	.00	.00	397.05	2,252.95
42204 Youth Employment - Middle Sch	2,000.00	.00	.00	235.00	1,765.00
42210 Youth Services	155,310.00	.00	.00	72,785.23	82,524.77
42300 Senior Services	181,080.00	(4,470.00)	191.47	78,005.16	98,413.37
43100 Library Services Admin	617,180.00	5,150.00	28,998.80	299,193.75	294,137.45
45000 Contributions To Area Agency	295,540.00	.00	137,122.60	127,072.06	31,345.34
<b>Total Community Services</b>	<b>1,547,510.00</b>	<b>2,810.00</b>	<b>166,312.87</b>	<b>668,789.91</b>	<b>715,217.22</b>
<b>Community Development</b>					
30800 Building Inspection	145,550.00	2,710.00	.00	66,513.92	81,746.08
30810 Housing Inspection	97,730.00	230.00	.00	48,111.20	49,848.80
51100 Planning Administration	226,780.00	(16,190.00)	.00	98,222.00	112,368.00
52100 Planning/Zoning Inland/Wetlnd	7,500.00	.00	.00	1,327.69	6,172.31
58000 Boards and Commissions	6,750.00	.00	.00	261.38	6,488.62
<b>Total Community Development</b>	<b>484,310.00</b>	<b>(13,250.00)</b>	<b>.00</b>	<b>214,436.19</b>	<b>256,623.81</b>
<b>Town-Wide Expenditures</b>					
71000 Employee Benefits	2,290,590.00	.00	.00	1,279,261.72	1,011,328.28
72000 Insurance	126,470.00	.00	54,322.49	88,853.52	(16,706.01)
73000 Contingency	83,800.00	(12,730.00)	.00	.00	71,070.00
<b>Total Town-Wide Expenditures</b>	<b>2,500,860.00</b>	<b>(12,730.00)</b>	<b>54,322.49</b>	<b>1,368,115.24</b>	<b>1,065,692.27</b>
<b>Other Financing</b>					
92000 Other Financing Uses	1,605,660.00	.00	.00	1,588,260.00	17,400.00
<b>Total Other Financing</b>	<b>1,605,660.00</b>	<b>.00</b>	<b>.00</b>	<b>1,588,260.00</b>	<b>17,400.00</b>
<b>Total 111 General Fund - Town</b>	<b>13,113,895.00</b>	<b>.00</b>	<b>336,606.85</b>	<b>6,949,530.15</b>	<b>5,827,758.00</b>

Town of Mansfield  
Monthly Expenditure Summary by Activity

Fiscal Year: 2011 to 2011 for Dates from 01-Jul-2010 to 31-Dec-2010

count and Description	Original Budget	Bud Adjustments	Encumbrances	Expenses	Balance
112 General Fund - Board					
Reg Instructional Prog					
61101 Regular Instruction	7,741,320.00	(34,260.00)	.00	2,845,960.69	4,861,099.31
61102 English	49,520.00	.00	906.56	28,439.70	20,173.74
61104 World Languages	10,090.00	.00	171.45	5,993.18	3,925.37
61105 Health & Safety	7,730.00	.00	77.25	1,228.63	6,424.12
61106 Physical Education	12,690.00	.00	1,085.64	7,409.71	4,194.65
61107 Art	14,060.00	.00	.00	9,988.78	4,071.22
61108 Mathematics	30,020.00	.00	1,091.00	15,089.06	13,839.94
61109 Music	17,240.00	.00	153.44	7,525.59	9,560.97
61110 Science	30,750.00	.00	741.55	15,045.36	14,963.09
61111 Social Studies	20,680.00	.00	1,106.16	10,411.25	9,162.59
61115 Information Technology	201,250.00	.00	4,105.95	145,574.61	51,569.44
61122 Family & Consumer Science	9,080.00	.00	2,627.80	1,490.42	4,961.78
61123 Technology Education	10,830.00	.00	243.42	5,773.90	4,812.68
<b>Total Reg Instructional Prog</b>	<b>8,155,260.00</b>	<b>(34,260.00)</b>	<b>12,310.22</b>	<b>3,099,930.88</b>	<b>5,008,758.90</b>
Special Educ. Programs					
61201 Special Ed Instruction	1,316,790.00	21,550.00	1,365.81	568,636.15	768,338.04
61202 Enrichment	417,000.00	(12,290.00)	893.48	140,518.26	263,298.26
61204 Preschool	354,590.00	(40.00)	.00	142,445.52	212,104.48
<b>Total Special Educ. Programs</b>	<b>2,088,380.00</b>	<b>9,220.00</b>	<b>2,259.29</b>	<b>851,599.93</b>	<b>1,243,740.78</b>
Culturally Disadv Pupil					
61310 Remedial Reading/Math	342,960.00	(13,270.00)	600.18	142,277.66	186,812.16
<b>Total Culturally Disadv Pupil</b>	<b>342,960.00</b>	<b>(13,270.00)</b>	<b>600.18</b>	<b>142,277.66</b>	<b>186,812.16</b>
Summer School-Free Only					
61400 Summer School	30,500.00	.00	.00	42,449.37	(11,949.37)
<b>Total Summer School-Free Only</b>	<b>30,500.00</b>	<b>.00</b>	<b>.00</b>	<b>42,449.37</b>	<b>(11,949.37)</b>
Tuition Payments					
61600 Tuition Payments	190,000.00	.00	201,684.30	126,755.33	(138,439.63)

Town of Mansfield  
Monthly Expenditure Summary by Activity

Fiscal Year: 2011 to 2011 for Dates from 01-Jul-2010 to 31-Dec-2010

Account and Description	Original Budget	Bud Adjustments	Encumbrances	Expenses	Balance
Total Tuition Payments	190,000.00	.00	201,684.30	126,755.33	(138,439.63)
Central Serv Instr Supp					
61900 Central Service-Instr Suppl.	159,760.00	.00	1,035.99	124,586.46	34,137.55
Total Central Serv Instr Supp	159,760.00	.00	1,035.99	124,586.46	34,137.55
Support Serv-Students					
62102 Guidance Services	138,790.00	.00	.00	49,893.55	88,896.45
62103 Health Services	205,990.00	.00	589.43	87,683.64	117,716.93
62104 Outside Eval/Contracted Serv	241,500.00	.00	72,034.22	41,782.55	127,683.23
62105 Speech And Hearing Services	150,230.00	(170.00)	.00	122,113.64	27,946.36
62106 Pupil Services - Testing	11,570.00	.00	.00	.00	11,570.00
62108 Psychological Services	296,710.00	(6,330.00)	384.80	101,163.12	188,832.08
Total Support Serv-Students	1,044,790.00	(6,500.00)	73,008.45	402,636.50	562,645.05
Improv-Instr Services					
62201 Curriculum Development	166,460.00	980.00	990.70	48,362.82	118,086.48
62202 Professional Development	36,990.00	.00	4,212.00	12,308.16	20,469.84
Total Improv-Instr Services	203,450.00	980.00	5,202.70	60,670.98	138,556.32
Educ Media Services					
62302 Media Services	70,770.00	.00	466.76	20,165.70	50,137.54
62310 Library	284,140.00	800.00	8,269.09	106,363.89	170,307.02
Total Educ Media Services	354,910.00	800.00	8,735.85	126,529.59	220,444.56
General Administration					
62401 Board Of Education	411,520.00	27,770.00	4,537.89	252,113.58	182,638.53
62402 Superintendent's Office	359,890.00	7,130.00	1,695.00	164,730.90	200,594.10
62404 Special Education Admin	281,300.00	4,000.00	.00	128,622.99	156,677.01
Total General Administration	1,052,710.00	38,900.00	6,232.89	545,467.47	539,909.64
School Based Admin					
62520 Principals' Office Services	982,640.00	21,550.00	18,242.40	480,747.76	505,199.84

53

Town of Mansfield  
Monthly Expenditure Summary by Activity

Fiscal Year: 2011 to 2011 for Dates from 01-Jul-2010 to 31-Dec-2010

Amount and Description	Original Budget	Bud Adjustments	Encumbrances	Expenses	Balance
62521 Support Services - Central	16,490.00	.00	1,969.72	4,747.00	9,773.28
62523 Field Studies	13,500.00	.00	.00	2,951.34	10,548.66
<b>Total School Based Admin</b>	<b>1,012,630.00</b>	<b>21,550.00</b>	<b>20,212.12</b>	<b>488,446.10</b>	<b>525,521.78</b>
Fiscal Serv/Bus Support					
62601 Business Management	319,990.00	.00	15,076.95	192,226.59	112,686.46
<b>Total Fiscal Serv/Bus Support</b>	<b>319,990.00</b>	<b>.00</b>	<b>15,076.95</b>	<b>192,226.59</b>	<b>112,686.46</b>
Plant Oper & Maint Serv					
62710 Plant Operations - Building	1,513,970.00	2,350.00	50,164.58	805,511.78	660,643.64
<b>Total Plant Oper &amp; Maint Serv</b>	<b>1,513,970.00</b>	<b>2,350.00</b>	<b>50,164.58</b>	<b>805,511.78</b>	<b>660,643.64</b>
Student Transp Service					
62801 Regular Transportation	680,730.00	.00	563,543.68	329,522.03	(212,335.71)
62802 Spec Ed Transportation	130,000.00	.00	174,450.10	67,088.62	(111,538.72)
<b>Total Student Transp Service</b>	<b>810,730.00</b>	<b>.00</b>	<b>737,993.78</b>	<b>396,610.65</b>	<b>(323,874.43)</b>
Enterprise Activities					
63430 After School Program	40,330.00	.00	.00	7,666.99	32,663.01
63440 Athletic Program	36,190.00	.00	5,000.54	10,280.98	20,908.48
<b>Total Enterprise Activities</b>	<b>76,520.00</b>	<b>.00</b>	<b>5,000.54</b>	<b>17,947.97</b>	<b>53,571.49</b>
Employee Benefits					
68000 Employee Benefits	3,165,550.00	(19,770.00)	.00	1,656,651.55	1,489,128.45
<b>Total Employee Benefits</b>	<b>3,165,550.00</b>	<b>(19,770.00)</b>	<b>.00</b>	<b>1,656,651.55</b>	<b>1,489,128.45</b>
Transfer Out-Other Fund					
69000 Transfers Out To Other Funds	66,050.00	.00	.00	66,050.00	.00
<b>Total Transfer Out-Other Fund</b>	<b>66,050.00</b>	<b>.00</b>	<b>.00</b>	<b>66,050.00</b>	<b>.00</b>

Town of Mansfield  
Monthly Expenditure Summary by Activity

Fiscal Year: 2011 to 2011 for Dates from 01-Jul-2010 to 31-Dec-2010

Account and Description	Original Budget	Bud Adjustments	Encumbrances	Expenses	Balance
Total 112 General Fund - Board	20,588,160.00	.00	1,139,517.84	9,146,348.81	10,302,293.35
Grand Total ***	20,588,160.00	.00	1,139,517.84	9,146,348.81	10,302,293.35

==== Selection Legend =====

Account Type: E  
Fiscal Year: 2011 to 2011  
Tx. Date: 01-Jul-2010 to 31-Dec-2010  
From Fund: 112 to 112  
Account Sub Type: P  
Department SubClass:

-55-

GRAND LIST COMPARISON FOR  
FISCAL YEAR 11/12  
As of January 31, 2011

	Net Abstract 10/1/2009	Net Abstract * 10/1/2010	Change	% Change
Real Estate	\$867,435,210	\$872,640,700	\$5,205,490	0.60%
Personal Property	\$32,942,578	\$33,282,447	\$339,869	1.03%
Motor Vehicles	\$68,292,605	\$68,093,794	(\$198,811)	-0.29%
Grand Totals	<u>\$968,670,393</u>	<u>\$974,016,941</u>	<u>\$5,346,548</u>	<u>0.55%</u>

\* The Grand List totals are the final figures signed by the Assessor *before* changes made by the Board of Assessment Appeals.

Town of Mansfield/Mansfield Board of Education  
State Grant Analysis

	ACTUALS											State Projected Budget
	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
	Pequot Grant	2,903,714	2,950,637	3,074,999	2,128,664	1,714,079	1,337,580	1,436,767	613,032	389,462	349,407	191,334
PILOT	4,089,830	4,778,666	5,055,929	4,549,319	4,797,040	6,343,657	7,703,004	7,620,956	8,020,784	8,396,689	8,055,354	7,258,648
ECS	7,502,339	7,929,496	8,353,143	8,511,525	8,429,729	8,522,606	8,780,560	8,804,430	9,647,880	10,070,677	10,070,677	10,070,677
Transportation		281,887	330,951	255,593	250,535	239,570	252,197	265,653	277,161	247,412	137,067	135,074
Town Aid		215,218	215,814	100,881	79,680	127,680	186,038	203,154	204,262	205,614	206,217	206,217
State Revenue Sharing			472,523					359,404				
Total Actual	14,495,883	16,155,904	17,503,359	15,545,982	15,271,063	16,571,093	18,358,566	17,866,629	18,539,549	19,269,799	18,660,649	17,865,990
% Incr (Decr)		11.5%	8.3%	-11.2%	-1.8%	8.5%	10.8%	-2.7%	3.8%	3.9%	-3.2%	-4.3%
	BUDGET											As Amended
	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
Pequot Grant	2,852,782	2,960,570	3,059,920	2,687,660	1,361,183	1,764,300	1,474,330	1,256,558	385,429	385,000	668,391	382,670
PILOT	2,962,360	4,768,740	5,045,900	4,577,463	4,790,570	5,945,550	7,149,920	7,597,690	8,027,360	8,368,470	7,992,420	7,224,400
ECS	7,519,690	7,947,820	8,372,330	8,511,184	8,397,650	8,440,790	8,695,310	8,804,430	9,645,950	10,070,680	10,070,680	10,070,680
Transportation		315,000	315,000	315,000	255,950	260,000	242,120	240,860	269,620	283,060	238,900	199,930
Town Aid		214,085	215,218	215,815	78,495	79,680	127,680	186,038	148,980	204,260	150,616	206,217
State Revenue Sharing												
Total Budget	13,334,832	16,206,215	17,008,368	16,307,122	14,883,848	16,490,320	17,689,360	18,085,576	18,477,339	19,311,470	19,121,007	18,083,897
	VARIANCE - OVER (UNDER) BUDGET											
	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
Pequot Grant	50,932	(9,933)	15,079	(558,996)	352,896	(426,720)	(37,563)	(643,526)	4,033	(35,593)	(477,057)	(187,296)
PILOT	1,127,470	9,926	10,029	(28,144)	6,470	398,107	553,084	23,266	(6,576)	28,219	62,934	34,248
ECS	(17,351)	(18,324)	(19,187)	341	32,079	81,816	85,250	-	1,930	(3)	(3)	(3)
Transportation		(33,113)	15,951	(59,407)	(5,415)	(20,430)	10,077	24,793	7,541	(35,648)		
Town Aid		1,133	596	(114,934)	1,185	48,000	58,358	17,116	55,282	1,354		
State Revenue Sharing			472,523					359,404	-	-	-	-
Total Variance	1,161,051	(50,311)	494,991	(761,140)	387,215	80,773	669,206	(218,947)	62,210	(41,671)	(414,126)	(153,051)

TOWN OF MANSFIELD  
PILOT GRANT  
STATE OWNED REAL PROPERTY  
GRANT IN LIEU OF TAXES

October 1 Grand List	1999	2000 *	2001	2002	2003	2004	2005	2006	2007	2008	2009
University of Connecticut	\$ 409,901,190	\$ 390,458,450	\$ 443,020,780	\$ 463,020,780	\$ 483,020,780	\$ 941,613,470	\$ 1,002,219,242	\$ 1,007,933,938	\$ 1,047,181,652	\$ 1,047,417,552	\$ 1,060,861,563
Mansfield Training School											
Northeast Correctional Facility	16,964,460	18,089,770	18,089,770	18,089,770	18,089,770	17,727,976	17,727,976	17,727,976	17,727,976	17,727,976	17,727,976
Eastern CT State University	1,995,090	3,049,340	3,049,340	3,049,340	3,049,340	3,521,560	3,521,560	3,521,560	3,521,560	3,521,560	3,521,560
Other Real Property					1,243,760	2,515,660	2,515,660	2,104,396	2,104,396	2,104,396	
<b>Totals</b>	<b>\$ 428,860,740</b>	<b>\$ 411,597,560</b>	<b>\$ 464,159,890</b>	<b>\$ 484,159,890</b>	<b>\$ 505,403,650</b>	<b>\$ 965,378,666</b>	<b>\$ 1,025,984,438</b>	<b>\$ 1,031,287,870</b>	<b>\$ 1,070,535,584</b>	<b>\$ 1,070,771,484</b>	<b>\$ 1,082,111,099</b>
<b>Fiscal Year</b>	<b>01/02</b>	<b>02/03</b>	<b>03/04</b>	<b>04/05</b>	<b>05/06</b>	<b>06/07</b>	<b>07/08</b>	<b>08/09</b>	<b>09/10</b>	<b>10/11</b>	<b>11/12</b>
Calculated PILOT Grant	\$ 5,042,759	\$ 4,880,518	\$ 5,743,979	\$ 6,523,086	\$ 7,034,461	\$ 9,561,593	\$ 10,563,536	\$ 11,077,579	\$ 12,245,857	\$ 12,388,291	\$ 12,519,484
Actual PILOT Payment	\$ 5,055,929	\$ 4,549,319	\$ 4,797,040	\$ 6,343,657	\$ 7,703,004	\$ 7,620,956	\$ 8,020,784	\$ 8,396,689	\$ 8,055,354	\$ 7,258,648	
Prior Year Mill Rate	.02613	.02635	.0275	.02994	.03093	0.02201	0.02288	0.02387	0.02542	0.02571	0.02571
Reimbursement Rate	45.12%	41.95%	37.58%	43.76%	49.28%	35.87%	34.17%	34.11%	29.60%	26.37%	

Note 1. The Mansfield Training School Facilities have been combined with UConn Depot Campus

Note 2. Full funding equals 45% of taxes receivable

† Revaluation Year- Mansfield Training School Campus Reduced in Value

58  
1

**2010-11 Revenues  
For Selected State Grants  
District: 78-Mansfield**

Kevin Chambers (860) 713-6455

Select District      Print      Send E-Mail      About these revenues

**Education Cost Sharing (ECS) Grant:**

1. 2010-11 ECS Entitlement	10,070,677
2. 2009-10 ECS Prior Year Adjustment	Not Applicable#
3. 2009-10 Excess Costs Grant Prior Year Adjustment	Not Available
4. 2010-11 ECS Revenue (Sum of Items 1 thru 3)	10,070,677

# There are no ECS prior year adjustments for 2009-10.

**Transportation Grant:**

1. 2010-11 Public Transportation Entitlement	135,074
2. 2009-10 Public Transportation Prior Year Adjustment	Not Available
3. 2010-11 Public Transportation Revenue (Sum of Items 1 thru 2)	135,074
4. 2010-11 Nonpublic Transportation Entitlement	0
5. 2009-10 Nonpublic Transportation Prior Year Adjustment	Not Available
6. 2010-11 Nonpublic Transportation Revenue (Sum of Items 4 thru 5)	0

**Adult Education Grant:**

1. 2010-11 Adult Education Entitlement	0
2. 2009-10 Adult Education Prior Year Adjustment	Not Available
3. 2010-11 Adult Education Revenue (Sum of Items 1 thru 2)	0

**Health Services Grant:**

1. 2010-11 Health Services Entitlement	7,098
2. 2009-10 Health Services Prior Year Adjustment	Not Available
3. 2010-11 Health Services Revenue (Sum of Items 1 thru 2)	7,098

	Uncapped Entitlement	Capped Entitlement	Entitlement Impact	Percent Impact
<b>Public Transportation</b>	368,726	135,074	-233,652	-63.37
<b>Nonpublic Transportation</b>	0	0	0	0.00
<b>Adult Education</b>	0	0	0	0.00
<b>Health Services</b>	10,536	7,098	-3,438	-32.63

To return to the screen options for individual grants or the effect of the caps, click this box .

Town of Mansfield  
General Fund Revenues and Expenditures  
Budgetary Basis

	Actual 2007-08	Actual 2008-09	Actual 2009-10	Amended 2010-11	Projected 2011-12	Projected 2012-13	Projected 2013-14	Projected 2014-15	Projected 2015-16
<b>REVENUES AND TRANSFERS:</b>									
Property Taxes	\$ 21,314,099	\$ 22,812,116	\$ 23,591,192	\$ 24,661,355	\$26,153,762	\$27,106,779	\$ 28,062,148	\$ 28,866,373	\$ 30,102,719
Tax Related Items	497,870	598,091	335,441	310,000	310,000	313,100	316,231	319,393	322,587
Licenses and Permits	529,128	392,828	387,120	459,370	409,370	413,464	417,598	421,774	425,992
Federal Support - Government	5,584	11,992	8,073	1,850	1,850	1,869	1,887	1,906	1,925
State Support - Education	9,925,041	10,334,845	8,754,119	10,270,610	10,270,610	10,373,316	10,477,049	10,581,820	10,687,638
State Support - Government	8,130,377	8,513,105	8,174,011	7,326,320	6,593,688	6,659,625	6,726,221	6,793,483	6,861,418
Local Support - Government	9,399	11,517	11,517						
Charge for Services	356,474	328,050	381,211	387,030	342,030	345,450	348,905	352,394	355,918
Fines and Forfeitures	4,250	14,333	28,304	24,640	24,640	24,886	25,135	25,387	25,640
Miscellaneous	590,544	205,261	121,939	182,610	127,610	128,886	130,175	131,477	132,791
Transfers from Other Funds	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500
<b>Total Revenues and Transfers</b>	<b>41,365,266</b>	<b>43,222,638</b>	<b>41,795,427</b>	<b>43,626,285</b>	<b>44,236,060</b>	<b>45,369,875</b>	<b>46,507,850</b>	<b>47,496,507</b>	<b>48,919,129</b>
<b>EXPENDITURES AND TRANSFERS:</b>									
General Government	2,224,814	2,309,810	2,238,262	2,264,565	2,309,856	2,379,152	2,450,527	2,524,042	2,599,764
Public Safety	2,737,287	2,789,703	2,664,503	2,778,320	2,833,886	2,918,903	3,006,470	3,096,664	3,189,564
Public Works	1,865,293	1,851,211	1,848,816	1,955,840	1,994,957	2,054,806	2,116,450	2,179,943	2,245,341
Community Services	1,459,030	1,530,805	1,462,501	1,550,320	1,581,326	1,628,766	1,677,629	1,727,958	1,779,797
Community Development	567,805	517,498	577,095	471,060	480,481	494,896	509,743	525,035	540,786
Education (K-8)	19,587,606	20,624,715	18,878,086	20,588,160	20,572,170	21,189,335	21,825,015	22,479,766	23,154,159
Education (9-12)	9,309,812	10,117,705	9,924,817	9,924,230	9,980,515	9,963,063	10,345,550	10,548,625	10,829,672
Town-Wide Expenditures	2,197,118	2,471,997	2,475,156	2,488,130	2,537,893	2,614,029	2,692,450	2,773,224	2,856,420
Transfers to Other Funds	1,355,420	1,014,660	1,685,010	1,605,660	1,944,975	2,126,925	1,884,017	1,641,250	1,723,626
<b>Total Expenditures and Transfers</b>	<b>41,304,185</b>	<b>43,228,104</b>	<b>41,754,246</b>	<b>43,626,285</b>	<b>44,236,060</b>	<b>45,369,875</b>	<b>46,507,850</b>	<b>47,496,507</b>	<b>48,919,129</b>
<b>RESULTS OF OPERATIONS</b>	<b>61,081</b>	<b>(5,466)</b>	<b>41,181</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>FUND BALANCE - BEGINNING</b>	<b>1,769,122</b>	<b>1,830,203</b>	<b>1,824,737</b>	<b>1,865,918</b>	<b>1,865,918</b>	<b>1,865,918</b>	<b>1,865,918</b>	<b>1,865,918</b>	<b>1,865,918</b>
<b>FUND BALANCE - ENDING</b>	<b>\$ 1,830,203</b>	<b>\$ 1,824,737</b>	<b>\$ 1,865,918</b>	<b>\$ 1,865,918</b>	<b>\$ 1,865,918</b>	<b>\$ 1,865,918</b>	<b>\$ 1,865,918</b>	<b>\$ 1,865,918</b>	<b>\$ 1,865,918</b>
<b>SUPPLEMENTAL INFORMATION:</b>									
Mill Rate	23.87	25.24	25.71	25.71	27.36	28.07	28.77	29.30	30.25
Mill Rate Change	1.00	1.37	0.47	0.00	1.65	0.71	0.70	0.53	0.95
Percentage Increase (Decrease)	4.38%	5.74%	1.86%	0.00%	6.40%	2.61%	2.50%	1.84%	3.25%
<b>Grand List</b>	<b>905,862,676</b>	<b>921,609,133</b>	<b>926,094,925</b>	<b>969,090,991</b>	<b>974,016,941</b>	<b>983,757,110</b>	<b>993,594,682</b>	<b>1,003,530,628</b>	<b>1,013,565,935</b>
Current Year Taxes	21,253,018	22,888,695	23,364,477	24,461,355	26,153,762	27,106,779	28,062,148	28,866,373	30,102,719
Elderly Programs	34,300	34,300	34,300	34,300	34,300	34,300	34,300	34,300	34,300
Reserve for Uncollected Taxes	295,600	340,000	415,000	420,000	457,691	474,369	491,088	505,162	526,798
Tax Levy	21,582,918	23,262,995	23,813,777	24,915,655	26,645,753	27,615,447	28,587,536	29,405,834	30,663,816
Percent Uncollected	1.37%	1.46%	1.74%	1.69%	1.72%	1.72%	1.72%	1.72%	1.72%
Increase in Tax Levy									
Dollars	1,371,819	1,680,077	550,782	1,101,878	1,730,098	969,695	972,089	818,298	1,257,982
Percentage	6.79%	7.78%	2.37%	4.63%	6.94%	3.64%	3.52%	2.86%	4.28%

**ASSUMPTIONS:**

- 1 Tax Related Items are projected to remain flat for FY 2011/12 and increase an average of 1% per year thereafter.
- 2 **State and Other Revenues are projected to remain flat for 2011/12 with the exception of PILOT, which is reflecting the potential of a 10% reduction for FY 2011/12. Then increases estimated at an average of 1% per year.**
- 3 Expenditures for Education (Grades K-8) are projected to increase 3% annually after FY 2011/12.
- 4 Expenditures for Education (Grades 9-12) are based on Regional School District 19's annual operating Budget.  
Region 19 assumptions: The annual operating budget projections are projected to increase 2% for FY 2011/12 and 3% thereafter.  
The Town's levy for Region 19 is adjusted by changes in student population.  
State and other revenue is projected to increase by 1% annually after 2011/12.
- 5 The Grand List is projected to remain flat for FY 2011/12 and then increase 1.0% annually thereafter.
- 6 Expenditures for Town are projected to increase 2% for FY 2011/12 and then 3% per year thereafter.
- 7 Reserve for Uncollected taxes is 1.72% of the total levy.
- 8 Transfers out includes projected debt service and increases to funding for CIP

**TOWN OF MANSFIELD  
TOWN COUNCIL  
TOWN COUNCIL GOALS AND OBJECTIVES**

*Approved January 25, 2010*

- 1 Goal: Embrace sustainability
  - Objective: Use as a principle in decision making
  - Objective: Continue open space acquisition and preservation
  - Objective: Seek out and respond to other economic opportunities
  - Mansfield 2020 Vision Point: Sustainability and Planning, Historical and Rural Character*
  
- 2 Goal: Make progress on the physical components of the Mansfield Downtown Partnership "Storrs Center" project
  - Objective: Negotiate a development agreement between the Town and the developer, Leyland Alliance
  - Objective: Begin demolition of buildings to be retired
  - Objective: Break ground on new building(s) prior to the end of the Council term
  - Objective: Provide Council support to MDP to accomplish the stated objectives
  - Mansfield 2020 Vision Point: Sustainability and Planning*
  
- 3 Goal: Make a decision on the school renovation project that protects the quality of our educational system
  - Objective: Provide public forums and opportunities for public input on the school renovation project
  - Objective: Send project and funding request to referendum prior to the end of 2010
  - Mansfield 2020 Vision Point: K-12 Education and Early Childhood Development*
  
- Goal: Maintain core services despite declining revenues
  - Objective: Define core services
  - Objective: Avoid major layoffs
  - Objective: Develop creative solutions to maintain or enhance services while minimizing mill rate increases
  - Objective: Research opportunities for revenue diversification
  - Objective: Explore opportunities for providing services regionally
  - Mansfield 2020 Vision Point: Government, Regionalism*
  
- 5 Goal: Improve quality of life for residents of neighborhoods close to the UCONN campus
  - Objective: Develop and implement additional ordinances and other measures to reduce blight and protect quality of life in affected neighborhoods
  - Objective: Research and develop additional ordinances and programs to combat negative off-campus student behavior
  - Objective: Conduct study to evaluate present and future police services
  - Mansfield 2020 Vision Points: Housing; Public Safety; Town/University Relations*
  
- 6 Goal: Improve the tradition of open and transparent government
  - Objective: Develop additional mediums for the exchange of ideas between citizens and their government
  - Objective: Complete review and adoption of Council Rules of Procedure
  - Mansfield 2020 Vision Point: Government*
  
- 7 Goal: Improve active recreation facilities for youth
  - Objective: Support Region 19 in the improvement of its athletic facilities
  - Objective: Improve Town owned active recreation facilities such as athletic fields and playgrounds
  - Mansfield 2020 Vision Point: Recreation, Health and Wellness*
  
- 8 Goal: Remediate environmental issues

Objective: Complete project design and financing plan options for water and sewer infrastructure to the Four Corners area

*Mansfield 2020 Vision Point: Sustainability and Planning*

- 9 Goal: Continue to support and improve senior services  
Objective: Explore increased transportation opportunities  
Objective: Investigate expansion of the wellness center  
*Mansfield 2020 Vision Point: Senior Services*



**THE PUBLIC SCHOOLS OF MANSFIELD, CONNECTICUT**

**FREDERICK A. BARUZZI, SUPERINTENDENT**

**AUDREY P. BECK BUILDING  
FOUR SOUTH EAGLEVILLE ROAD  
MANSFIELD, CT 06268  
(860) 429-3350  
Fax: (860) 429-3379**

February 11, 2011

Matt Hart  
Town of Mansfield  
Mansfield, Connecticut 06268

Dear Matt:

I wish to advise you that at the meeting of February 10, 2011, the Mansfield Board of Education unanimously voted, with one abstention, the following motion:

The Mansfield Board of Education adopts the Superintendent's proposed budget for fiscal year 2011-2012 in the amount of \$20,572,170.

I will furnish a detailed copy of the budget for you and the Town Council members prior to the meeting the Board of Education has with the Town Council on April 14, 2011.

Sincerely,

Frederick A. Baruzzi

### THE BUDGET IN BRIEF

The proposed budget for the Mansfield Board of Education for 2011-12 is \$20,572,170. It represents a decrease of \$15,990 or .08 percent, as compared to the current year. Of the total, salaries and benefits have increased by \$208,230 or 1.22 percent. Salaries and benefits account for approximately 84 percent of the total budget. All other expenditures have decreased by \$224,220 or 6.45 percent. A comparison of the 2010-11 to 2011-12 budget follows:

	SPENT 2009-10	ADJ APPR 2010-11	PROPOSED 2011-12	INCREASE/ DECREASE	PERCENT CHANGE
<b>Salaries &amp; Benefits</b>					
Certified Salaries	8,647,826	10,640,830	10,687,350	\$46,520	0.44%
Non-Cert. Salaries	3,221,846	3,208,470	3,299,980	91,510	2.85%
<b>Sub-Total: Salaries</b>	11,869,672	13,849,300	13,987,330	138,030	1.00%
Benefits	3,417,727	3,259,930	3,330,130	70,200	2.15%
<b>Sub-Total: Salaries &amp; Benefits</b>	15,287,399	17,109,230	17,317,460	208,230	1.22%
<b>Operating Expenses</b>					
Prof & Tech Services	619,222	518,600	512,500	(6,100)	(1.18%)
Purchased Property Services	77,865	48,000	48,000		
Repairs	148,695	132,480	127,710	(4,770)	(3.60%)
Rentals	135	780	780		
Tuition	228,726	220,000	44,760	(175,240)	(79.65%)
Insurance	59,681	63,600	66,650	3,050	4.80%
Other Purchased Services	858,749	876,580	895,980	19,400	2.21%
Instructional Supplies	258,139	261,760	277,185	15,425	5.89%
School & Library Books	95,402	106,510	102,320	(4,190)	(3.93%)
Supplies	38,197	51,900	51,200	(700)	(1.35%)
Energy	842,410	785,190	720,260	(64,930)	(8.27%)
Building Supplies	112,401	80,360	80,360		
Other Supplies	36,913	65,280	65,280		
Equipment	269,830	173,020	168,555	(4,465)	(2.58%)
Miscellaneous Exp & Fees	23,882	28,820	27,120	(1,700)	(5.90%)
Transfers Out to Other Funds	160,350	66,050	66,050		
<b>Sub-Total: Operating Expenses</b>	3,830,597	3,478,930	3,254,710	(224,220)	(6.45%)
<b>TOTAL: EXPENDITURES</b>	\$19,117,996	\$20,588,160	\$20,572,170	(\$15,990)	(0.08%)

#### Increase/Decrease Analysis - Board-Proposed Budget

**CERTIFIED STAFF - \$10,687,350**

Total certified salaries have increased by \$46,520 over the present year. This increase is primarily for administrator salary increases.

**NON-CERTIFIED STAFF - \$3,299,980**

Total non-certified salaries have increased by \$91,510, primarily due to contracted increases for non-certified personnel and the addition of one Instructional Assistant at Mansfield Middle School.

**BENEFITS - \$3,330,130**

Benefits for the staff have increased by \$70,200, primarily a reflection of the rate increase for the MERS retirement system offset by a reduction in the cost of medical insurance.

**PROFESSIONAL & TECHNICAL SERVICES - \$512,500**

The reduction of \$6,100 is primarily the result of a decrease in the cost for physical therapists.

**PURCHASED PROPERTY SERVICES - \$48,000**

No change from prior year.

**REPAIRS & MAINTENANCE SERVICES - \$127,710**

A reduction of \$4,770 is the reflection of a \$3,000 reduction in software support contracts and a slight reduction for media services equipment maintenance contracts.

**RENTALS - \$780**

No change from prior year.

**TUITION - \$44,760**

The decrease of \$175,240 is due to projected expenditures being charged to the Special Education reserve account.

**INSURANCE - \$66,650**

An increase of \$3,050 is proposed for general liability insurance.

**OTHER PURCHASED SERVICES - \$895,980**

The increase of \$19,400 is primarily the result of a \$14,350 decrease in Region 19's share of transportation costs and an \$8,000 increase in the cost of alarm services. An increase in Special Education transportation is being charged to the Special Education reserve fund.

**INSTRUCTIONAL SUPPLIES - \$277,185**

An increase of \$15,425 is reflective of a \$6,000 increase in instruction software for Information Technology along with slight increases in other departments.

**SCHOOL & LIBRARY BOOKS - \$102,320**

A decrease of \$4,190 from prior year is proposed for textbook replacements for Social Studies and reference books for Language Arts/Reading.

**SUPPLIES - \$51,200**

No material change from prior year.

**ENERGY - \$720,260**

The decrease of \$64,930 is projected as the result of the new contract for natural gas and continued savings from the conversion of the Middle School to natural gas from electricity.

**BUILDING SUPPLIES - \$80,360**

No change from prior year

**OTHER SUPPLIES - \$65,280**

No change from prior year

**EQUIPMENT - \$168,555**

A decrease of \$4,465 reflects a slight reduction in the purchase of education equipment for Math, Science and Technology Education.

MISCELLANEOUS FEES & EXPENDITURES - \$27,120

A decrease of \$1,700 is proposed for field trips for Science.

TRANSFERS OUT TO OTHER FUNDS - \$66,050

No change from prior year.

## REGIONAL SCHOOL DISTRICT #19

EDWIN O. SMITH HIGH SCHOOL  
Ashford, Mansfield and Willington, CT

1235 Storrs Road  
Storrs, CT 06268-2287  
860-487-1862  
Fax: 860-429-0085

Bruce W. Silva  
Superintendent

February 4, 2011

Regional School District #19  
1235 Storrs Road  
Storrs, CT 06268

Dear Members of the Board:

I hereby submit the following 2011-2012 budget document for your review and consideration. The proposed budget, including debt service payments, totals \$19,261,820. The budget reflects an increase of \$588,250 or 3.2% over the current year's spending plan. The combined costs of salaries and benefits have increased by \$16,220, or 0.1%. This extremely small increase is a direct result of a small decrease in the cost of medical insurance and the infusion of \$345,560 of (one-time) Federal Jobs Grant funds. Collectively all other expenditures increased by \$572,030 or 11.3%.

### Student Enrollment

A total of 1,210 students were in membership in the district on October 1, 2010, reflecting an overall increase of 10 students. Student enrollment from our member towns decreased by one student while the number of tuition students accepted to the high school increased by ten students. This small jump in enrollment can be attributed to growth in our Agriculture Science and Technology Education and STAAR (18-21 Transition) Program. The agreement signed this year with the Columbia Board of Education to accept up to 30 tuition students (120 students over four years) starting next year, will be very beneficial to our high school as we begin to experience smaller member town class sizes. Next year I have projected an increase of about 35 students at E.O. Smith.

### Revenues and Appropriation of Fund Balance

The projected revenue budget (other than member town contributions) for 2011-2012 is expected to total \$1,079,020 which reflects an increase of 130,450 or 13.8%. Revenues received from the transportation grant are projected to be \$175,000, a 40.7% decline. The transportation grant has been reduced from a high of over 50% to about 33% reimbursement by the state. The education tuition is expected to be \$593,020 reflecting more revenue from additional agriculture education (AGED) tuition students as well as \$113,500 for ten students from Columbia. This is a very conservative projection which may be increased once scheduling and registration is completed this spring. We expect the revenue from the Agriculture Education Grant and special education tuition to increase a total of \$104,980. Our current estimates for the year ending June 30, 2011 indicate there will be no fund balance to appropriate for next year's budget.

Approximately 94.4% of the cost of the proposed budget will be paid by local support. Individual member towns will experience increases ranging from 0.1% to 9.8%. An examination of the proposed member town shares shows increased costs for Ashford of \$5,181 or .1%, and Mansfield of \$56,288 or .6% and the Town of Willington of \$396,331 or 9.8%. The budget "proration" for member town student enrollments reflects a significant shift. Ashford's student count decreased by 6 students or -2.5%, the number of students from Mansfield decreased by 13 students or -2.0% and Willington's enrollment increased by 18 student or 6.9%. The percentage changes in student enrollment mirror the percentage changes in the budget proration for the member towns.

### Budget Priorities

The following 2011-12 budget is being presented in the context of an economic climate that continues to be extremely challenging at both the state and local level. The proposed budget for next year has been developed based on budget appropriations which were approved the last two years with increases averaging less than 1% each year. Great efforts have been made by school department chairs and administrators to aggressively contain costs wherever possible while maintaining programs and services at levels expected from our school community.

It should be noted that no significant reduction in programs or services are being proposed in this budget primarily as a result of an increased amount of anticipated revenue and other savings including:

- The maintenance of health insurance benefits for all employees reflecting a slight reduction in overall costs.
- The inclusion of \$345,560 of Federal Jobs Grant funds to offset "certified" personnel costs.
- The anticipated savings from the retirement of three faculty members.
- The use of \$130,450 additional dollars that will come from a small increase in the AGED grant, student tuition from Columbia and for students with disabilities attending the STAAR (18-21) Program.

This document has been presented to you in great detail to enhance your understanding of the district's priorities, programs and services.

I am confident that all members of our school community can work together to respond to the challenges ahead in a manner that is guided by our core educational values and framed by our institutional mission.

Respectfully submitted,



Bruce W. Silva  
Superintendent of Schools

BWS/

## THE BUDGET IN BRIEF

The Regional School District #19 proposed budget for 2011-2012 totals \$19,261,820. The budget represents an increase of \$588,250 or 3.2% over the approved budget for 2010-2011. The combined cost of salaries and benefits have increased by \$16,220 or .1%. Salaries and benefits account for approximately 70.7% of the total budget. All other expenditures have increased by \$572,030 or 11.3%. A comparison of the 2010-2011 to 2011-2012 budget follows:

### 2011-2012 PROPOSED BUDGET COMPARED TO 2010-2011

<u>Object of Expenditure</u>	<u>2009/10</u>	<u>Adj. Appr. 2010/11</u>	<u>Proposed 2011/12</u>	<u>Increase/ Decrease</u>	<u>Percent Change</u>
Certified Salaries	8,667,202	9,025,750	9,019,610	(6,140)	(0.1%)
Non-Certified Salaries	2,095,095	2,116,710	2,165,440	48,730	2.3%
Subtotal Salaries	<u>10,762,297</u>	<u>11,142,460</u>	<u>11,185,050</u>	<u>42,590</u>	0.4%
Benefits	2,420,984	2,458,150	2,431,780	(26,370)	(1.1%)
Total Salaries & Benefits	<u>13,183,281</u>	<u>13,600,610</u>	<u>13,616,830</u>	<u>16,220</u>	0.1%
Professional & Technical Services	1,334,326	1,020,110	1,153,630	133,520	13.1%
Purchased Property Services	99,478	112,000	104,760	(7,240)	(6.5%)
Repairs & Maintenance Services	109,365	99,100	106,560	7,460	7.5%
Rentals	44,293	35,390	37,970	2,580	7.3%
Tuition	13,084	207,000	407,000	200,000	96.6%
Insurance	124,978	124,230	127,430	3,200	2.6%
Other Purchased Services	1,649,903	1,579,610	1,647,550	67,940	4.3%
Subtotal Purchased Services	<u>3,375,427</u>	<u>3,177,440</u>	<u>3,584,900</u>	<u>407,460</u>	12.8%
Instructional Supplies	108,763	114,530	120,690	6,160	5.4%
School & Library Books	75,782	70,240	107,150	36,910	52.5%
Supplies	76,769	65,440	104,660	39,220	59.9%
Food Services Supplies	7,650	7,000	7,000	0	0.0%
Land & Road Maintenance Supplies	1,578	1,500	1,500	0	0.0%
Energy	426,509	440,270	420,270	(20,000)	(4.5%)
Building Supplies	62,865	72,750	72,350	(400)	(0.5%)
Other Supplies	27,091	42,890	43,890	1,000	2.3%
Subtotal Supplies	<u>787,007</u>	<u>814,620</u>	<u>877,510</u>	<u>62,890</u>	7.72%
Equipment	137,288	47,740	128,050	80,310	168.2%
Miscellaneous Expenses & Fees	48,112	57,480	58,850	1,370	2.4%
Adult Education	50,790	53,080	53,080	0	0.0%
Other Operating		20,000	0	(20,000)	
Medical Pension Trust Fund	17,600	17,600	17,600	0	0.0%
Lease Purchase	175,000	200,000	200,000	0	0.0%
Debt Service Fund	670,000	685,000	725,000	40,000	5.8%
Subtotal Other Operating Expenses	<u>1,098,790</u>	<u>1,080,900</u>	<u>1,182,580</u>	<u>101,680</u>	9.4%
Total All Other Expenditures	<u>5,261,224</u>	<u>5,072,960</u>	<u>5,644,990</u>	<u>572,030</u>	11.3%
<b>TOTAL EXPENDITURES</b>	<u><b>18,444,505</b></u>	<u><b>18,673,570</b></u>	<u><b>19,261,820</b></u>	<u><b>588,250</b></u>	<u><b>3.2%</b></u>

## BUDGET IN BRIEF

### Certified Salaries: \$9,019,610

Total certified salaries decreased \$6,140 or .1% over the prior year. A reading instructor position was temporarily funded with ARRA funds for 2010/11 and has been restored to district funding for 2011/12. Savings are anticipated as a result of faculty retirements in the world language and special services department. Non-distributed funds (\$44,000-FTE.8) will be used to add teaching sections as needed based upon class enrollment. The increase in certified salaries was offset by one-time Federal Jobs Grant in the amount of \$345,560 designed to help districts retain teaching positions.

### Non-Certified Salaries: \$2,165,440

Total non-certified salaries increased \$48,730 or 2.3% over the prior year. This funding maintains the current level of staffing.

### Benefits: \$2,431,780

Benefits for staff members decreased by \$26,370 or 1.1%. Medical insurance decreased \$51,650 or 2.8%. This account also includes contributions to social security, Medicare, and Municipal Retirement Fund.

### Professional and Technical Services: \$1,153,630

Professional and technical services increased \$133,520 or 13.1%. This section includes budgeted special service funds for EASTCONN STAFF (\$700,000), purchased financial services from the Town of Mansfield (\$88,840), LAN/WAN technology (\$100,920), audit expenses (\$27,200), legal services (\$18,500), athletic trainer services (\$20,000), and budgeted special service funds for related services (\$170,000).

### Purchased Property Services: \$104,760

This section includes costs for refuse collection (\$17,000), purchased field maintenance provided by the Town of Mansfield (\$73,780), and water/sewer charges (\$13,980).

### Repairs and Maintenance Services: \$106,560

This section of the budget includes building repairs (\$19,000), equipment repair (\$34,570), vehicle repairs and maintenance (\$10,450), equipment maintenance contracts (\$41,540), vandalism repairs (\$1,000).

### Rentals: \$37,970

This section of the budget includes funds budgeted for rental of the UConn ice hockey rink and swimming pool fees for the Mansfield Community Center.

### Tuition: \$407,000

This account includes funds for students attending magnet/charter schools (\$62,000) and also represents the net cost paid for special services tuition for out-placed students (\$345,000). Special services tuition for 2010/11 was subsidized \$200,000 from the special education reserve fund. Full funding has been restored for 2011/12.

### Insurance: \$127,430

Insurance increased by \$3,200 or 2.6%. This section of the budget includes costs for general liability insurance (\$109,900) and excess student athletic insurance (\$17,330).

### Other Purchased Services: \$1,647,550

This account reflects an overall increase of \$67,940 or 4.3%. Regular transportation (\$917,360) increased \$26,110 or 2.9%. Special services transportation (\$275,000) increased \$30,000 due to additional students with disabilities. This section includes the costs for the special services summer program (\$40,000), athletic transportation (\$136,000), game officials (\$44,950), printing and binding (\$10,650), postage (\$40,140), student information system support (\$10,600), copier maintenance fees (\$78,000), website services (\$500), and voice communications (\$36,100).

### Instructional Supplies: \$120,690

The instructional supplies budget reflects a increase of \$6,160. This section includes funds for all classroom supplies including instructional (\$75,650), library, non-book materials, testing & lab supplies (\$45,040).

## BUDGET IN BRIEF

### School and Library Books: \$107,150

Textbooks increased \$35,340 due to a change in UConn course requirements. This section includes textbooks (\$81,960), reference books (\$5,050), library books (\$10,100), and online databases (\$10,040).

### Supplies: \$104,660

Supplies increased \$39,220 due mainly to computer software. This account includes the budget for office supplies, copier supplies, medical supplies, production/technical supplies, and computer supplies/software.

### Food Services Supplies: \$7,000

This account includes the cost of instructional food supplies used in the family and consumer science program.

### Land and Road Maintenance Supplies: \$1,500

This section includes costs for outdoor facility supplies.

### Energy: \$420,270

This section includes the cost of natural gas (\$128,000), fuel oil (\$10,800), and electricity (\$275,600).

### Building Supplies: \$72,350

This account includes costs for maintenance building supplies (\$30,500), custodial supplies (\$27,500), and non-capitalized equipment (\$13,850).

### Other Supplies: \$43,890

This section of the budget increased by \$1,000 and includes funds for the purchase of athletic supplies (\$19,500), athletic uniforms (\$17,000), music uniforms (\$1,400), and other program supplies (\$5,990).

### Equipment: \$128,050

Equipment increased \$80,310. Funds have been budgeted to purchase equipment for physical ed. (\$2,850), math (\$16,500), science (\$9,700), music (\$24,040), ed. media (\$4,420), art (\$6,650), career & tech ed. (\$3,750), special services (\$5,000), athletics (\$6,150), information technology (\$48,240), and Depot Campus (\$750).

### Miscellaneous Expenses and Fees: \$58,850

A increase of \$1,370 or 2.4% is reflected in the budget. This account includes costs for graduation (\$8,000), awards/prizes (\$9,900), field trips (\$26,850), team fees (\$10,300), and other general expenses (\$3,800).

### Adult Education: \$53,080

This account includes funds for the district's share of participation in the Vernon Board of Education's Adult Ed.

### Lease Purchase: \$200,000

The \$200,000 will be used to retire outstanding obligations incurred in the replacement of computers, other technology, and capital projects.

### Debt Service Fund: \$725,000

The debt service fund reflects the cost of financing E. O. Smith High School and Depot Campus School renovation and expansion projects.

### Medical Pension Trust Fund: \$17,600

This fund establishes an account mandated by GASB 45 (Government Accounting Standards Board – Statement No. 45).

\*\*\*DRAFT\*\*\*

**TOWN OF MANSFIELD  
PROPOSED FIVE YEAR CAPITAL IMPROVEMENTS PROGRAM  
2012/16**

	Current	Proposed Project Expenditures					
	Year	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>
Total Gen. Govt.		132,000	177,000	117,000	25,000	-	-
Total Community Development		16,905,000	750,000	5,100,000	5,000,000	-	-
Total Public Safety		63,000	347,000	545,000	685,000	578,000	575,000
Total Community Services		1,094,300	137,000	1,280,900	816,200	421,700	432,500
Total Facilities Management		219,000	112,000	523,000	341,000	112,000	10,000
Total Public Works		1,638,120	1,243,500	1,318,000	893,000	923,000	-
		<u>\$ 20,051,420</u>	<u>\$ 2,766,500</u>	<u>\$ 8,883,900</u>	<u>\$ 7,760,200</u>	<u>\$ 2,034,700</u>	<u>\$ 1,017,500</u>

\*\*\*DRAFT\*\*\*

**TOWN OF MANSFIELD  
PROPOSED FIVE YEAR CAPITAL IMPROVEMENTS PROGRAM  
2012/16**

	Current Year	Proposed Project Expenditures					Comments/Explanations Alternate Revenue Sources
		2010/11	2011/12	2012/13	2013/14	2014/15	
<b>GENERAL GOVERNMENT</b>							
Pool Car		22,000	22,000				
Strategic Planning/Organization Develop.	30,000	30,000					
Relocation Costs - Partnership		25,000	25,000	25,000			
Prof & Tech Services - Storrs Center Proj.	50,000	50,000					
Financial Software	52,000	50,000	50,000				Previous 2 years Capital money completed the switch of the budget / HR / financials off the Alpha; the next 2 years does the same for Tax Collection and Assessments. See full write-up for rationale.
Town Clerk Imagaging/Mgmt System			20,000				
<b>Total Gen. Govt.</b>	<b>\$ 132,000</b>	<b>\$ 177,000</b>	<b>\$ 117,000</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>	

\*\*\*DRAFT\*\*\*

**TOWN OF MANSFIELD  
PROPOSED FIVE YEAR CAPITAL IMPROVEMENTS PROGRAM  
2012/16**

	Current Year	Proposed Project Expenditures					Comments/Explanations Alternate Revenue Sources
	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	
<b>COMMUNITY DEVELOPMENT</b>							
DECD STEAP 2	500,000						
Improv. Storrs Rd/Urban - 84122	2,500,000						
Parking Garage/Transit Hub/Urban - 84126	10,000,000						
Improv. Storrs Rd/Lieberman - 84124	2,250,000						
Storrs Center Inter. Transp/Cong. Transp. - 84125	612,500						
Omnibus - 84129	712,500						
Four Corners Sewer/Water Imprv.(full design & perm	330,000	750,000	5,100,000	5,000,000			detailed design 11-12; constr 12-14
<b>Total Community Development</b>	<b>\$ 16,905,000</b>	<b>\$ 750,000</b>	<b>\$ 5,100,000</b>	<b>\$ 5,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	

\*\*\*DRAFT\*\*\*

**TOWN OF MANSFIELD**

**PROPOSED FIVE YEAR CAPITAL IMPROVEMENTS PROGRAM**

**2012/16**

	Current Year	Proposed Project Expenditures					Comments/Explanations Alternate Revenue Sources
	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	
<b>PUBLIC SAFETY</b>							
Replacement Boat	10,000						
Replacement of SCBA Air Tanks		10,000	20,000	20,000	20,000		91 SCBA tanks must be replaced by 2015
Fire Station Facilities Improv & Siting Survey				20,000			
Forestry 307 - Chassis Changeover	30,000						
Fire Hose		30,000					Annual testing results in losing hose each year
Replacement of FM 107		42,000					
Replacement of Ambulance 507		210,000					
Replacement of Service 307				70,000			
Replacement of ET 507			475,000				
Upgrade to Hydraulic Rescue Equipment	18,000						
Station #307 Basement Renovation			40,000	40,000			
Replacement of ET 407				525,000			
Replacement of Rescue 107					550,000		
Replacement of ET 107						575,000	
Tone & Voice Pagers		50,000					
Fire Ponds - 82902	5,000	5,000	10,000	10,000	8,000		
<b>Total Public Safety</b>	<b>\$ 63,000</b>	<b>\$ 347,000</b>	<b>\$ 545,000</b>	<b>\$ 685,000</b>	<b>\$ 578,000</b>	<b>\$ 575,000</b>	

\*\*\*DRAFT\*\*\*

**TOWN OF MANSFIELD  
PROPOSED FIVE YEAR CAPITAL IMPROVEMENTS PROGRAM  
2012/16**

	Current Year	Proposed Project Expenditures					Comments/Explanations Alternate Revenue Sources
	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	
<b>COMMUNITY SERVICES</b>							
Exterior - Ice Rink Landscaping			5,000				
Fitness - Equipment	34,000	40,700	63,400	41,400	42,400	62,700	260 fund
Locker Rms. - Ventilation Improve.	20,000						
Locker Rms. - Shower Repair		30,000					
Other - Life Safety PA Syst. Improve.						15,000	
Other - Video Security System			15,000				
Other - Ventilation Reheating Proj.			25,000				
Park Improvements	20,000	20,000	20,000	20,000	20,000	25,000	
Open Space Acquisition & Management			100,000	100,000	100,000	100,000	
Playground Surfacing - 85824	5,000	5,000	5,000	7,500	7,500	7,500	
Amenities - Lions Park	6,000						
Lions Park - Parking Lot Wooden Guardrail		12,000					
Restroom Building Improvements at BCP	3,000		200,000				
*Trail Improvements/Parking Area - Commonfields	4,000						
WHIP Grants - MHP, EGVP, OSHF - 85835	2,300	2,300	2,300	2,300	2,300	2,300	Towns share of grant
Open Space	1,000,000						
CC Exterior - Outdoor Sprayground				80,000			
CC Exterior - Boundless Playscape			125,000				
CC Exterior - Additional Landscaping			12,000				
CC Exterior - Sun Shade Canopy				6,000			
CC Exterior - Skate Park Equipment			15,000			20000	
CC Exterior - Rainwater Harvesting Proj.			140,000				
CC Gym - Repl/Addl. Mats & Equip.				12,000			
CC Other - Spec. Bleachers - Gym/Pool				15,000	15,000		
CC Other - Replace Carpet with Tile			15,000				
CC Pool - Replacement HC Lift			4,200		4,500		
CC Pool - Inflatable Water Slide				10,000			
CC Pool - Pump Replacement			5,000				
CC Pool - Sound Absorption Panels				25,000			
CC Pool - Ultra Violet Sanitation System			80,000				
CC Sitting Room - Climbing Wall			30,000				
Facility Study & Master Plan			20,000				
Portable Concert/Special Event Staging			20,000				
Boundary Markings			9,000				
Lions Park - Landfill Re-use Study/Dog Park & Ballfields			10,000	150,000			
Lions Park - Playscape				100,000			
Lions Park - Soccer Goal Mouth Synthetic Turf				25,000			
SE Park - Irrigation			100,000				
SE Park - Walking/Jogging Path				65,000			

\*\*\*DRAFT\*\*\*

**TOWN OF MANSFIELD  
PROPOSED FIVE YEAR CAPITAL IMPROVEMENTS PROGRAM  
2012/16**

	Current Year	Proposed Project Expenditures					Comments/Explanations Alternate Revenue Sources
	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	
<b>COMMUNITY SERVICES</b>							
SE Park - Pavilion				25,000			
SE Park - Sand Volleyball/Basketball Courts					30,000		
SHF Softball Field Fencing/Dugouts			25,000				
SHF Accessibility Improvements			40,000				
MMS - Wooden Guardrail Tennis Court Parking Area			8,000				
OSHF Stone Wall Reconstruction			10,000				
SHBP - Wooden Guardrail (Clover Mill Rd.)			12,000				
Moss Dam Repair						200,000	
SHBP - Accessible Trail Upgrade at BCP			7,000	62,000			
SHBP - Replacement Playscape at BCP			80,000				
SA Park - Replacement Playscape			65,000				
Eagleville Preserve - Community Garden Water & Renovations				10,000			
Sawmill Brook Preserve - Viewing Platform			3,000				
Dunhamtown Forest - Parking Improvements & Meeting Area			10,000				
River Park - Playscape				60,000			
River Park - restroom/Concession/Storage Building					200,000		
Senior Center Van		10,000					Town share of grant
Senior Center Dishwasher		17,000					
<b>Total Community Services</b>	<b>\$ 1,094,300</b>	<b>\$ 137,000</b>	<b>\$ 1,280,900</b>	<b>\$ 816,200</b>	<b>\$ 421,700</b>	<b>\$ 432,500</b>	

-7-

\*\*\*DRAFT\*\*\*

**TOWN OF MANSFIELD  
PROPOSED FIVE YEAR CAPITAL IMPROVEMENTS PROGRAM  
2012/16**

	Current Year	Proposed Project Expenditures					Comments/Explanations Alternate Revenue Sources
	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	
<b>FACILITIES MANAGEMENT</b>							
<b>Town</b>							
Library Repairs			10,000	15,000	15,000		
Senior Center Roof Shingles	45,000						
Energy management system	35,000		10,000	10,000	10,000	10,000	
Maintenance shop heat piping	37,000						
Senior Center Siding				25,000			
Improve Security at Town Buildings			20,000	13,000			
Vault Climate Control				50,000			
Boiler/Heating/Plumbing at Fire Stations	15,000	20,000					
Oil Tank Repairs - All Buildings			16,000	16,000			
New pickup truck and plow		40,000					
New Vehicle to replace M80			35,000				
Replace service truck				35,000			
New energy efficient boiler at town hall				50,000			
Asbestos abatement under town hall			75,000				
Maintenance Projects - 86260		15,000	15,000	15,000	15,000		
Modification to Dog Pound			50,000				
<b>Education</b>							
Maintenance Projects - 86260	25,000	25,000	25,000	25,000	25,000		
Elementary Schools Cleaning Equipment			15,000	15,000	15,000		
Outdoor Tractor Replacement			20,000		20,000		
Mansfield Middle School Lavatory Fixtures *			10,000	10,000			
Expansion tank replacement - Goodwin *			10,000				
Roof Repairs	12,000	12,000	12,000	12,000	12,000		
New elevator at MMS*			150,000				
New playground at Vinton				50,000			
MMS Heating - Pipe Line	50,000		50,000				
* = Depends on 4 school renovations project							
<b>Total Facilities Management</b>	<b>\$ 219,000</b>	<b>\$ 112,000</b>	<b>\$ 523,000</b>	<b>\$ 341,000</b>	<b>\$ 112,000</b>	<b>\$ 10,000</b>	

\*\*\*DRAFT\*\*\*

TOWN OF MANSFIELD

PROPOSED FIVE YEAR CAPITAL IMPROVEMENTS PROGRAM

2012/16

	Current Year	Proposed Project Expenditures					Comments/Explanations Alternate Revenue Sources
	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	
<b>PUBLIC WORKS</b>							
Pickup-mounted Message Sign	10,000						Was funded and redacted in 10-11
Roadside Speed Radar Signs		5,000		5,000			In front of schools
Small Sanders		6,000	5,000				Replacements
Street Sweeper			150,000				Replace 1 of 2
Pickup Trucks	45,000		35,000	35,000	35,000		Ongoing general service: rds, grnds
Small Dump Trucks & Sanders		45,000	60,000		60,000		
Large Dump Trucks - 83634		150,000	150,000		160,000		1 of 8 "front line" plow trucks
Snowplows - 83729	5,500	5,500	5,500	5,500	5,500		Ongoing replacement
Turfcut Type Riding Mower		17,000			45,000		to replace 1 of 2 in 11-12
Plaza/DTP Snow Rem Equipment			100,000				Needed for 2012 opening
Snow bucket for large loader		5,000					Time savings in large MMS lot
Road Grader				125,000			
Power Paving Box & Trailer			75,000				
Tree Replacement - 83101	5,000	5,000	5,000	5,000	5,000		
Guardrails Imprv/Replace - 83510	5,000	5,000	5,000	5,000	5,000		To replenish this CIP fund
Road Drainage - 83401	50,000	60,000	160,000	160,000	60,000		No longer funded by Town Aid- all matls
Small Bridges and Culverts - 83302	10,000	10,000	10,000	10,000	10,000		Minor maintenance
Large Bridges (over 20 foot span) - 83303	20,000	50,000	50,000	50,000	50,000		Capital maint, incl painting
Laurel Lane Bridge - 83309	1,112,620						
Road/Resurfacing - 83524	300,000	330,000	330,000	330,000	350,000		Still need to increase to get to 15mi/yr
Engineering CAD Upgrades - 83911	15,000	25,000	32,500	32,500	32,500		Includes minor GIS development work
Additional Vehicle GPS Sending Units			25,000	25,000			Deferred another year
Transportation/Walkways per Town's priority listing	60,000	125,000	100,000	100,000	100,000		in-kind services; surveying; inspection; easements; design
South Eagleville Walkway		400,000					
NPDES Phase II Compliance			20,000	5,000	5,000		deferred another year per DEP
<b>Total Public Works</b>	<b>\$ 1,638,120</b>	<b>\$ 1,243,500</b>	<b>\$ 1,318,000</b>	<b>\$ 893,000</b>	<b>\$ 923,000</b>	<b>\$ -</b>	

TOWN OF MANSFIELD  
CAPITAL AND NONRECURRING RESERVE FUND BUDGET  
ESTIMATED REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE  
FISCAL YEAR 2010/11

	Actual 05/06	Actual 06/07	Actual 07/08	Actual 08/09	Actual 09/10	Adopted 10/11	Estimated 10/11	Projected 11/12	Projected 12/13	Projected 13/14	Projected 14/15
<b>SOURCES:</b>											
<b>Revenues:</b>											
General Fund Contribution		100,000	644,000	85,000	685,000	307,500	307,500	400,000	500,000	600,000	700,000
Board Contribution					85,000						
Property Tax Relief		359,404									
Energy Assistance Program											
State Revenue Sharing											
State Dept. of Education - MMS IRC/MMS Drainage											
Rural Development Grant - Downtown Revitalization											
Ambulance User Fees	222,724	187,045	289,884	304,089	279,790	275,000	400,000	325,000	325,000	325,000	325,000
Landfill Closing Grant - Inkind Reimbursement											
Insurance Settlement											
Interest Income	100,000	100,000									
Other		5,949		30,813	10,464						
Sewer Assessments	9,600		14,400			3,000	3,000	3,000	3,000	3,000	3,000
Pequot Funds	1,435,767	612,032	389,462	349,407	191,333	382,670	193,910	195,000	195,000	195,000	195,000
<b>Total Sources</b>	<b>1,768,091</b>	<b>1,364,430</b>	<b>1,337,746</b>	<b>769,309</b>	<b>1,251,587</b>	<b>968,170</b>	<b>904,410</b>	<b>923,000</b>	<b>1,023,000</b>	<b>1,123,000</b>	<b>1,223,000</b>
<b>USES:</b>											
<b>Operating Transfers Out:</b>											
General Fund - One Time Costs/Fund Balance Plan	150,000										
General Fund - State Revenue Sharing											
Community Events											
Management Services Fund	225,000	200,000	200,000	150,000	150,000	150,000	150,000	200,000	200,000	200,000	200,000
Debt Service Sinking Fund	250,000	215,000	200,000	75,000	150,000	150,000	150,000	100,000			
Retire Debt for Fire Truck	70,000		70,000		80,000	80,000	80,000				
New Financial Reporting Model (Statement 34)											
Property Tax Revaluation Fund	25,000		25,000	25,000	25,000	35,000	35,000	25,000	25,000	25,000	25,000
Capital Fund	1,046,109	1,058,534	458,300	307,124	395,000	422,545	422,545	500,000	725,000	900,000	975,000
Capital Fund - MMS Heating Conversion					376,000						
Day Care Pension	5,000										
Town Manager Search		21,171									
Emergency Services Administration											
Community Center Operating Subsidy	40,000										
Parks & Recreation Operating Subsidy**		40,000	251,538	50,000	50,000	50,000	50,000				
Health Insurance Fund											
Retiree Medical Insurance Fund			50,000								
Compensated Absences Fund *			50,000	40,000	50,000	70,000	70,000	84,000	84,000		
Downtown Partnership			63,000								
Shared Projects with UConn											
<b>Total Uses</b>	<b>1,811,109</b>	<b>1,534,705</b>	<b>1,367,838</b>	<b>647,124</b>	<b>1,276,000</b>	<b>957,545</b>	<b>957,545</b>	<b>909,000</b>	<b>1,034,000</b>	<b>1,125,000</b>	<b>1,200,000</b>
Excess/(Deficiency)	(43,018)	(170,275)	(30,092)	122,185	(24,413)	10,625	(53,135)	14,000	(11,000)	(2,000)	23,000
Fund Balance/(Deficit) July 1	207,476	164,458	(5,817)	(35,909)	86,276	(106,390)	61,863	8,728	22,728	11,728	9,728
<b>Fund Balance, June 30</b>	<b>\$164,458</b>	<b>(\$5,817)</b>	<b>(\$35,909)</b>	<b>\$86,276</b>	<b>\$61,863</b>	<b>(\$95,765)</b>	<b>\$8,728</b>	<b>\$22,728</b>	<b>\$11,728</b>	<b>\$9,728</b>	<b>\$32,728</b>

\* Compensated Absences needs to be funded for approximately \$288,000

\*\* Anticipates moving the Town subsidy for the Teen Center and Bicentennial Pond to the General Fund

Town of Mansfield  
General Obligation Bond Issue of 2011

**Mansfield Middle School Heating Conversion - \$1,025,000**

Replacement of the electrical heating system at the Mansfield Middle School with an alternative system using natural gas.

**Community Center Air Conditioning - \$172,000**

Installation of air conditioning in the Mansfield Community Center gymnasium.

**Storrs Center Streetscape Improvements - \$302,000**

This appropriation, which includes the 80% Federal enhancement grant the Town will receive, will provide funds to create a brick-walk streetscape on the west side of Rte 195 from Rte 275 to Bolton Road, a walkway south along Rte 195 to the Liberty Bank plaza and a walkway up Flaherty Road to Storrs Heights Road. Improvements to the pedestrian crossing at Hanks Hill Road and Rte 195 are also part of the scope of this project.

**Public Works Salt Shed - \$264,000**

This project provides funds to replace the Town's salt storage shed and provide room to store both salt, treated salt and mixed sand and salt in the same building. With the Town's own sand supplies due to be exhausted in the next year or so, the salt storage building is required to house and protect the more concentrated mixtures of sand and salt that will be utilized once sand has to be purchased.

**Hunting Lodge Road Walkway Improvements - \$106,000**

This project provides funds for the construction of the proposed walkway on Hunting Lodge Road between N. Eagleville Road and Carriage House Drive. This walkway will address a significant public safety problem with student foot-traffic in this area.

**Sewer & Water Design at 4 Corners - \$330,000**

This project provides funds to complete the design of the Four Corners area water and sewer systems (approximately \$200,000 for the study, testing and permitting for water supply, \$100,000 for the design of the sewage pump station; and \$30,000 for related and bonding costs). The design of the water and sewer pipes themselves is being done by the Town's Engineering/Public Works staff.

**Miscellaneous Equipment & Improvements - \$263,000**

Equipment and capital maintenance including: refurbish & chassis changeover of two Ford F-350 trucks (\$30,000), upgrade hydraulic rescue equipment (\$18,000), purchase of pickup truck (\$45,000). Facility and transportation improvements including: road drainage capital maintenance (\$50,000), large bridge capital maintenance (\$20,000), ventilation units for the Comm. Ctr. Locker rooms (\$20,000), playground equipment, picnic areas, ball fields, trails and facility improvements (\$20,000), transportation improvements such as bus stops, walkways and bikeways (\$60,000)

**Stone Mill/Laurel Lane Bridge Replacements - \$378,000**

This project provides the funding to demolish and replace the Laurel Lane Bridge and the Stone Mill Road Bridge and is funded in part by an 80% Federal bridge grant.

TOWN OF MANSFIELD  
DEBT SERVICE FUND  
PROFORMA REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE



	06/07 ACTUAL	07/08 ACTUAL	08/09 ACTUAL	09/10 ACTUAL	10/11 PROJECTED	11/12 PROJECTED	12/13 PROJECTED	13/14 PROJECTED	14/15 PROJECTED	15/16 PROJECTED	16/17 PROJECTED
<b>REVENUES:</b>											
Intergovernmental	\$295,462	\$180,794	\$105,218								
State Revenue Sharing											
Interest on Unspent Balance											
Other (Refund on Lease Purchase in 09/10)				6,500							
Other (Co-Gen Grant in 09/10 elimin)											
<b>TOTAL REVENUES</b>	<b>295,462</b>	<b>180,794</b>	<b>105,218</b>	<b>6,500</b>							
Operating Transfers In - General Fund	400,000	400,000	415,000	500,000	800,000	1,000,000	1,075,000	725,000	375,000	350,000	300,000
Operating Transfers In - CNR Fund	215,000	200,000	75,000	150,000	150,000	100,000					
Operating Transfers In - MS Fund			75,000								
<b>TOTAL REVENUES AND OPERATING TRANSFERS IN</b>	<b>910,462</b>	<b>780,794</b>	<b>670,218</b>	<b>656,500</b>	<b>950,000</b>	<b>1,100,000</b>	<b>1,075,000</b>	<b>725,000</b>	<b>375,000</b>	<b>350,000</b>	<b>300,000</b>
<b>EXPENDITURES:</b>											
Principal Retirement	805,000	660,000	530,000	455,000	455,000	580,000	580,000	265,000	126,000	136,000	141,000
Interest	176,482	136,082	104,202	81,927	111,439	139,006	113,250	86,570	75,350	69,050	62,250
Lease Purchase - Co-Gen/Pool Covers 07/08			78,134	78,142	78,135	78,142	78,142				
Lease Purchase - CIP Equip 08/09 *				48,878	113,886	113,886	113,886	113,886			
Lease Purchase - CIP Equip 09/10					78,000	75,400	72,800	70,200	67,600		
CIP 2010/11 budget					27,363	122,475	119,087	118,950	115,400	111,850	108,300
Financial		5,000	3,000								
<b>TOTAL EXPENDITURES</b>	<b>981,482</b>	<b>801,082</b>	<b>715,336</b>	<b>663,947</b>	<b>863,823</b>	<b>1,108,909</b>	<b>1,077,165</b>	<b>654,606</b>	<b>384,350</b>	<b>316,900</b>	<b>311,550</b>
<b>REVENUES AND OTHER FINANCING SOURCES OVER/ (UNDER) EXPENDITURES</b>	<b>(71,020)</b>	<b>(20,288)</b>	<b>(45,118)</b>	<b>(7,447)</b>	<b>86,177</b>	<b>(8,909)</b>	<b>(2,165)</b>	<b>70,394</b>	<b>(9,350)</b>	<b>33,100</b>	<b>(11,550)</b>
<b>FUND BALANCE, JULY 1</b>	<b>71,079</b>	<b>59</b>	<b>(20,229)</b>	<b>(65,347)</b>	<b>(72,794)</b>	<b>13,383</b>	<b>4,474</b>	<b>2,309</b>	<b>72,703</b>	<b>63,353</b>	<b>96,453</b>
<b>FUND BALANCE, JUNE 30</b>	<b>\$59</b>	<b>(\$20,229)</b>	<b>(\$65,347)</b>	<b>(\$72,794)</b>	<b>\$13,383</b>	<b>\$4,474</b>	<b>\$2,309</b>	<b>\$72,703</b>	<b>\$63,353</b>	<b>\$96,453</b>	<b>\$84,903</b>

NOTE: Includes estimates for projected 2011 GOB

MMS Heating Conversion	1,025,000
Comm Ctr Air Conditioning	172,000
Storrs Center Streetscape	302,000
Salt Shed	264,000
Hunting Lodge Road Walkway	108,000
Stone Mill/Laurel Lane bridges	378,000
4 Corners Sewer/Water design	330,000
Misc Equip/Improvements	263,000
	<u>2,840,000</u>

\* Lease Purchase to be reduced from \$508,000 to \$443,000 - Refurbish ET 507 for \$65,000 will not be put through this lease. Shown as a reduction in 2009/10 lease payment.

U.S. Department Of Labor  
Bureau of Labor Statistics  
Washington, D.C. 20212

## Consumer Price Index

## All Urban Consumers - (CPI-U)

## U.S. city average

## All items

1982-84=100

Year	Jan.	Feb.	Mar.	Apr.	May	June	July	Aug.	Sep.	Oct.	Nov.	Dec.	Annual Avg.	Percent change	
														Dec- Dec	Avg- Avg
1913	9.8	9.8	9.8	9.8	9.7	9.8	9.9	9.9	10.0	10.0	10.1	10.0	9.9		
1914	10.0	9.9	9.9	9.8	9.9	9.9	10.0	10.2	10.2	10.1	10.2	10.1	10.0	1.0	1.0
1915	10.1	10.0	9.9	10.0	10.1	10.1	10.1	10.1	10.1	10.2	10.3	10.3	10.1	2.0	1.0
1916	10.4	10.4	10.5	10.6	10.7	10.8	10.8	10.9	11.1	11.3	11.5	11.6	10.9	12.6	7.9
1917	11.7	12.0	12.0	12.6	12.8	13.0	12.8	13.0	13.3	13.5	13.5	13.7	12.8	18.1	17.4
1918	14.0	14.1	14.0	14.2	14.5	14.7	15.1	15.4	15.7	16.0	16.3	16.5	15.1	20.4	18.0
1919	16.5	16.2	16.4	16.7	16.9	16.9	17.4	17.7	17.8	18.1	18.5	18.9	17.3	14.5	14.6
1920	19.3	19.5	19.7	20.3	20.6	20.9	20.8	20.3	20.0	19.9	19.8	19.4	20.0	2.6	15.6
1921	19.0	18.4	18.3	18.1	17.7	17.6	17.7	17.7	17.5	17.5	17.4	17.3	17.9	-10.8	-10.5
1922	16.9	16.9	16.7	16.7	16.7	16.7	16.8	16.6	16.6	16.7	16.8	16.9	16.8	-2.3	-6.1
1923	16.8	16.8	16.8	16.9	16.9	17.0	17.2	17.1	17.2	17.3	17.3	17.3	17.1	2.4	1.8
1924	17.3	17.2	17.1	17.0	17.0	17.0	17.1	17.0	17.1	17.2	17.2	17.3	17.1	0.0	0.0
1925	17.3	17.2	17.3	17.2	17.3	17.5	17.7	17.7	17.7	17.7	18.0	17.9	17.5	3.5	2.3
1926	17.9	17.9	17.8	17.9	17.8	17.7	17.5	17.4	17.5	17.6	17.7	17.7	17.7	-1.1	1.1
1927	17.5	17.4	17.3	17.3	17.4	17.6	17.3	17.2	17.3	17.4	17.3	17.3	17.4	-2.3	-1.7
1928	17.3	17.1	17.1	17.1	17.2	17.1	17.1	17.1	17.3	17.2	17.2	17.1	17.1	-1.2	-1.7
1929	17.1	17.1	17.0	16.9	17.0	17.1	17.3	17.3	17.3	17.3	17.3	17.2	17.1	0.6	0.0
1930	17.1	17.0	16.9	17.0	16.9	16.8	16.6	16.5	16.6	16.5	16.4	16.1	16.7	-6.4	-2.3
1931	15.9	15.7	15.6	15.5	15.3	15.1	15.1	15.1	15.0	14.9	14.7	14.6	15.2	-9.3	-9.0
1932	14.3	14.1	14.0	13.9	13.7	13.6	13.6	13.5	13.4	13.3	13.2	13.1	13.7	-10.3	-9.9
1933	12.9	12.7	12.6	12.6	12.6	12.7	13.1	13.2	13.2	13.2	13.2	13.2	13.0	0.8	-5.1
1934	13.2	13.3	13.3	13.3	13.3	13.4	13.4	13.4	13.6	13.5	13.5	13.4	13.4	1.5	3.1
1935	13.6	13.7	13.7	13.8	13.8	13.7	13.7	13.7	13.7	13.7	13.8	13.8	13.7	3.0	2.2
1936	13.8	13.8	13.7	13.7	13.7	13.8	13.9	14.0	14.0	14.0	14.0	14.0	13.9	1.4	1.5
1937	14.1	14.1	14.2	14.3	14.4	14.4	14.5	14.5	14.6	14.6	14.5	14.4	14.4	2.9	3.6
1938	14.2	14.1	14.1	14.2	14.1	14.1	14.1	14.1	14.1	14.0	14.0	14.0	14.1	-2.8	-2.1
1939	14.0	13.9	13.9	13.8	13.8	13.8	13.8	13.8	14.1	14.0	14.0	14.0	13.9	0.0	-1.4
1940	13.9	14.0	14.0	14.0	14.0	14.1	14.0	14.0	14.0	14.0	14.0	14.1	14.0	0.7	0.7
1941	14.1	14.1	14.2	14.3	14.4	14.7	14.7	14.9	15.1	15.3	15.4	15.5	14.7	9.9	5.0
1942	15.7	15.8	16.0	16.1	16.3	16.3	16.4	16.5	16.5	16.7	16.8	16.9	16.3	9.0	10.9

1943	16.9	16.9	17.2	17.4	17.5	17.5	17.4	17.3	17.4	17.4	17.4	17.4	17.3	3.0	6.1
1944	17.4	17.4	17.4	17.5	17.5	17.6	17.7	17.7	17.7	17.7	17.7	17.8	17.6	2.3	1.7
1945	17.8	17.8	17.8	17.8	17.9	18.1	18.1	18.1	18.1	18.1	18.1	18.2	18.0	2.2	2.3
1946	18.2	18.1	18.3	18.4	18.5	18.7	19.8	20.2	20.4	20.8	21.3	21.5	19.5	18.1	8.3
1947	21.5	21.5	21.9	21.9	21.9	22.0	22.2	22.5	23.0	23.0	23.1	23.4	22.3	8.8	14.4
1948	23.7	23.5	23.4	23.8	23.9	24.1	24.4	24.5	24.5	24.4	24.2	24.1	24.1	3.0	8.1
1949	24.0	23.8	23.8	23.9	23.8	23.9	23.7	23.8	23.9	23.7	23.8	23.6	23.8	-2.1	-1.2
1950	23.5	23.5	23.6	23.6	23.7	23.8	24.1	24.3	24.4	24.6	24.7	25.0	24.1	5.9	1.3
1951	25.4	25.7	25.8	25.8	25.9	25.9	25.9	25.9	26.1	26.2	26.4	26.5	26.0	6.0	7.9
1952	26.5	26.3	26.3	26.4	26.4	26.5	26.7	26.7	26.7	26.7	26.7	26.7	26.5	0.8	1.9
1953	26.6	26.5	26.6	26.6	26.7	26.8	26.8	26.9	26.9	27.0	26.9	26.9	26.7	0.7	0.8
1954	26.9	26.9	26.9	26.8	26.9	26.9	26.9	26.9	26.8	26.8	26.8	26.7	26.9	-0.7	0.7
1955	26.7	26.7	26.7	26.7	26.7	26.7	26.8	26.8	26.9	26.9	26.9	26.8	26.8	0.4	-0.4
1956	26.8	26.8	26.8	26.9	27.0	27.2	27.4	27.3	27.4	27.5	27.5	27.6	27.2	3.0	1.5
1957	27.6	27.7	27.8	27.9	28.0	28.1	28.3	28.3	28.3	28.3	28.4	28.4	28.1	2.9	3.3
1958	28.6	28.6	28.8	28.9	28.9	28.9	29.0	28.9	28.9	28.9	29.0	28.9	28.9	1.8	2.8
1959	29.0	28.9	28.9	29.0	29.0	29.1	29.2	29.2	29.3	29.4	29.4	29.4	29.1	1.7	0.7
1960	29.3	29.4	29.4	29.5	29.5	29.6	29.6	29.6	29.6	29.8	29.8	29.8	29.6	1.4	1.7
1961	29.8	29.8	29.8	29.8	29.8	29.8	30.0	29.9	30.0	30.0	30.0	30.0	29.9	0.7	1.0
1962	30.0	30.1	30.1	30.2	30.2	30.2	30.3	30.3	30.4	30.4	30.4	30.4	30.2	1.3	1.0
1963	30.4	30.4	30.5	30.5	30.5	30.6	30.7	30.7	30.7	30.8	30.8	30.9	30.6	1.6	1.3
1964	30.9	30.9	30.9	30.9	30.9	31.0	31.1	31.0	31.1	31.1	31.2	31.2	31.0	1.0	1.3
1965	31.2	31.2	31.3	31.4	31.4	31.6	31.6	31.6	31.6	31.7	31.7	31.8	31.5	1.9	1.6
1966	31.8	32.0	32.1	32.3	32.3	32.4	32.5	32.7	32.7	32.9	32.9	32.9	32.4	3.5	2.9
1967	32.9	32.9	33.0	33.1	33.2	33.3	33.4	33.5	33.6	33.7	33.8	33.9	33.4	3.0	3.1
1968	34.1	34.2	34.3	34.4	34.5	34.7	34.9	35.0	35.1	35.3	35.4	35.5	34.8	4.7	4.2
1969	35.6	35.8	36.1	36.3	36.4	36.6	36.8	37.0	37.1	37.3	37.5	37.7	36.7	6.2	5.5
1970	37.8	38.0	38.2	38.5	38.6	38.8	39.0	39.0	39.2	39.4	39.6	39.8	38.8	5.6	5.7
1971	39.8	39.9	40.0	40.1	40.3	40.6	40.7	40.8	40.8	40.9	40.9	41.1	40.5	3.3	4.4
1972	41.1	41.3	41.4	41.5	41.6	41.7	41.9	42.0	42.1	42.3	42.4	42.5	41.8	3.4	3.2
1973	42.6	42.9	43.3	43.6	43.9	44.2	44.3	45.1	45.2	45.6	45.9	46.2	44.4	8.7	6.2
1974	46.6	47.2	47.8	48.0	48.6	49.0	49.4	50.0	50.6	51.1	51.5	51.9	49.3	12.3	11.0
1975	52.1	52.5	52.7	52.9	53.2	53.6	54.2	54.3	54.6	54.9	55.3	55.5	53.8	6.9	9.1
1976	55.6	55.8	55.9	56.1	56.5	56.8	57.1	57.4	57.6	57.9	58.0	58.2	56.9	4.9	5.8
1977	58.5	59.1	59.5	60.0	60.3	60.7	61.0	61.2	61.4	61.6	61.9	62.1	60.6	6.7	6.5
1978	62.5	62.9	63.4	63.9	64.5	65.2	65.7	66.0	66.5	67.1	67.4	67.7	65.2	9.0	7.6
1979	68.3	69.1	69.8	70.6	71.5	72.3	73.1	73.8	74.6	75.2	75.9	76.7	72.6	13.3	11.3
1980	77.8	78.9	80.1	81.0	81.8	82.7	82.7	83.3	84.0	84.8	85.5	86.3	82.4	12.5	13.5
1981	87.0	87.9	88.5	89.1	89.8	90.6	91.6	92.3	93.2	93.4	93.7	94.0	90.9	8.9	10.3
1982	94.3	94.6	94.5	94.9	95.8	97.0	97.5	97.7	97.9	98.2	98.0	97.6	96.5	3.8	6.2
1983	97.8	97.9	97.9	98.6	99.2	99.5	99.9	100.2	100.7	101.0	101.2	101.3	99.6	3.8	3.2
1984	101.9	102.4	102.6	103.1	103.4	103.7	104.1	104.5	105.0	105.3	105.3	105.3	103.9	3.9	4.3
1985	105.5	106.0	106.4	106.9	107.3	107.6	107.8	108.0	108.3	108.7	109.0	109.3	107.6	3.8	3.6
1986	109.6	109.3	108.8	108.6	108.9	109.5	109.5	109.7	110.2	110.3	110.4	110.5	109.6	1.1	1.9
1987	111.2	111.6	112.1	112.7	113.1	113.5	113.8	114.4	115.0	115.3	115.4	115.4	113.6	4.4	3.6

1988	115.7	116.0	116.5	117.1	117.5	118.0	118.5	119.0	119.8	120.2	120.3	120.5	118.3	4.4	4.1
1989	121.1	121.6	122.3	123.1	123.8	124.1	124.4	124.6	125.0	125.6	125.9	126.1	124.0	4.6	4.8
1990	127.4	128.0	128.7	128.9	129.2	129.9	130.4	131.6	132.7	133.5	133.8	133.8	130.7	6.1	5.4
1991	134.6	134.8	135.0	135.2	135.6	136.0	136.2	136.6	137.2	137.4	137.8	137.9	136.2	3.1	4.2
1992	138.1	138.6	139.3	139.5	139.7	140.2	140.5	140.9	141.3	141.8	142.0	141.9	140.3	2.9	3.0
1993	142.6	143.1	143.6	144.0	144.2	144.4	144.4	144.8	145.1	145.7	145.8	145.8	144.5	2.7	3.0
1994	146.2	146.7	147.2	147.4	147.5	148.0	148.4	149.0	149.4	149.5	149.7	149.7	148.2	2.7	2.6
1995	150.3	150.9	151.4	151.9	152.2	152.5	152.5	152.9	153.2	153.7	153.6	153.5	152.4	2.5	2.8
1996	154.4	154.9	155.7	156.3	156.6	156.7	157.0	157.3	157.8	158.3	158.6	158.6	156.9	3.3	3.0
1997	159.1	159.6	160.0	160.2	160.1	160.3	160.5	160.8	161.2	161.6	161.5	161.3	160.5	1.7	2.3
1998	161.6	161.9	162.2	162.5	162.8	163.0	163.2	163.4	163.6	164.0	164.0	163.9	163.0	1.6	1.6
1999	164.3	164.5	165.0	166.2	166.2	166.2	166.7	167.1	167.9	168.2	168.3	168.3	166.6	2.7	2.2
2000	168.8	169.8	171.2	171.3	171.5	172.4	172.8	172.8	173.7	174.0	174.1	174.0	172.2	3.4	3.4
2001	175.1	175.8	176.2	176.9	177.7	178.0	177.5	177.5	178.3	177.7	177.4	176.7	177.1	1.6	2.8
2002	177.1	177.8	178.8	179.8	179.8	179.9	180.1	180.7	181.0	181.3	181.3	180.9	179.9	2.4	1.6
2003	181.7	183.1	184.2	183.8	183.5	183.7	183.9	184.6	185.2	185.0	184.5	184.3	184.0	1.9	2.3
2004	185.2	186.2	187.4	188.0	189.1	189.7	189.4	189.5	189.9	190.9	191.0	190.3	188.9	3.3	2.7
2005	190.7	191.8	193.3	194.6	194.4	194.5	195.4	196.4	198.8	199.2	197.6	196.8	195.3	3.4	3.4
2006	198.3	198.7	199.8	201.5	202.5	202.9	203.5	203.9	202.9	201.8	201.5	201.8	201.6	2.5	3.2
2007	202.416	203.499	205.352	206.686	207.949	208.352	208.299	207.917	208.490	208.936	210.177	210.036	207.342	4.1	2.8
2008	211.080	211.693	213.528	214.823	216.632	218.815	219.964	219.086	218.783	216.573	212.425	210.228	215.303	0.1	3.8
2009	211.143	212.193	212.709	213.240	213.856	215.693	215.351	215.834	215.969	216.177	216.330	215.949	214.537	2.7	-0.4
2010	216.687	216.741	217.631	218.009	218.178	217.965	218.011	218.312	218.439	218.711	218.803	219.179	218.056	1.5	1.6

**EMPLOYEE SHARE OF HEALTH INSURANCE PREMIUM**

TOWN	FY '06/07		FY '07/08		FY '08/09		FY '09/10		FY '10/11		7/1/2010		1/1/2011		FY '11/12		FY '12/13		FY '13/14	
	PPO	POS	PPO	POS	PPO	POS	PPO	POS	PPO	POS	PPO	POE	PPO	POE	PPO	POE	PPO	POE	PPO	POE
DPW	9%	8%	10%	9%	11%	10%	11%	10%	11%	10%	12.5%	12.5%	13%	13%	14%	14%	N/A	N/A	N/A	N/A
Fire	12%	8%	13%	9%	14%	10%	14%	10%	14%	10%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Non-Union	12%	8%	13%	9%	14%	10%	14%	10%	14%	10%	15%	12.5%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Police	11%	6%	12%	9%	13%	10%	14%	11%	--	--	--	--	--	--	--	--	--	--	--	--
Prof/Tech	12%	6%	13%	8%	14%	10%	14%	10%	14%	10%	15%	12%	15%	13%	16%	14%	N/A	N/A	N/A	N/A
<b>REGION 19</b>																				
Administrators	14%	N/A	14%	N/A	15%	N/A	16%	N/A	16%	11%	16%	11%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Custodians	10%	3%	10.5%	3%	10.5%	3%	10.5%	3%	10.5%	8%	10.5%	8%	11.5%	9%	12.5%	10%	N/A	N/A	N/A	N/A
Non-Union	10%	6%	11%	7%	11%	7%	12%	8%	12%	8%	12%	8%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Teachers	14%	8%	14%	10%	15%	10%	16%	11%	17%	12%	17%	12%	18%	13%	N/A	N/A	N/A	N/A	N/A	N/A
<b>MBOE</b>																				
Administrators	15.5%	N/A	15.5%	N/A	15.5%	N/A	16.5%	N/A	17%	N/A	17%	N/A	17.5%	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Clerical	13%	N/A	13.5%	N/A	13.5%	13.5%	14%	14%	14.5%	14.5%	14.5%	14.5%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Custodians & Cafeteria	13%	N/A	13%	N/A	13%	N/A	13%	N/A	13.5%	N/A	13.5%	N/A	14%	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Instructional Assistants	12.5%	N/A	13.5%	N/A	13.5%	*	14%	*	14.5%	*	14.5%	*	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Non-Union	13%	N/A	13.5%	N/A	13.5%	N/A	13.5%	N/A	14.5%	N/A	14.5%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Nurses	12.5%	N/A	13%	N/A	13.5%	N/A	13.5%	N/A	14%	N/A	14%	N/A	14.5%	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Teachers	15.5%	N/A	15.5%	N/A	16%	16%	16.5%	16.5%	17%	17%	17%	17%	17%	10%	18%	11%	19%	12%	12%	12%
<b>MEAN</b>	12.44%	6.63%	13.00%	8.00%	13.50%	9.95%	13.91%	10.35%	14.23%	11.05%	14.50%	11.94%	15.06%	11.60%	15.13%	12.25%	19.00%	12.00%	12.00%	12.00%
<b>MEDIAN</b>	12.50%	7.00%	13.00%	9.00%	13.50%	10.00%	14.00%	10.00%	14.00%	10.00%	14.50%	12.00%	14.75%	13.00%	15.00%	12.50%	19.00%	12.00%	12.00%	12.00%

*Notes:*

*N/A means not yet determined or negotiated or plan not offered*

*Fire - FY'07 rates went into effect 4/1/07 due to time it took to settle contract*

*Police - rates went into effect 4/1/08 due to time it took to settle contract*

*\*Bd has discretion to set share as long as it does not exceed PPO share*

**GENERAL WAGE INCREASE SUMMARY FY 2004 - FY 2014**

TOWN	FY '04	FY '05	FY '06	FY '07	FY '08	FY '09	FY'10	FY'11	FY'12	FY'13	FY '14	FY '04-'14		
												MEAN	MEDIAN	
DPW	2.75%	3.00%	3.00%	3.50%	3.50%	3.50%	0.00%	2.25%	2.25%	N/A	N/A	2.64%	3.00%	
Fire	3.00%	3.00%	3.00%	3.25%	3.50%	3.50%	0.00%	N/A	N/A	N/A	N/A	2.75%	3.00%	
Non-Union	2.75%	2.75%	3.00%	3.50%	3.50%	3.50%	0.00%	2.25%	N/A	N/A	N/A	2.66%	2.88%	
Police	3.00%	3.50%	3.50%	3.50%	3.50%	3.50%	3.25%	--	--	--	--	3.39%	3.50%	
Prof/Tech	2.75%	2.75%	2.75%	3.25%	3.50%	3.50%	0.00%	2.25%	2.25%	N/A	N/A	2.56%	2.75%	
<b>REGION 19</b>														
Administrators							3.75%	3.75%	2.10%	2.50%	2.50%	N/A	2.92%	2.50%
Custodians								2.50%	2.50%	2.50%	N/A	2.50%	2.50%	
Non-Union								N/A	N/A	N/A	N/A	#DIV/0!	#NUM!	
Teachers							2.10%	2.50%	2.50%	2.50%	N/A	2.40%	2.50%	
<b>MBOE</b>														
Administrators	4.00%	3.30%	3.30%	3.00%	3.00%	3.00%	3.10%	3.10%	3.30%	N/A	N/A	3.23%	3.10%	
Secretaries	3.25%	3.25%	3.25%	3.25%	3.00%	3.00%	3.00%	3.00%	N/A	N/A	N/A	3.13%	3.13%	
Custodians/Maintenance/Cafeteria	3.00%	3.25%	3.25%	3.25%	3.10%	3.10%	0.00%	N/A	N/A	N/A	N/A	2.71%	3.10%	
Instructional Assistants	2.00%	4.50%	2.50%	2.50%	2.50%	3.37%	2.75%*	1.00%	N/A	N/A	N/A	2.62%	2.50%	
Non-Union	3.00%	3.30%	3.00%	3.00%	3.25%	3.00%	0.00%	N/A	N/A	N/A	N/A	2.65%	3.00%	
Nurses	3.00%	3.00%	3.00%	3.30%	3.30%	3.30%	1.00%	1.25%	2.50%	N/A	N/A	2.63%	3.00%	
Teachers	3.45%	3.71%	2.60%	2.60%	2.60%	3.10%	3.10%	3.10%	0.00%	1.70%	1.70%	2.51%	2.60%	
<b>MEAN</b>	3.00%	3.28%	3.01%	3.16%	3.19%	3.32%	1.48%	2.30%	2.23%	2.30%	1.70%	2.60%		
<b>MEDIAN</b>	3.00%	3.25%	3.00%	3.25%	3.28%	3.37%	1.00%	2.25%	2.50%	2.50%	1.70%		3.00%	

*Notes:*

*N/A means not yet determined or negotiated*

*\*No step movement*



# MUNICIPAL FISCAL INDICATORS

Fiscal Years Ended

2005 - 2009

Revenues

Expenditures

Fund Balance

Debt

Taxes

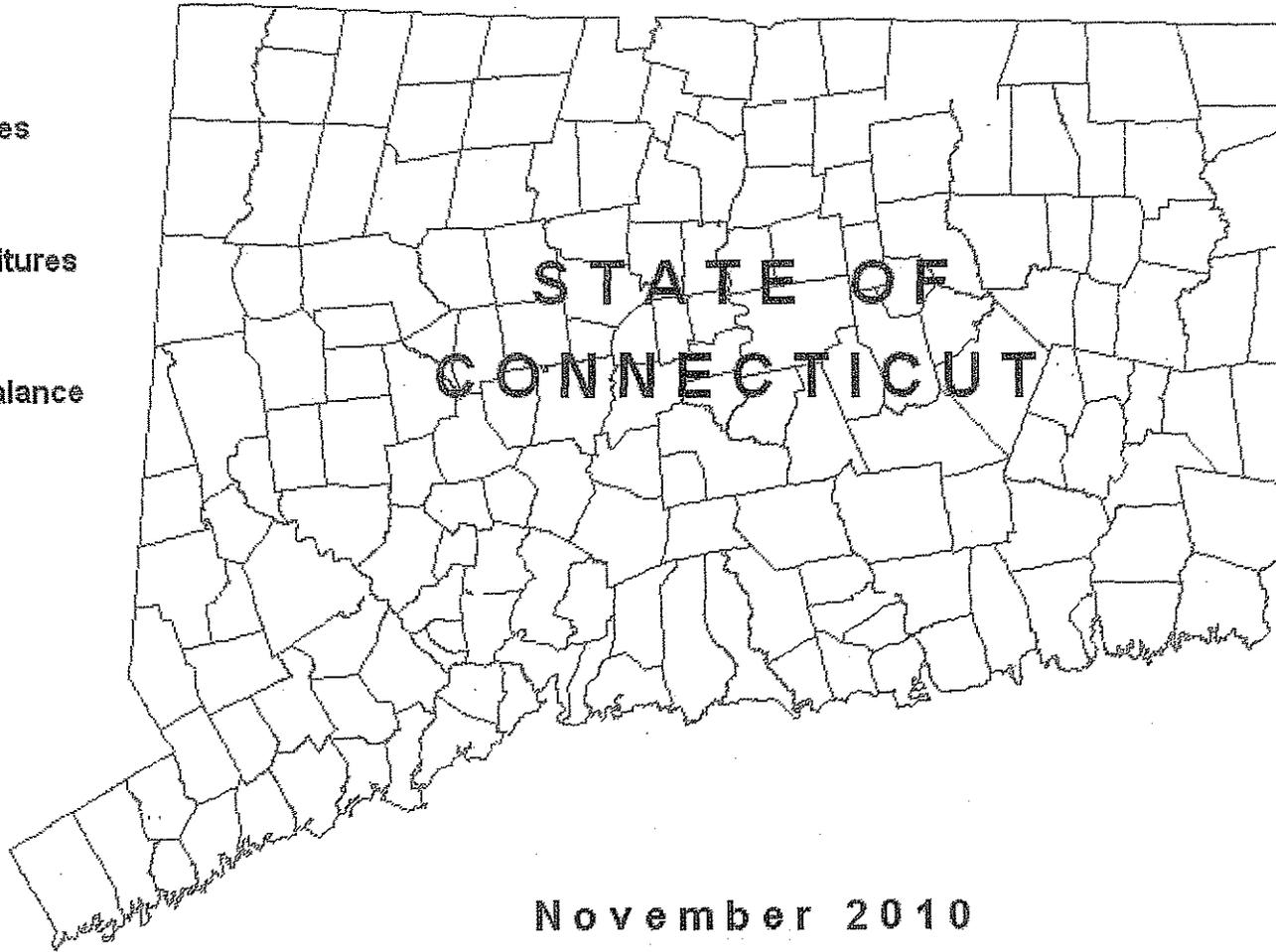
Population

Enrollment

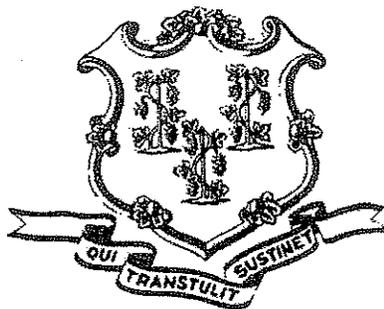
Grand Lists

Mill Rates

Bond Ratings



November 2010



M. Jodi Rell  
Governor

**Office of Policy and Management**

Brenda L. Sisco, Acting Secretary

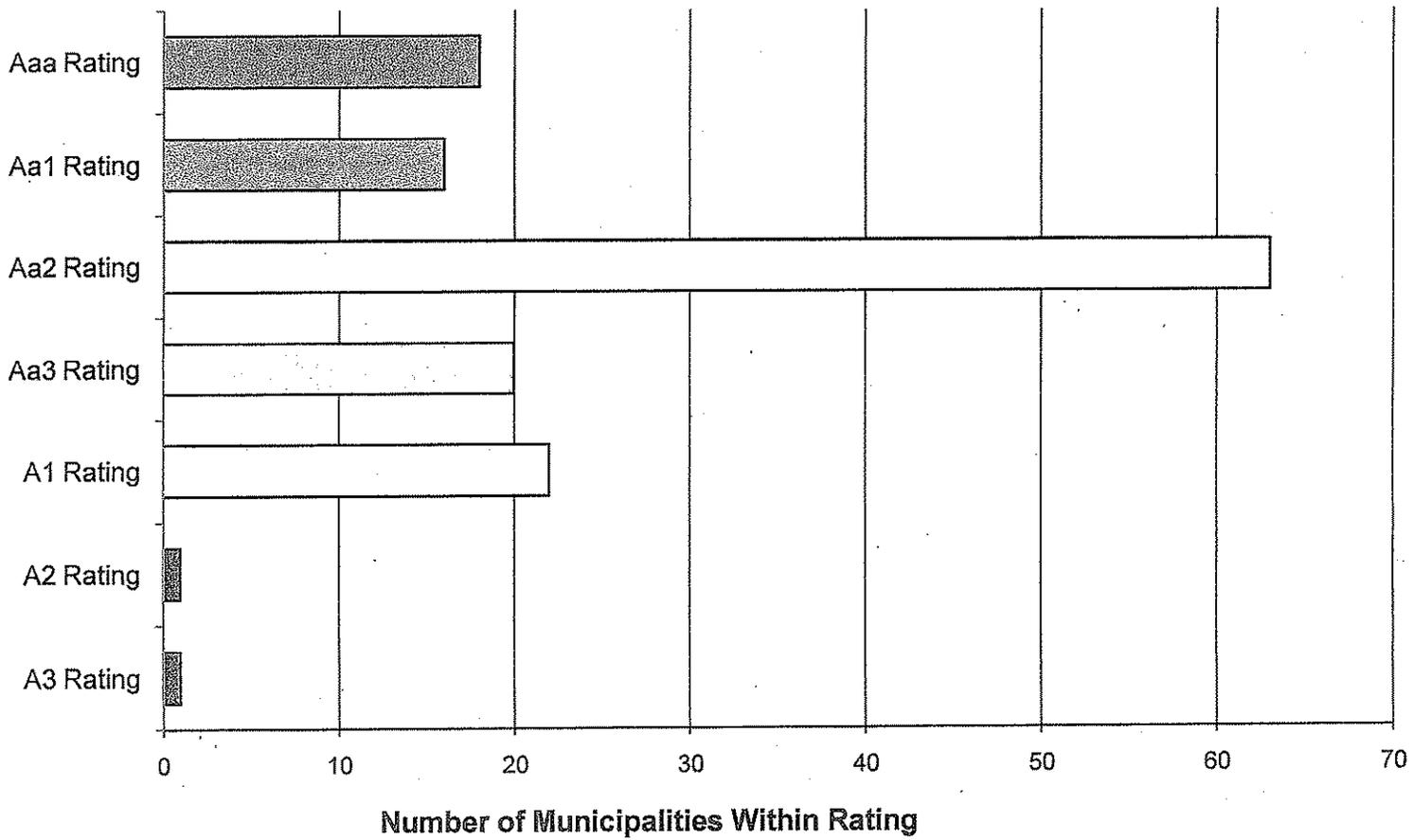
**Intergovernmental Policy Division**

Michael J. Cicchetti, Acting Undersecretary

**Municipal Finance Services Unit**

W. David LeVasseur, Director  
Kristen A. Emigh  
Jean M. Gula  
William W. Plummer  
Vernieke L. Roper  
Lori A. Stevenson

### Moody's Bond Ratings \*



\* Ratings for the 141 municipalities rated by Moody's Investment Services as of October 2010.

Moody's Bond Ratings by Rating Categories, October 2010

Aaa Rated Municipalities (18)		Aa Rated Municipalities (99)						A Rated Municipalities (24)			
AVON	Aaa	BRANFORD	Aa1	COLUMBIA	Aa2	MONTVILLE	Aa2	WATERTOWN	Aa2	ANSONIA	A1
DARIEN	Aaa	BROOKFIELD	Aa1	CORNWALL	Aa2	NAUGATUCK	Aa2	WESTBROOK	Aa2	BOZRAH	A1
EASTON	Aaa	CHESHIRE	Aa1	EAST GRANBY	Aa2	NEWINGTON	Aa2	WETHERSFIELD	Aa2	BRIDGEPORT	A1
FAIRFIELD	Aaa	DANBURY	Aa1	EAST HADDAM	Aa2	NORTH BRANFORD	Aa2	WOODBURY	Aa2	BROOKLYN	A1
FARMINGTON	Aaa	MANCHESTER	Aa1	EAST HARTFORD	Aa2	NORWICH	Aa2	ASHFORD	Aa3	CANTERBURY	A1
GLASTONBURY	Aaa	MILFORD	Aa1	EAST LYME	Aa2	OLD SAYBROOK	Aa2	BOLTON	Aa3	COLEBROOK	A1
GREENWICH	Aaa	NEW FAIRFIELD	Aa1	EAST WINDSOR	Aa2	OXFORD	Aa2	CHESTER	Aa3	HARTLAND	A1
MADISON	Aaa	NEW MILFORD	Aa1	ENFIELD	Aa2	ROCKY HILL	Aa2	COVENTRY	Aa3	LISBON	A1
NEW CANAAN	Aaa	NEWTOWN	Aa1	ESSEX	Aa2	SALISBURY	Aa2	DERBY	Aa3	MERIDEN	A1
NORWALK	Aaa	NORTH HAVEN	Aa1	GRANBY	Aa2	SHARON	Aa2	EAST HAMPTON	Aa3	NEW BRITAIN	A1
RIDGEFIELD	Aaa	ORANGE	Aa1	GROTON	Aa2	SHELTON	Aa2	ELLINGTON	Aa3	NEW HAVEN	A1
SIMSBURY	Aaa	REDDING	Aa1	GROTON (City of)	Aa2	SHERMAN	Aa2	HAMDEN	Aa3	NORTH CANAAN	A1
WALLINGFORD	Aaa	STAMFORD	Aa1	GUILFORD	Aa2	SOMERS	Aa2	HARTFORD	Aa3	N. STONINGTON	A1
WEST HARTFORD	Aaa	STONINGTON	Aa1	HEBRON	Aa2	SOUTH WINDSOR	Aa2	NEW HARTFORD	Aa3	PROSPECT	A1
WESTON	Aaa	WINDSOR	Aa1	KENT	Aa2	SOUTHBURY	Aa2	PLAINFIELD	Aa3	SALEM	A1
WESTPORT	Aaa	WINDSOR LOCKS	Aa1	KILLINGLY	Aa2	SOUTHINGTON	Aa2	PLAINVILLE	Aa3	SCOTLAND	A1
WILTON	Aaa	BERLIN	Aa2	KILLINGWORTH	Aa2	STRATFORD	Aa2	PLYMOUTH	Aa3	SPRAGUE	A1
WOODBURGE	Aaa	BETHANY	Aa2	LEBANON	Aa2	SUFFIELD	Aa2	PORTLAND	Aa3	STAFFORD	A1
		BETHEL	Aa2	LEDYARD	Aa2	TOLLAND	Aa2	SEYMOUR	Aa3	STERLING	A1
		BLOOMFIELD	Aa2	LITCHFIELD	Aa2	TORRINGTON	Aa2	THOMASTON	Aa3	THOMPSON	A1
		BRISTOL	Aa2	MANSFIELD	Aa2	TRUMBULL	Aa2	WILLINGTON	Aa3	WATERBURY	A1
		BURLINGTON	Aa2	MARLBOROUGH	Aa2	VERNON	Aa2	WINCHESTER	Aa3	WOLCOTT	A1
		CANTON	Aa2	MIDDLEBURY	Aa2	WARREN	Aa2	WINDHAM	Aa3	WEST HAVEN	A2
		CLINTON	Aa2	MIDDLETOWN	Aa2	WASHINGTON	Aa2	WOODSTOCK	Aa3	EAST HAVEN	A3
		COLCHESTER	Aa2	MONROE	Aa2	WATERFORD	Aa2				

- 91 -

**Unemployment Comparison \***  
**September 2010 and 2009**

	2010 Sept	2009 Sept		2010 Sept	2009 Sept		2010 Sept	2009 Sept		2010 Sept	2009 Sept		2010 Sept	2009 Sept
ANDOVER	5.7%	6.7%	DARIEN	6.2%	6.5%	KILLINGLY	10.6%	10.4%	NORWICH	9.9%	9.0%	SUFFIELD	7.6%	7.4%
ANSONIA	11.1%	10.0%	DEEP RIVER	6.0%	7.1%	KILLINGWORTH	6.0%	6.0%	OLD LYME	6.8%	5.9%	THOMASTON	7.3%	9.4%
ASHFORD	7.2%	6.7%	DERBY	11.0%	9.5%	LEBANON	7.5%	7.2%	OLD SAYBROOK	6.8%	6.2%	THOMPSON	10.2%	9.9%
AVON	5.6%	5.7%	DURHAM	6.3%	5.5%	LEDYARD	7.1%	7.2%	ORANGE	6.5%	6.4%	TOLLAND	6.3%	6.3%
BARKHAMSTED	9.0%	8.5%	EAST GRANBY	5.9%	6.4%	LISBON	7.0%	7.1%	OXFORD	6.7%	7.0%	TORRINGTON	10.2%	10.1%
BEACON FALLS	9.5%	9.3%	EAST HADDAM	6.4%	6.3%	LITCHFIELD	7.0%	7.1%	PLAINFIELD	11.0%	10.1%	TRUMBULL	7.1%	7.2%
BERLIN	7.1%	7.0%	EAST HAMPTON	8.1%	8.3%	LYME	6.8%	5.0%	PLAINVILLE	8.3%	8.0%	UNION	9.1%	6.6%
BETHANY	6.6%	6.5%	EAST HARTFORD	11.1%	10.4%	MADISON	5.7%	5.7%	PLYMOUTH	9.9%	9.7%	VERNON	7.8%	7.5%
BETHEL	7.2%	7.4%	EAST HAVEN	9.6%	8.9%	MANCHESTER	8.6%	8.0%	POMFRET	7.5%	9.0%	VOLUNTOWN	8.8%	9.1%
BETHLEHEM	7.1%	7.3%	EAST LYME	7.0%	7.1%	MANSFIELD	7.2%	6.8%	PORTLAND	7.5%	7.2%	WALLINGFORD	8.1%	7.4%
BLOOMFIELD	10.1%	9.4%	EAST WINDSOR	9.4%	8.5%	MARLBOROUGH	7.2%	7.6%	PRESTON	7.8%	6.6%	WARREN	6.1%	5.7%
BOLTON	6.4%	6.2%	EASTFORD	6.5%	6.3%	MERIDEN	10.4%	10.4%	PROSPECT	7.8%	7.8%	WASHINGTON	5.9%	6.0%
BOZRAH	7.7%	7.4%	EASTON	6.9%	6.9%	MIDDLEBURY	6.7%	7.7%	PUTNAM	9.9%	9.3%	WATERBURY	13.8%	13.7%
BRANFORD	7.5%	6.9%	ELLINGTON	6.8%	6.3%	MIDDLEFIELD	7.1%	6.8%	REDDING	5.9%	6.4%	WATERFORD	8.2%	7.3%
BRIDGEPORT	13.3%	12.3%	ENFIELD	8.9%	8.7%	MIDDLETOWN	7.9%	7.6%	RIDGEFIELD	6.2%	6.6%	WATERTOWN	8.8%	8.6%
BRIDGEWATER	5.8%	5.5%	ESSEX	6.3%	6.5%	MILFORD	8.8%	6.2%	ROCKY HILL	6.9%	6.9%	WEST HARTFORD	7.9%	7.7%
BRISTOL	9.2%	9.0%	FAIRFIELD	7.7%	8.1%	MONROE	7.1%	6.8%	ROXBURY	5.3%	5.5%	WEST HAVEN	10.3%	9.5%
BROOKFIELD	7.1%	7.6%	FARMINGTON	6.8%	6.4%	MONTVILLE	8.7%	7.0%	SALEM	7.4%	6.2%	WESTBROOK	6.9%	6.9%
BROOKLYN	9.0%	9.6%	FRANKLIN	6.9%	6.1%	MORRIS	7.6%	8.1%	SALISBURY	6.5%	5.5%	WESTON	5.6%	5.7%
BURLINGTON	6.5%	6.9%	GLASTONBURY	6.4%	6.5%	NAUGATUCK	10.6%	9.7%	SCOTLAND	5.9%	4.8%	WESTPORT	6.1%	7.0%
CANAAN	7.2%	6.3%	GOSHEN	7.4%	6.7%	NEW BRITAIN	11.9%	12.1%	SEYMOUR	9.1%	8.0%	WETHERSFIELD	8.3%	7.8%
CANTERBURY	7.9%	6.8%	GRANBY	6.1%	6.0%	NEW CANAAN	6.2%	6.5%	SHARON	5.1%	5.3%	WILLINGTON	5.9%	5.7%
CANTON	7.2%	6.6%	GREENWICH	6.6%	6.7%	NEW FAIRFIELD	7.7%	7.5%	SHELTON	7.9%	7.3%	WILTON	6.2%	6.4%
CHAPLIN	6.4%	6.8%	GRISWOLD	9.0%	8.3%	NEW HARTFORD	7.2%	7.4%	SHERMAN	7.1%	6.4%	WINCHESTER	10.6%	9.6%
CHESHIRE	6.9%	6.9%	GROTON	8.9%	8.8%	NEW HAVEN	12.8%	11.7%	SIMSBURY	6.1%	6.3%	WINDHAM	10.9%	9.9%
CHESTER	5.8%	6.3%	GUILFORD	6.3%	5.7%	NEW LONDON	10.9%	9.4%	SOMERS	8.5%	9.0%	WINDSOR	7.8%	8.6%
CLINTON	6.7%	6.3%	HADDAM	6.6%	5.5%	NEW MILFORD	7.0%	7.2%	SOUTH WINDSOR	7.0%	6.7%	WINDSOR LOCKS	8.6%	8.9%
COLCHESTER	7.7%	7.2%	HAMDEN	8.7%	8.1%	NEWINGTON	7.9%	7.5%	SOUTHURY	7.6%	6.9%	WOLCOTT	9.4%	8.5%
COLEBROOK	4.5%	3.7%	HAMPTON	10.0%	7.0%	NEWTOWN	6.5%	6.7%	SOUTHINGTON	7.6%	7.0%	WOODBIDGE	6.0%	4.8%
COLUMBIA	7.3%	6.2%	HARTFORD	15.8%	14.6%	NORFOLK	8.4%	7.3%	SPRAGUE	9.5%	8.7%	WOODBURY	7.5%	6.7%
CORNWALL	6.7%	6.4%	HARTLAND	5.6%	5.6%	NORTH BRANFORD	7.6%	7.1%	STAFFORD	8.2%	8.0%	WOODSTOCK	8.2%	6.9%
COVENTRY	7.3%	6.9%	HARWINTON	6.3%	7.3%	NORTH CANAAN	8.3%	7.1%	STAMFORD	7.2%	7.6%			
CROMWELL	7.4%	7.3%	HEBRON	6.3%	6.5%	NORTH HAVEN	8.0%	6.8%	STERLING	9.8%	9.1%	** State Average **	8.8%	8.4%
DANBURY	7.4%	7.7%	KENT	7.1%	5.2%	NORTH STONINGTON	7.1%	6.9%	STONINGTON	6.4%	5.6%	** Median **	7.3%	7.1%
						NORWALK	7.6%	7.6%	STRATFORD	9.6%	9.5%			

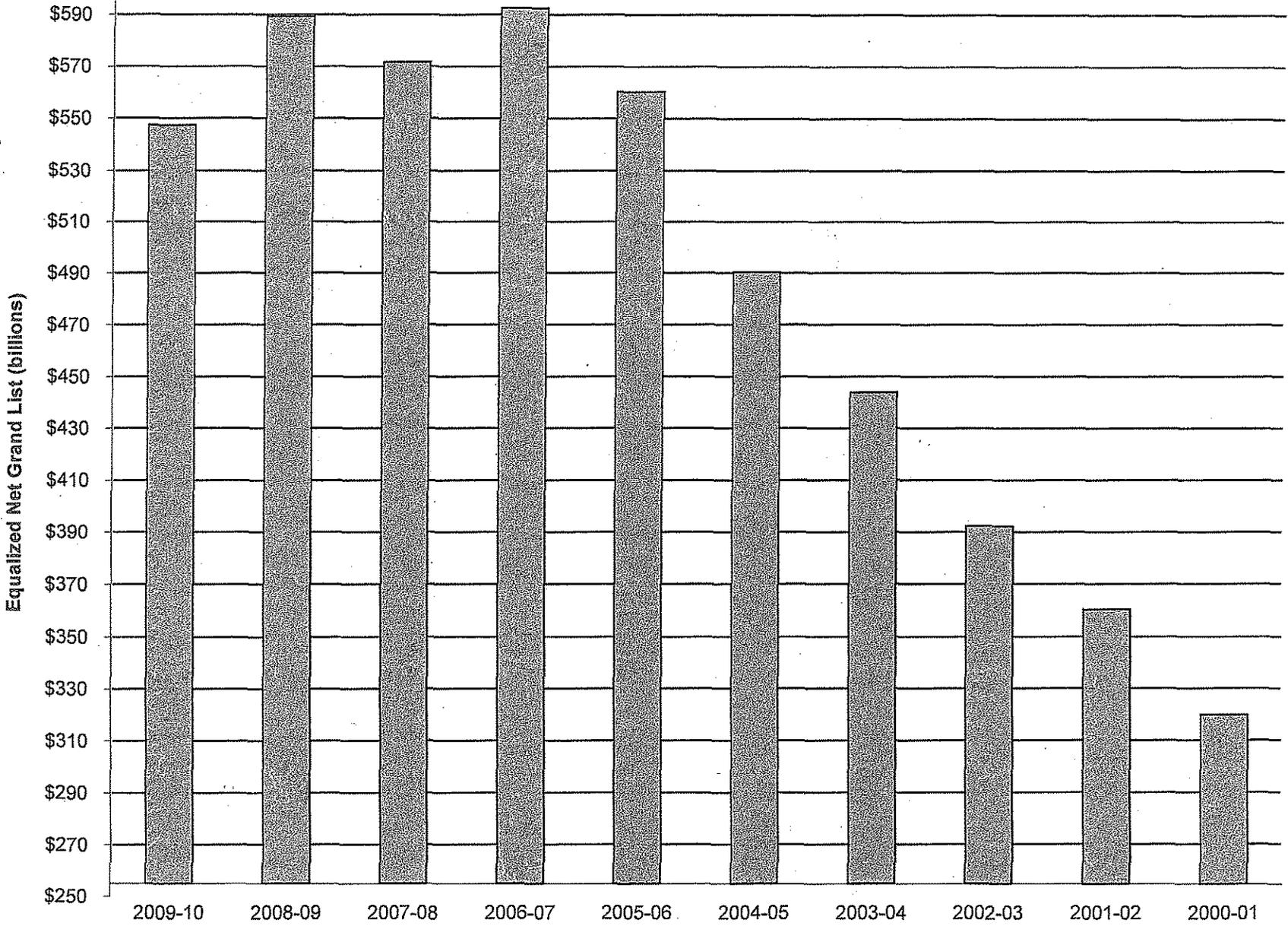
\* Source: State of CT, Dept. of Labor  
 Note: Data not seasonally adjusted

Mill Rates

	--- Fiscal Year ---		--- Fiscal Year ---		--- Fiscal Year ---		--- Fiscal Year ---		--- Fiscal Year ---					
	2010-11	2009-10	2010-11	2009-10	2010-11	2009-10	2010-11	2009-10	2010-11	2009-10				
ANDOVER	27.60	27.60	DARIEN	11.74	11.37	KILLINGLY	19.10	18.15	NORWICH	24.40	23.84	SUFFIELD	23.15	23.15
ANSONIA	25.75	25.25	DEEP RIVER	21.73	21.73	KILLINGWORTH	21.00	21.00	OLD LYME	18.60	19.50	THOMASTON	26.98	26.28
ASHFORD	25.43	24.65	DERBY	27.40	26.40	LEBANON	22.10	21.30	OLD SAYBROOK	13.99	13.44	THOMPSON	21.01	18.21
AVON	24.44	23.41	DURHAM	26.81	26.20	LEDYARD	25.65	25.65	ORANGE	28.30	28.30	TOLLAND	29.15	29.49
BARKHAMSTED	22.39	22.03	EAST GRANBY	27.09	26.30	LISBON	16.90	16.90	OXFORD	21.05	20.44	TORRINGTON	32.50	35.32
BEACON FALLS	25.60	24.23	EAST HADDAM	20.87	20.55	LITCHFIELD	21.90	21.20	PLAINFIELD	20.19	19.94	TRUMBULL	24.54	24.07
BERLIN	23.65	22.69	EAST HAMPTON	24.98	24.01	LYME	13.55	12.75	PLAINVILLE	28.01	26.33	UNION	22.89	22.63
BETHANY	27.55	27.00	EAST HARTFORD	33.82	31.67	MADISON	19.30	18.62	PLYMOUTH	30.85	30.10	VERNON	30.02	28.42
BETHEL	22.44	21.64	EAST HAVEN	26.84	22.85	MANCHESTER	31.28	30.32	POMFRET	21.55	20.59	VOLUNTOWN	20.43	20.00
BETHLEHEM	21.25	21.41	EAST LYME	19.55	19.19	MANSFIELD	25.71	25.71	PORTLAND	27.80	27.24	WALLINGFORD	24.08	23.20
BLOOMFIELD	32.72	35.53	EAST WINDSOR	24.00	21.75	MARLBOROUGH	26.58	26.48	PRESTON	19.24	18.96	WARREN	12.25	12.00
BOLTON	28.95	28.18	EASTFORD	21.00	20.27	MERIDEN	29.53	28.85	PROSPECT	25.26	25.00	WASHINGTON	11.00	10.75
BOZRAH	21.00	20.25	EASTON	22.40	21.70	MIDDLEBURY	23.63	23.63	PUTNAM	13.94	13.94	WATERBURY	41.82	39.92
BRANFORD	23.57	23.58	ELLINGTON	25.30	25.00	MIDDLEFIELD	27.43	25.69	REDDING	22.22	21.80	WATERFORD	18.04	16.86
BRIDGEPORT	39.65	38.74	ENFIELD	23.88	23.88	MIDDLETOWN	26.40	25.50	RIDGEFIELD	20.40	20.00	WATERTOWN	22.91	22.59
BRIDGEWATER	15.50	15.20	ESSEX	17.63	16.95	MILFORD	28.44	27.50	ROCKY HILL	23.80	22.90	WEST HARTFORD	38.38	37.54
BRISTOL	27.24	25.99	FAIRFIELD	19.27	18.90	MONROE	28.26	29.50	ROXBURY	11.40	10.90	WEST HAVEN	27.96	27.96
BROOKFIELD	19.47	18.86	FARMINGTON	20.46	19.76	MONTVILLE	22.40	21.43	SALEM	24.50	23.30	WESTBROOK	17.25	16.30
BROOKLYN	22.29	22.29	FRANKLIN	19.54	19.29	MORRIS	20.60	20.60	SALISBURY	9.50	9.30	WESTON	23.86	23.61
BURLINGTON	26.57	25.82	GLASTONBURY	29.65	29.05	NAUGATUCK	32.02	31.52	SCOTLAND	28.60	26.00	WESTPORT	14.85	14.41
CANAAN	19.50	19.00	GOSHEN	15.00	14.40	NEW BRITAIN	36.63	34.98	SEYMOUR	26.78	25.80	WETHERSFIELD	30.66	30.68
CANTERBURY	21.20	21.95	GRANBY	29.79	29.46	NEW CANAAN	13.59	13.35	SHARON	10.90	10.35	WILLINGTON	23.40	23.35
CANTON	26.09	25.64	GREENWICH	8.60	8.32	NEW FAIRFIELD	23.28	20.61	SHELTON	18.61	18.61	WILTON	20.16	19.58
CHAPLIN	30.15	29.85	GRISWOLD	18.73	16.75	NEW HARTFORD	24.00	23.90	SHERMAN	15.70	15.20	WINCHESTER	25.43	24.67
CHESHIRE	26.50	26.05	GROTON	18.42	17.95	NEW HAVEN	43.90	42.21	SIMSBURY	30.55	30.10	WINDHAM	26.67	26.67
CHESTER	22.11	21.11	GUILFORD	20.83	20.04	NEW LONDON	25.31	25.49	SOMERS	21.12	22.11	WINDSOR	28.38	28.34
CLINTON	22.41	21.88	HADDAM	27.40	26.40	NEW MILFORD	22.70	22.52	SOUTH WINDSOR	28.34	27.84	WINDSOR LOCKS	23.15	21.65
COLCHESTER	25.07	23.65	HAMDEN	31.16	29.41	NEWINGTON	29.18	28.40	SOUTHURY	21.50	20.90	WOLCOTT	22.68	22.69
COLEBROOK	24.81	24.10	HAMPTON	25.80	24.85	NEWTOWN	24.00	23.43	SOUTHINGTON	24.02	23.27	WOODBIDGE	33.11	31.09
COLUMBIA	23.55	23.01	HARTFORD	72.79	72.79	NORFOLK	20.16	19.42	SPRAGUE	25.75	25.75	WOODBURY	21.45	21.13
CORNWALL	12.32	12.05	HARTLAND	23.50	23.25	NORTH BRANFORD	26.71	25.95	STAFFORD	27.96	27.21	WOODSTOCK	17.92	17.50
COVENTRY	26.58	28.54	HARWINTON	23.50	23.00	NORTH CANAAN	21.00	21.00	STAMFORD	17.17	16.82			
CROMWELL	26.84	26.16	HEBRON	28.94	28.17	NORTH HAVEN	26.18	23.48	STERLING	20.36	20.00			
DANBURY	20.96	21.66	KENT	14.02	14.11	NORTH STONINGTON	20.19	19.94	STONINGTON	15.43	15.10			
						NORWALK	20.52	19.78	STRATFORD	33.32	30.36			

- 93 -

Equalized Net Grand List



**Equalized Net Grand List**

	Oct. 1 '08 for FY 2009-2010	Oct. 1 '07 for FY 2008-2009		Oct. 1 '08 for FY 2009-2010	Oct. 1 '07 for FY 2008-2009		Oct. 1 '08 for FY 2009-2010	Oct. 1 '07 for FY 2008-2009
ANDOVER	\$376,368,494	\$416,011,483	COLEBROOK	\$218,508,765	\$267,797,540	GRISWOLD	\$1,113,390,832	\$1,183,963,339
ANSONIA	\$1,533,969,464	\$1,675,945,517	COLUMBIA	\$725,100,731	\$802,659,883	GROTON	\$5,650,001,776	\$5,819,429,482
ASHFORD	\$462,339,581	\$485,430,029	CORNWALL	\$582,171,241	\$608,085,059	GUILFORD	\$4,482,204,306	\$4,947,979,604
AVON	\$3,744,303,900	\$3,973,388,770	COVENTRY	\$1,390,215,935	\$1,446,495,746	HADDAM	\$1,206,332,485	\$1,354,895,232
BARKHAMSTED	\$527,705,389	\$532,382,024	CROMWELL	\$1,881,859,722	\$1,929,219,407	HAMDEN	\$6,351,601,147	\$6,663,409,793
BEACON FALLS	\$685,384,414	\$738,923,414	DANBURY	\$9,919,097,244	\$10,347,419,783	HAMPTON	\$218,166,754	\$225,016,283
BERLIN	\$3,211,952,015	\$3,229,787,266	DARIEN	\$9,431,803,793	\$12,460,762,952	HARTFORD	\$7,309,947,142	\$8,029,737,495
BETHANY	\$886,672,444	\$975,832,914	DEEP RIVER	\$752,337,780	\$797,932,677	HARTLAND	\$280,976,604	\$297,022,477
BETHEL	\$3,103,236,798	\$3,294,934,129	DERBY	\$1,251,941,463	\$1,380,321,088	HARWINTON	\$793,695,066	\$827,522,244
BETHLEHEM	\$569,541,446	\$663,369,368	DURHAM	\$1,095,711,674	\$1,121,857,150	HEBRON	\$1,133,998,456	\$1,189,642,022
BLOOMFIELD	\$3,141,560,761	\$3,190,940,420	EAST GRANBY	\$814,818,201	\$831,397,082	KENT	\$931,212,629	\$974,362,763
BOLTON	\$669,352,493	\$677,157,698	EAST HADDAM	\$1,314,533,887	\$1,393,560,644	KILLINGLY	\$1,738,014,001	\$1,853,407,186
BOZRAH	\$326,361,925	\$355,780,957	EAST HAMPTON	\$1,636,772,457	\$1,709,710,103	KILLINGWORTH	\$1,092,312,963	\$1,125,223,765
BRANFORD	\$5,401,901,383	\$6,088,562,615	EAST HARTFORD	\$4,390,028,134	\$4,904,766,424	LEBANON	\$932,756,311	\$996,288,672
BRIDGEPORT	\$9,673,049,563	\$11,436,680,103	EAST HAVEN	\$2,968,044,077	\$3,279,898,969	LEDYARD	\$1,675,024,840	\$1,783,873,636
BRIDGEWATER	\$529,125,497	\$549,555,901	EAST LYME	\$3,192,934,419	\$3,396,007,522	LISBON	\$565,225,685	\$576,821,110
BRISTOL	\$6,164,454,137	\$6,232,297,421	EAST WINDSOR	\$1,557,733,171	\$1,542,874,109	LITCHFIELD	\$1,557,736,187	\$1,770,768,034
BROOKFIELD	\$3,320,021,556	\$3,640,789,552	EASTFORD	\$227,584,490	\$230,485,274	LYME	\$860,149,200	\$904,855,732
BROOKLYN	\$747,131,497	\$844,298,373	EASTON	\$1,828,719,691	\$2,202,760,061	MADISON	\$4,435,997,612	\$4,876,842,999
BURLINGTON	\$1,300,774,610	\$1,356,175,347	ELLINGTON	\$1,852,462,871	\$1,857,807,278	MANCHESTER	\$6,155,739,358	\$5,959,628,016
CANAAN	\$280,134,345	\$266,681,886	ENFIELD	\$4,284,864,472	\$4,888,653,263	MANSFIELD	\$1,457,680,568	\$1,454,525,357
CANTERBURY	\$522,399,472	\$594,781,959	ESSEX	\$1,601,097,690	\$1,754,140,000	MARLBOROUGH	\$864,120,395	\$887,051,559
CANTON	\$1,587,849,750	\$1,773,180,001	FAIRFIELD	\$15,496,392,316	\$16,375,127,214	MERIDEN	\$5,216,822,521	\$5,530,244,034
CHAPLIN	\$242,380,057	\$252,863,044	FARMINGTON	\$5,396,675,900	\$5,264,313,574	MIDDLEBURY	\$1,466,080,059	\$1,528,310,895
CHESHIRE	\$4,074,658,490	\$4,354,132,463	FRANKLIN	\$299,180,590	\$326,464,423	MIDDLEFIELD	\$633,422,989	\$659,706,940
CHESTER	\$721,675,969	\$732,029,079	GLASTONBURY	\$5,953,642,196	\$5,830,109,186	MIDDLETOWN	\$5,585,366,023	\$5,072,231,780
CLINTON	\$2,295,657,544	\$2,547,863,310	GOSHEN	\$813,662,000	\$854,305,176	MILFORD	\$6,972,378,128	\$7,423,848,716
COLCHESTER	\$1,752,979,789	\$1,851,878,356	GRANBY	\$1,482,340,792	\$1,495,997,300	MONROE	\$3,562,432,689	\$3,755,749,821
			GREENWICH	\$43,955,745,676	\$52,513,936,427			

-95-

**Equalized Net Grand List**

	Oct. 1 '08 for FY 2009-2010	Oct. 1 '07 for FY 2008-2009		Oct. 1 '08 for FY 2009-2010	Oct. 1 '07 for FY 2008-2009		Oct. 1 '08 for FY 2009-2010	Oct. 1 '07 for FY 2008-2009
MONTVILLE	\$2,036,255,401	\$2,202,457,900	PROSPECT	\$1,149,694,825	\$1,291,438,333	TRUMBULL	\$6,753,991,308	\$7,409,467,512
MORRIS	\$580,352,540	\$607,499,990	PUTNAM	\$912,378,650	\$1,004,966,921	UNION	\$135,199,429	\$124,755,776
NAUGATUCK	\$2,692,330,968	\$2,913,509,729	REDDING	\$2,489,043,779	\$2,869,460,967	VERNON	\$2,455,538,731	\$2,491,857,824
NEW BRITAIN	\$4,136,232,104	\$4,266,713,050	RIDGEFIELD	\$7,572,191,655	\$7,808,266,020	VOLUNTOWN	\$285,912,209	\$322,893,157
NEW CANAAN	\$11,631,228,943	\$12,598,242,853	ROCKY HILL	\$3,156,073,966	\$3,041,593,706	WALLINGFORD	\$6,770,743,132	\$7,075,703,679
NEW FAIRFIELD	\$2,522,788,136	\$2,817,408,878	ROXBURY	\$1,047,484,169	\$1,052,434,689	WARREN	\$523,960,020	\$492,194,143
NEW HARTFORD	\$1,007,330,607	\$1,029,260,517	SALEM	\$546,970,134	\$600,991,342	WASHINGTON	\$1,786,697,786	\$1,882,715,345
NEW HAVEN	\$8,460,921,705	\$7,593,243,863	SALISBURY	\$1,611,125,732	\$1,769,985,006	WATERBURY	\$7,035,972,434	\$7,617,694,194
NEW LONDON	\$2,347,432,933	\$2,177,713,082	SCOTLAND	\$183,716,527	\$194,608,924	WATERFORD	\$5,048,818,612	\$5,182,071,729
NEW MILFORD	\$4,399,655,945	\$4,922,456,357	SEYMOUR	\$1,936,954,352	\$2,121,453,505	WATERTOWN	\$2,796,244,961	\$2,970,805,402
NEWINGTON	\$3,955,308,064	\$4,076,961,126	SHARON	\$1,196,530,603	\$1,158,625,132	WEST HARTFORD	\$7,472,184,092	\$7,332,637,978
NEWTOWN	\$5,018,212,097	\$5,610,981,061	SHELTON	\$6,983,737,203	\$7,412,846,768	WEST HAVEN	\$4,282,163,843	\$4,601,599,298
NORFOLK	\$442,989,643	\$425,726,619	SHERMAN	\$1,045,613,754	\$1,101,503,318	WESTBROOK	\$1,843,445,781	\$1,995,186,819
NORTH BRANFORD	\$1,863,009,222	\$1,983,467,813	SIMSBURY	\$3,674,498,580	\$3,715,470,880	WESTON	\$3,740,858,564	\$3,934,316,145
NORTH CANAAN	\$521,255,306	\$522,658,314	SOMERS	\$1,178,254,634	\$1,239,380,823	WESTPORT	\$14,649,694,183	\$16,130,739,195
NORTH HAVEN	\$4,264,040,807	\$4,673,548,530	SOUTH WINDSOR	\$3,778,484,983	\$3,917,940,333	WETHERSFIELD	\$3,299,287,214	\$3,637,100,135
NORTH STONINGTON	\$845,341,288	\$953,246,635	SOUTHBURY	\$3,356,054,674	\$3,721,949,969	WILLINGTON	\$670,234,110	\$728,820,264
NORWALK	\$18,035,743,033	\$20,990,084,209	SOUTHINGTON	\$5,796,798,062	\$5,968,387,721	WILTON	\$6,733,875,072	\$7,124,700,343
NORWICH	\$3,400,921,849	\$3,615,569,261	SPRAGUE	\$288,318,917	\$310,107,322	WINCHESTER	\$1,159,887,232	\$1,186,425,063
OLD LYME	\$2,235,912,077	\$2,448,699,331	STAFFORD	\$1,155,528,631	\$1,279,871,932	WINDHAM	\$1,381,718,061	\$1,598,844,233
OLD SAYBROOK	\$3,638,339,563	\$3,416,096,296	STAMFORD	\$32,681,857,513	\$34,348,965,159	WINDSOR	\$4,295,760,010	\$4,533,063,159
ORANGE	\$2,393,418,493	\$2,491,548,161	STERLING	\$377,214,193	\$456,741,871	WINDSOR LOCKS	\$1,965,482,324	\$2,103,647,832
OXFORD	\$2,061,759,240	\$2,122,957,162	STONINGTON	\$4,050,929,947	\$4,425,913,909	WOLCOTT	\$2,017,577,873	\$2,032,777,268
PLAINFIELD	\$1,377,877,084	\$1,498,214,867	STRATFORD	\$6,788,547,960	\$7,495,976,591	WOODBIDGE	\$1,709,202,757	\$1,958,317,509
PLAINVILLE	\$2,219,047,278	\$2,215,922,414	SUFFIELD	\$1,985,159,390	\$2,054,688,971	WOODBURY	\$1,733,594,466	\$1,914,051,565
PLYMOUTH	\$1,153,756,485	\$1,207,994,972	THOMASTON	\$823,889,467	\$927,513,409	WOODSTOCK	\$1,030,406,354	\$1,110,064,076
POMFRET	\$517,088,016	\$507,127,771	THOMPSON	\$926,075,551	\$1,026,835,715			
PORTLAND	\$1,178,765,035	\$1,235,989,791	TOLLAND	\$1,920,145,443	\$1,990,240,266	<b>** Total **</b>	<b>\$547,393,028,938</b>	<b>\$589,365,446,466</b>
PRESTON	\$618,471,910	\$630,196,911	TORRINGTON	\$3,233,808,430	\$3,590,462,162			

**New Housing Authorizations - Net Gain In Housing Units by Unit Type  
Calendar Year 2009**

	-----Net Gain by Type-----							
	Total Units	Demo litions*	Net Gain	1- Unit	2- Unit	3 and 4 Units	5 or More Units	Mobile Homes
ANDOVER	4	1	3	3	0	0	0	
ANSONIA	2	2	0	0	0	0	0	
ASHFORD	9	1	8	8	0	0	0	
AVON	116	6	110	3	0	4	103	
BARKHAMSTED	3	0	3	3	0	0	0	
BEACON FALLS	28	0	28	28	0	0	0	
BERLIN	49		49	49	0	0	0	
BETHANY	5	1	4	4	0	0	0	
BETHEL	47	2	45	45	0	0	0	
BETHLEHEM	7	0	7	7	0	0	0	
BLOOMFIELD	19	0	19	19	0	0	0	
BOLTON	6	0	6	6	0	0	0	
BOZRAH	1	0	1	1	0	0	0	
BRANFORD	20	10	10	10	0	0	0	
BRIDGEPORT	126	34	92	45	2	-6	51	
BRIDGEWATER	0	0	0	0	0	0	0	
BRISTOL	19	6	13	19	-6	0	0	
BROOKFIELD	6		6	6	0	0	0	
BROOKLYN	19	0	19	15	4	0	0	
BURLINGTON	21	4	17	19	-2	0	0	
CANAAN	1		1	1	0	0	0	
CANTERBURY	7	1	6	6	0	0	0	
CANTON	9	3	6	6	0	0	0	
CHAPLIN	1		1	1	0	0	0	
CHESHIRE	17	6	11	8	0	3	0	
CHESTER	75	3	72	72	0	0	0	
CLINTON	5	5	0	0	0	0	0	
COLCHESTER	23	2	21	21	0	0	0	

	-----Net Gain by Type-----							
	Total Units	Demo litions*	Net Gain	1- Unit	2- Unit	3 and 4 Units	5 or More Units	Mobile Homes
COLEBROOK	1	0	1	1	0	0	0	
COLUMBIA	7	1	6	6	0	0	0	
CORNWALL	1	0	1	1	0	0	0	
COVENTRY	25	7	18	18	0	0	0	
CROMWELL	23	5	18	18	0	0	0	
DANBURY	259	18	241	68	18	7	148	
DARIEN	20	14	6	6	0	0	0	
DEEP RIVER	2	0	2	2	0	0	0	
DERBY	7	13	-6	7	-2	0	-11	
DURHAM	6	4	2	2	0	0	0	
EAST GRANBY	17	1	16	16	0	0	0	
EAST HADDAM	19		19	17	2	0	0	
EAST HAMPTON	23	1	22	22	0	0	0	
EAST HARTFORD	31	3	28	28	0	0	0	
EAST HAVEN	13		13	8	2	3	0	
EAST LYME	20		20	20	0	0	0	
EAST WINDSOR	50	9	41	14	0	0	30	-3
EASTFORD	3	0	3	3	0	0	0	
EASTON	4		4	4	0	0	0	
ELLINGTON	72		72	32	0	0	40	
ENFIELD	9	4	5	5	0	0	0	
ESSEX	6	3	3	3	0	0	0	
FAIRFIELD	30	21	9	9	0	0	0	
FARMINGTON	23	3	20	20	0	0	0	
FRANKLIN	0	0	0	0	0	0	0	
GLASTONBURY	27	5	22	22	0	0	0	
GOSHEN	7	2	5	5	0	0	0	
GRANBY	4	2	2	2	0	0	0	
GREENWICH	94	56	38	40	-2	0	0	

\* Although net gain figures are reported for each municipality, a blank entry under the "demolitions" category indicate that no response was received from the municipality and therefore, demolitions, if any, are not included for that municipality.

**New Housing Authorizations - Net Gain In Housing Units by Unit Type  
Calendar Year 2009**

	-----Net Gain by Type-----							
	Total Units	Demo litions*	Net Gain	1- Unit	2- Unit	3 and 4 Units	5 or More Units	Mobile Homes
GRISWOLD	28	4	24	24	0	0	0	
GROTON	42	3	39	35	4	0	0	
GUILFORD	16	6	10	10	0	0	0	
HADDAM	16	4	12	12	0	0	0	
HAMDEN	6	1	5	5	0	0	0	
HAMPTON	6		6	6	0	0	0	
HARTFORD	65	41	24	6	2	-18	34	
HARTLAND	4	0	4	4	0	0	0	
HARWINTON	8	0	8	8	0	0	0	
HEBRON	11	0	11	11	0	0	0	
KENT	8	0	8	8	0	0	0	
KILLINGLY	36	3	33	33	0	0	0	
KILLINGWORTH	5	0	5	5	0	0	0	
LEBANON	7	4	3	3	0	0	0	
LEDYARD	9	2	7	7	0	0	0	
LISBON	3	1	2	2	0	0	0	
LITCHFIELD	12	9	3	8	0	-5	0	
LYME	2	2	0	0	0	0	0	
MADISON	19	3	16	16	0	0	0	
MANCHESTER	10	9	1	7	-6	0	0	
MANSFIELD	22	2	20	20	0	0	0	
MARLBOROUGH	2	0	2	2	0	0	0	
MERIDEN	28	5	23	25	-2	0	0	
MIDDLEBURY	6	10	-4	-4	0	0	0	
MIDDLEFIELD	1	3	-2	-2	0	0	0	
MIDDLETOWN	85	17	68	22	-2	-6	54	
MILFORD	86	20	66	0	0	0	66	
MONROE	3	3	0	0	0	0	0	

	-----Net Gain by Type-----							
	Total Units	Demo litions*	Net Gain	1- Unit	2- Unit	3 and 4 Units	5 or More Units	Mobile Homes
MONTVILLE	14	7	7	7	0	0	0	
MORRIS	3		3	3	0	0	0	
NAUGATUCK	9	0	9	9	0	0	0	
NEW BRITAIN	24	286	-262	8	2	-259	-13	
NEW CANAAN	12	18	-6	-6	0	0	0	
NEW FAIRFIELD	9	3	6	6	0	0	0	
NEW HARTFORD	16	2	14	10	4	0	0	
NEW HAVEN	13	93	-80	5	-8	-3	-74	
NEW LONDON	27	4	23	27	0	-4	0	
NEW MILFORD	14	15	-1	-1	0	0	0	
NEWINGTON	18	2	16	16	0	0	0	
NEWTOWN	9	4	5	5	0	0	0	
NORFOLK	1	2	-1	-1	0	0	0	
NORTH BRANFORD	3		3	3	0	0	0	
NORTH CANAAN	1	0	1	1	0	0	0	
NORTH HAVEN	0	2	-2	-2	0	0	0	
NORTH STONINGTON	10		10	10	0	0	0	
NORWALK	448	9	439	4	0	4	431	
NORWICH	181	2	179	19	0	7	153	
OLD LYME	4	0	4	4	0	0	0	
OLD SAYBROOK	13	7	6	6	0	0	0	
ORANGE	11	2	9	4	2	3	0	
OXFORD	31	2	29	29	0	0	0	
PLAINFIELD	9	5	4	4	0	0	0	
PLAINVILLE	21	5	16	16	0	0	0	
PLYMOUTH	6	4	2	2	0	0	0	
POMFRET	8		8	8	0	0	0	
PORTLAND	7	0	7	7	0	0	0	
PRESTON	9		9	9	0	0	0	

\* Although net gain figures are reported for each municipality, a blank entry under the "demolitions" category indicate that no response was received from the municipality and therefore, demolitions, if any, are not included for that municipality.

- 98 -

**New Housing Authorizations - Net Gain In Housing Units by Unit Type  
Calendar Year 2009**

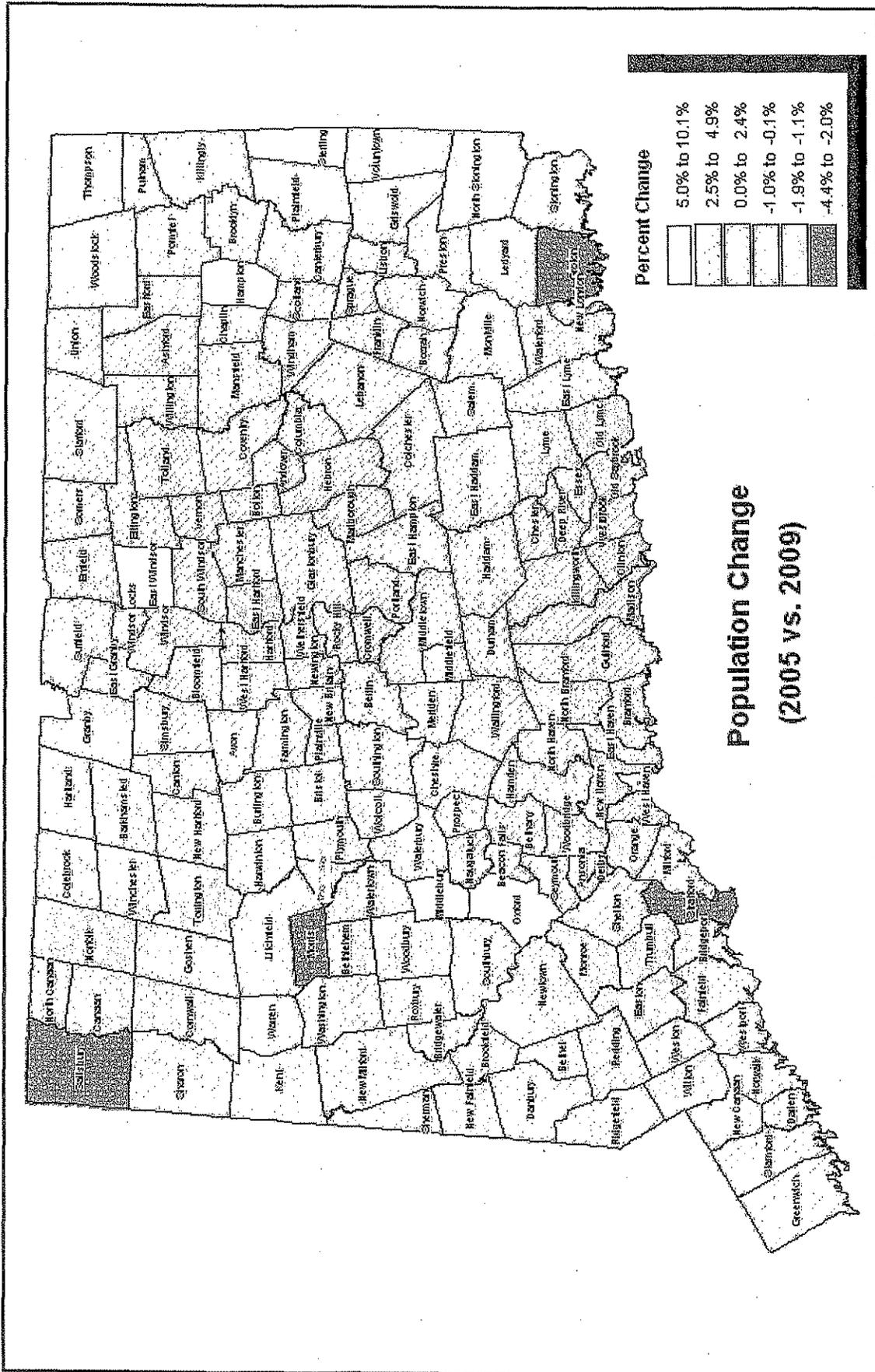
	-----Net Gain by Type-----							Mobile Homes
	Total Units	Demo litions*	Net Gain	1- Unit	2- Unit	3 and 4 Units	5 or More Units	
PROSPECT	36	1	35	35	0	0	0	
PUTNAM	10	0	10	10	0	0	0	
REDDING	3	5	-2	-2	0	0	0	
RIDGEFIELD	15	8	7	7	0	0	0	
ROCKY HILL	24		24	24	0	0	0	
ROXBURY	0	1	-1	-1	0	0	0	
SALEM	9	0	9	9	0	0	0	
SALISBURY	3		3	3	0	0	0	
SCOTLAND	3		3	3	0	0	0	
SEYMOUR	15		15	15	0	0	0	
SHARON	6	2	4	4	0	0	0	
SHELTON	17	10	7	8	0	0	0	-1
SHERMAN	4	0	4	4	0	0	0	
SIMSBURY	3	2	1	1	0	0	0	
SOMERS	16	2	14	14	0	0	0	
SOUTH WINDSOR	20		20	20	0	0	0	
SOUTHBURY	6	2	4	4	0	0	0	
SOUTHINGTON	64	6	58	58	0	0	0	
SPRAGUE	6	0	6	6	0	0	0	
STAFFORD	14	4	10	10	0	0	0	
STAMFORD	35	106	-71	-3	-26	-34	-8	
STERLING	4	0	4	4	0	0	0	
STONINGTON	20	7	13	13	0	0	0	
STRATFORD	15	5	10	10	0	0	0	
SUFFIELD	24	5	19	19	0	0	0	
THOMASTON	6	2	4	4	0	0	0	
THOMPSON	12	10	2	5	0	-3	0	
TOLLAND	10		10	10	0	0	0	
TORRINGTON	9	3	6	6	0	0	0	

	-----Net Gain by Type-----							Mobile Homes
	Total Units	Demo litions*	Net Gain	1- Unit	2- Unit	3 and 4 Units	5 or More Units	
TRUMBULL	2	3	-1	-1	0	0	0	
UNION	3	2	1	1	0	0	0	
VERNON	27	14	13	23	-2	-3	0	-5
VOLUNTOWN	3	3	0	0	0	0	0	
WALLINGFORD	46	3	43	12	2	0	29	
WARREN	1	0	1	1	0	0	0	
WASHINGTON	-6	0	6	4	2	0	0	
WATERBURY	37	20	17	25	-2	-6	0	
WATERFORD	9	5	4	4	0	0	0	
WATERTOWN	25	3	22	22	0	0	0	
WEST HARTFORD	21	3	18	9	2	7	0	
WEST HAVEN	20	8	12	12	0	0	0	
WESTBROOK	13	9	4	1	0	3	0	
WESTON	2	3	-1	-1	0	0	0	
WESTPORT	32	55	-23	-23	0	0	0	
WETHERSFIELD	11	2	9	9	0	0	0	
WILLINGTON	12	1	11	11	0	0	0	
WILTON	7	7	0	0	0	0	0	
WINCHESTER	8	3	5	5	0	0	0	
WINDHAM	14	7	7	7	0	0	0	
WINDSOR	91	0	91	91	0	0	0	
WINDSOR LOCKS	14	0	14	14	0	0	0	
WOLCOTT	18		18	18	0	0	0	
WOODBIDGE	11	2	9	9	0	0	0	
WOODBURY	10	0	10	10	0	0	0	
WOODSTOCK	9	0	9	9	0	0	0	

\* Although net gain figures are reported for each municipality, a blank entry under the "demolitions" category indicate that no response was received from the municipality and therefore, demolitions, if any, are not included for that municipality.

SECTION C

STATEWIDE RANKINGS



**Population - July 1, 2009 with Comparative Data**

	Population July 1, 2009	% Change 2005 vs 2009
1 BRIDGEPORT	137,298	-1.2%
2 HARTFORD	124,060	-0.3%
3 NEW HAVEN	123,330	-1.2%
4 STAMFORD	121,026	0.8%
5 WATERBURY	107,143	-0.7%
6 NORWALK	83,802	-0.8%
7 DANBURY	79,743	1.3%
8 NEW BRITAIN	70,548	-1.0%
9 GREENWICH	62,368	0.2%
10 BRISTOL	61,027	-0.5%
11 WEST HARTFORD	60,852	-0.5%
12 MERIDEN	59,186	-0.8%
13 HAMDEN	58,119	-0.1%
14 FAIRFIELD	57,578	-0.4%
15 MILFORD	56,424	3.0%
16 MANCHESTER	56,388	1.5%
17 WEST HAVEN	53,007	0.2%
18 STRATFORD	48,952	-2.0%
19 EAST HARTFORD	48,634	-1.1%
20 MIDDLETOWN	48,383	2.0%
21 ENFIELD	45,259	-0.4%
22 WALLINGFORD	44,881	0.3%
23 SOUTHLINGTON	42,534	1.1%
24 SHELTON	40,305	2.1%
25 GROTON	39,551	-4.4%
26 NORWICH	36,639	0.1%
27 TORRINGTON	35,408	-1.6%
28 TRUMBULL	34,918	-1.1%

	Population July 1, 2009	% Change 2005 vs 2009
29 GLASTONBURY	33,353	0.8%
30 NAUGATUCK	32,019	0.5%
31 VERNON	30,182	2.3%
32 NEWINGTON	29,818	0.5%
33 CHESHIRE	29,142	0.2%
35 BRANFORD	29,014	-0.3%
34 WINDSOR	29,014	0.8%
36 EAST HAVEN	28,572	-0.6%
37 NEW MILFORD	28,505	-0.6%
38 NEWTOWN	26,842	-0.6%
39 WESTPORT	26,799	0.7%
40 SOUTH WINDSOR	26,258	1.1%
41 NEW LONDON	26,184	0.0%
42 WETHERSFIELD	25,767	-1.7%
43 MANSFIELD	25,268	2.9%
44 FARMINGTON	25,144	0.8%
45 RIDGEFIELD	24,228	0.1%
46 NORTH HAVEN	23,916	0.0%
47 WINDHAM	23,733	1.0%
48 SIMSBURY	23,648	0.0%
49 GUILFORD	22,469	0.7%
50 WATERTOWN	22,217	-0.5%
51 BLOOMFIELD	20,696	0.6%
52 BERLIN	20,467	4.5%
53 DARIEN	20,292	-0.8%
54 NEW CANAAN	20,000	0.1%
55 MONTVILLE	19,910	1.5%
56 SOUTHBURY	19,706	0.1%
57 MONROE	19,435	-1.1%

	Population July 1, 2009	% Change 2005 vs 2009
58 EAST LYME	19,203	4.0%
59 WATERFORD	18,897	-0.2%
60 ROCKY HILL	18,827	0.4%
61 MADISON	18,824	0.1%
62 BETHEL	18,534	-1.2%
63 ANSONIA	18,514	-1.2%
64 STONINGTON	18,513	1.0%
65 KILLINGLY	17,828	2.5%
66 WILTON	17,771	-1.1%
67 AVON	17,357	0.9%
68 PLAINVILLE	17,284	-0.6%
69 BROOKFIELD	16,680	2.0%
70 WOLCOTT	16,462	1.4%
71 SEYMOUR	16,320	1.1%
72 COLCHESTER	15,685	1.9%
73 PLAINFIELD	15,442	0.0%
74 LEDYARD	15,172	0.0%
75 SUFFIELD	15,163	3.1%
76 ELLINGTON	14,829	4.3%
77 TOLLAND	14,823	1.7%
78 NORTH BRANFORD	14,387	-0.1%
79 NEW FAIRFIELD	14,099	-1.1%
80 ORANGE	13,772	-1.4%
81 CROMWELL	13,669	0.6%
82 CLINTON	13,609	0.0%
83 OXFORD	12,890	10.1%
84 EAST HAMPTON	12,766	4.7%
85 WINDSOR LOCKS	12,517	0.9%
86 DERBY	12,385	-1.2%

-102-

\* Source: Dept. of Public Health

Excl.  
Dorm + Correctional residents = 13,427  
(approx. 11,841)

**Population - July 1, 2009 with Comparative Data**

	Population July 1, 2009	% Change 2005 vs 2009
87 COVENTRY	12,307	1.0%
88 PLYMOUTH	12,014	-1.4%
89 STAFFORD	11,869	0.1%
90 GRISWOLD	11,508	2.3%
91 GRANBY	11,220	1.2%
92 SOMERS	11,215	3.1%
93 EAST WINDSOR	11,041	5.7%
94 WINCHESTER	10,779	-0.7%
95 OLD SAYBROOK	10,545	0.3%
96 WESTON	10,199	-0.7%
97 CANTON	10,125	1.9%
98 WOODBURY	9,700	-0.3%
99 PORTLAND	9,577	0.4%
100 PROSPECT	9,494	2.8%
101 PUTNAM	9,307	0.2%
102 HEBRON	9,304	1.2%
103 THOMPSON	9,249	-1.0%
104 WOODBRIDGE	9,188	-0.8%
105 BURLINGTON	9,178	0.9%
106 EAST HADDAM	8,941	1.5%
107 REDDING	8,836	2.2%
108 LITCHFIELD	8,686	0.0%
109 WOODSTOCK	8,220	2.1%
110 BROOKLYN	7,977	3.4%
111 HADDAM	7,954	4.2%
112 THOMASTON	7,801	-1.7%
113 DURHAM	7,469	2.8%
114 LEBANON	7,409	1.0%
115 OLD LYME	7,402	-1.1%

	Population July 1, 2009	% Change 2005 vs 2009
116 MIDDLEBURY	7,394	6.0%
117 EASTON	7,383	-1.4%
118 ESSEX	6,810	0.4%
119 NEW HARTFORD	6,763	0.3%
120 WESTBROOK	6,685	1.3%
121 KILLINGWORTH	6,522	1.9%
122 MARLBOROUGH	6,359	1.5%
123 WILLINGTON	6,169	-0.8%
124 BEACON FALLS	5,866	4.8%
125 HARWINTON	5,596	0.4%
126 BETHANY	5,582	2.0%
127 COLUMBIA	5,369	0.6%
128 NORTH STONINGTON	5,272	1.0%
129 EAST GRANBY	5,210	3.0%
130 BOLTON	5,155	-0.3%
131 CANTERBURY	5,128	1.3%
132 PRESTON	4,955	1.8%
133 DEEP RIVER	4,683	-0.7%
134 ASHFORD	4,470	1.2%
135 MIDDLEFIELD	4,257	-0.6%
136 LISBON	4,256	0.5%
137 POMFRET	4,186	1.1%
138 SALEM	4,142	1.2%
139 SHERMAN	4,120	-0.2%
140 SALISBURY	3,986	-2.4%
141 CHESTER	3,832	0.0%
142 STERLING	3,755	6.7%
143 BARKHAMSTED	3,692	-0.5%
144 WASHINGTON	3,689	-0.1%

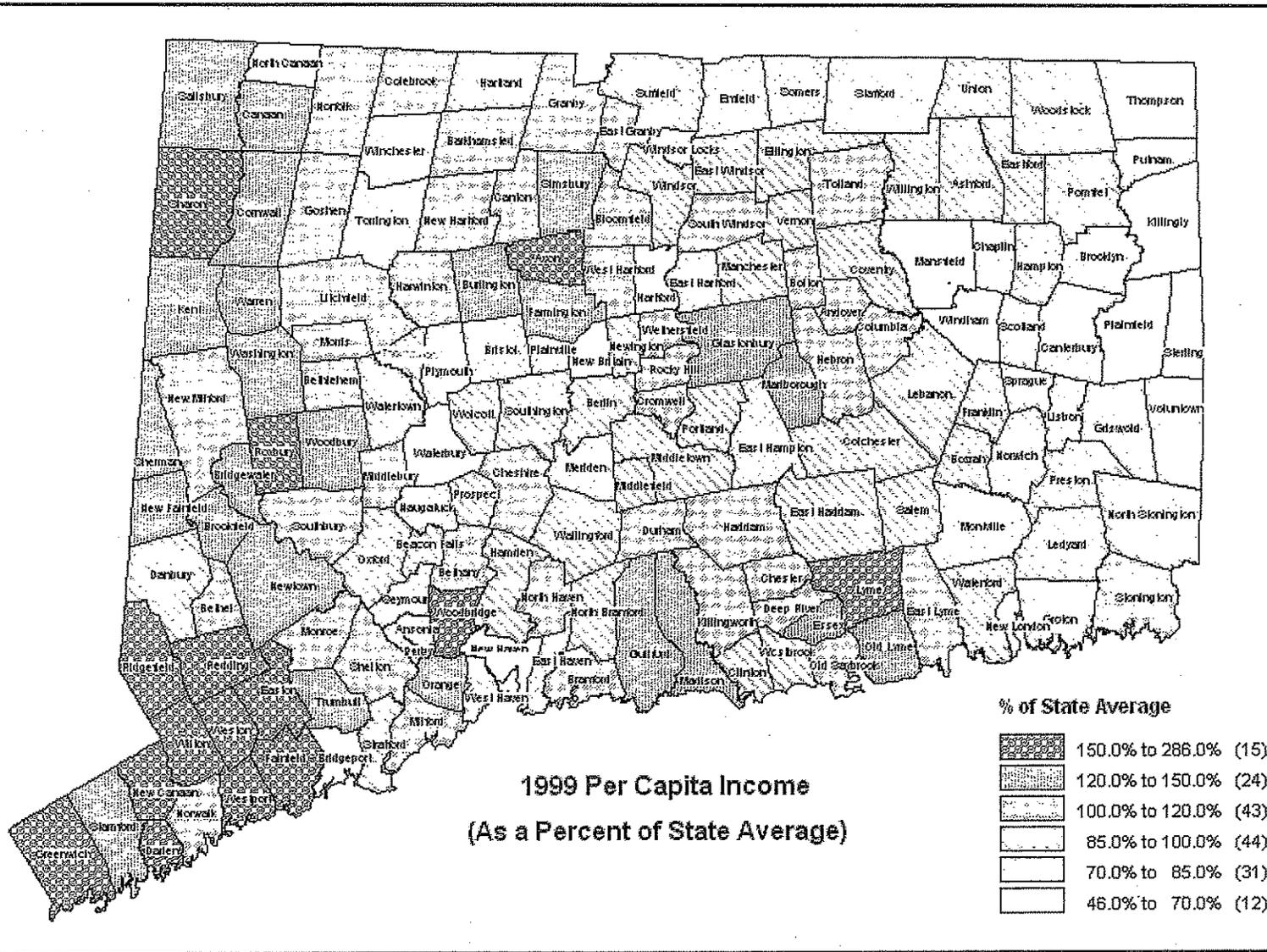
	Population July 1, 2009	% Change 2005 vs 2009
145 BETHLEHEM	3,577	-0.5%
146 NORTH CANAAN	3,366	-0.8%
147 GOSHEN	3,244	4.9%
148 ANDOVER	3,210	0.0%
149 SHARON	3,029	-0.8%
150 SPRAGUE	3,019	0.9%
151 KENT	2,960	-0.1%
152 VOLUNTOWN	2,643	0.5%
153 CHAPLIN	2,558	3.5%
154 BOZRAH	2,466	0.9%
155 MORRIS	2,341	-2.2%
156 ROXBURY	2,320	-0.3%
157 HAMPTON	2,144	5.4%
158 LYME	2,098	0.0%
159 HARTLAND	2,087	0.2%
160 FRANKLIN	1,906	-0.5%
161 BRIDGEWATER	1,889	-0.5%
162 EASTFORD	1,800	2.2%
163 SCOTLAND	1,721	1.3%
164 NORFOLK	1,658	-1.1%
165 COLEBROOK	1,532	-0.5%
166 CORNWALL	1,488	-0.1%
167 WARREN	1,389	2.1%
168 CANAAN	1,099	-0.2%
169 UNION	761	2.3%
<b>** Statewide Total **</b>	<b>3,518,288</b>	<b>0.2%</b>

\* Source: Dept. of Public Health

**Population Density per Sq. Mile**  
**July 1, 2009**

1 BRIDGEPORT	8,581.1	36 GREENWICH	1,304.0	71 BEACON FALLS	599.8	106 COVENTRY	326.3	141 MORRIS	136.2
2 HARTFORD	7,167.0	37 NORWICH	1,293.3	72 NORTH BRANFORD	577.3	107 OLD LYME	320.4	142 WOODSTOCK	135.8
3 NEW HAVEN	6,542.7	38 GROTON	1,263.6	73 WATERFORD	577.0	108 COLCHESTER	319.7	143 CHAPLIN	131.7
4 NEW BRITAIN	5,288.5	39 MIDDLETOWN	1,183.0	74 MANSFIELD	568.3	109 DURHAM	316.5	144 CANTERBURY	128.5
5 WEST HAVEN	4,889.9	40 SOUTHTON	1,181.8	75 EAST LYME	564.3	110 BURLINGTON	308.0	145 BOZRAH	123.5
6 NEW LONDON	4,726.4	41 NORTH HAVEN	1,151.5	76 PLYMOUTH	553.1	111 EAST GRANBY	298.1	146 BRIDGEWATER	116.4
7 WATERBURY	3,750.2	42 WALLINGFORD	1,150.2	77 MADISON	520.0	112 REDDING	280.5	147 ASHFORD	115.2
8 NORWALK	3,673.9	43 SEYMOUR	1,120.1	78 WESTON	515.1	113 GRANBY	275.7	148 POMFRET	103.9
9 STAMFORD	3,206.0	44 BETHEL	1,103.9	79 SOUTHURY	504.5	114 BROOKLYN	275.4	149 BARKHAMSTED	101.9
10 ANSONIA	3,070.3	45 CROMWELL	1,103.2	80 WOODBRIDGE	487.9	115 MARLBOROUGH	273.2	150 FRANKLIN	97.7
11 STRATFORD	2,782.9	46 WINDSOR	979.2	81 STONINGTON	478.5	116 EASTON	269.3	151 NORTH STONINGTON	97.1
12 WEST HARTFORD	2,768.5	47 SOUTH WINDSOR	939.1	82 GUILFORD	477.6	117 BETHANY	266.2	152 WASHINGTON	96.6
13 EAST HARTFORD	2,698.9	48 NEW CANAAN	903.8	83 MONTVILLE	473.8	118 WOODBURY	266.0	153 SCOTLAND	92.5
14 MILFORD	2,501.1	49 FARMINGTON	896.1	84 NEWTOWN	464.7	119 LISBON	261.7	154 ROXBURY	88.4
15 MERIDEN	2,492.0	50 TORRINGTON	889.9	85 NEW MILFORD	462.8	120 HEBRON	252.1	155 HAMPTON	85.8
16 DERBY	2,486.9	51 CHESHIRE	885.5	86 PUTNAM	458.7	121 COLUMBIA	251.4	156 GOSHEN	74.3
17 EAST HAVEN	2,330.5	52 WINDHAM	876.7	87 ELLINGTON	435.5	122 CHESTER	239.1	157 SALISBURY	69.5
18 BRISTOL	2,302.0	53 BROOKFIELD	842.4	88 WESTBROOK	425.3	123 SPRAGUE	228.5	158 VOLUNTOWN	67.9
19 NEWINGTON	2,262.4	54 CLINTON	835.9	89 EAST WINDSOR	420.0	124 ANDOVER	207.6	159 LYME	65.9
20 WETHERSFIELD	2,079.7	55 WOLCOTT	805.8	90 MIDDLEBURY	416.6	125 STAFFORD	204.8	160 HARTLAND	63.2
21 MANCHESTER	2,068.5	56 ORANGE	801.2	91 CANTON	412.1	126 THOMPSON	197.0	161 EASTFORD	62.3
22 NAUGATUCK	1,953.6	57 BLOOMFIELD	795.7	92 PORTLAND	409.3	127 SHERMAN	189.0	162 KENT	61.1
23 FAIRFIELD	1,917.3	58 BERLIN	773.8	93 LEDYARD	397.8	128 WILLINGTON	185.4	163 WARREN	52.8
24 DANBURY	1,893.7	59 WATERTOWN	762.2	94 SOMERS	395.7	129 BETHLEHEM	184.8	164 SHARON	51.6
25 HAMDEN	1,773.0	60 AVON	750.7	95 OXFORD	391.9	130 KILLINGWORTH	184.6	165 COLEBROOK	48.7
26 PLAINVILLE	1,770.9	61 MONROE	743.8	96 TOLLAND	373.3	131 NEW HARTFORD	182.6	166 NORFOLK	36.6
27 VERNON	1,702.3	62 RIDGEFIELD	703.7	97 KILLINGLY	367.4	132 HARWINTON	182.0	167 CANAAN	33.4
28 DARIEN	1,577.9	63 OLD SAYBROOK	701.1	98 PLAINFIELD	365.3	133 HADDAM	180.6	168 CORNWALL	32.3
29 TRUMBULL	1,499.3	64 SIMSBURY	698.0	99 SUFFIELD	359.2	134 NORTH CANAAN	173.1	169 UNION	26.5
30 ROCKY HILL	1,399.8	65 NEW FAIRFIELD	689.1	100 EAST HAMPTON	358.7	135 EAST HADDAM	164.6		
31 WINDSOR LOCKS	1,386.2	66 PROSPECT	663.0	101 BOLTON	357.7	136 PRESTON	160.4		
32 ENFIELD	1,355.9	67 WILTON	659.4	102 DEEP RIVER	345.6	137 LITCHFIELD	154.9		
33 WESTPORT	1,339.3	68 ESSEX	657.3	103 MIDDLEFIELD	335.2	138 SALEM	143.1		
34 BRANFORD	1,320.0	69 THOMASTON	649.5	104 WINCHESTER	333.9	139 STERLING	137.9		
35 SHELTON	1,318.4	70 GLASTONBURY	649.3	105 GRISWOLD	329.3	140 LEBANON	136.9		

<b>Average:</b>	<b>726.2</b>
<b>Median:</b>	<b>462.8</b>



1999 Per Capita Income \*

	Per Capita Income	% of State Average
1 NEW CANAAN	\$82,049	285.2%
2 DARIEN	\$77,519	269.5%
3 WESTON	\$74,817	260.1%
4 GREENWICH	\$74,346	258.5%
5 WESTPORT	\$73,664	256.1%
6 WILTON	\$65,806	228.8%
7 ROXBURY	\$56,769	197.3%
8 EASTON	\$53,885	187.3%
9 RIDGEFIELD	\$51,795	180.1%
10 AVON	\$51,706	179.7%
11 REDDING	\$50,687	176.2%
12 WOODBRIDGE	\$49,049	170.5%
13 SHARON	\$45,418	157.9%
14 FAIRFIELD	\$43,670	151.8%
15 LYME	\$43,347	150.7%
16 ESSEX	\$42,806	148.8%
17 BRIDGEWATER	\$42,505	147.8%
18 CORNWALL	\$42,484	147.7%
19 OLD LYME	\$41,386	143.9%
20 GLASTONBURY	\$40,820	141.9%
21 MADISON	\$40,537	140.9%
22 SIMSBURY	\$39,710	138.0%
23 FARMINGTON	\$39,102	135.9%
24 SHERMAN	\$39,070	135.8%
25 SALISBURY	\$38,752	134.7%
26 KENT	\$38,674	134.4%
27 WOODBURY	\$37,903	131.8%
28 NEWTOWN	\$37,786	131.4%

	Per Capita Income	% of State Average
29 WASHINGTON	\$37,215	129.4%
30 GUILFORD	\$37,161	129.2%
31 BROOKFIELD	\$37,063	128.8%
32 WARREN	\$36,801	127.9%
33 ORANGE	\$36,471	126.8%
34 BURLINGTON	\$36,173	125.7%
35 CANAAN	\$35,841	124.6%
36 MARLBOROUGH	\$35,605	123.8%
37 STAMFORD	\$34,987	121.6%
38 TRUMBULL	\$34,931	121.4%
39 NEW FAIRFIELD	\$34,928	121.4%
40 MONROE	\$34,161	118.8%
41 NORFOLK	\$34,020	118.3%
42 GOSHEN	\$33,925	117.9%
43 CHESHIRE	\$33,903	117.9%
44 GRANBY	\$33,863	117.7%
45 WEST HARTFORD	\$33,468	116.3%
46 CANTON	\$33,151	115.2%
47 MIDDLEBURY	\$33,056	114.9%
48 DEEP RIVER	\$32,604	113.3%
49 SOUTHBURY	\$32,545	113.1%
50 BRANFORD	\$32,301	112.3%
51 CHESTER	\$32,191	111.9%
52 HARWINTON	\$32,137	111.7%
53 KILLINGWORTH	\$31,929	111.0%
54 NORWALK	\$31,781	110.5%
55 BETHANY	\$31,403	109.2%
56 SOUTH WINDSOR	\$30,966	107.6%
57 EAST GRANBY	\$30,805	107.1%

	Per Capita Income	% of State Average
58 HEBRON	\$30,797	107.1%
59 OLD SAYBROOK	\$30,720	106.8%
60 HADDAM	\$30,519	106.1%
61 NEW HARTFORD	\$30,429	105.8%
62 ANDOVER	\$30,273	105.2%
63 LITCHFIELD	\$30,096	104.6%
64 NORTH HAVEN	\$29,919	104.0%
65 SHELTON	\$29,893	103.9%
66 TOLLAND	\$29,892	103.9%
67 COLEBROOK	\$29,789	103.6%
68 CROMWELL	\$29,786	103.5%
69 ROCKY HILL	\$29,701	103.3%
70 BETHLEHEM	\$29,672	103.1%
71 STONINGTON	\$29,653	103.1%
72 NEW MILFORD	\$29,630	103.0%
73 COLUMBIA	\$29,446	102.4%
74 DURHAM	\$29,306	101.9%
75 MORRIS	\$29,233	101.6%
76 BOLTON	\$29,205	101.5%
77 BARKHAMSTED	\$28,961	100.7%
78 WETHERSFIELD	\$28,930	100.6%
79 BETHEL	\$28,927	100.6%
80 MILFORD	\$28,882	100.4%
81 BLOOMFIELD	\$28,843	100.3%
82 EAST LYME	\$28,765	100.0%
83 WESTBROOK	\$28,680	99.7%
84 NORTH BRANFORD	\$28,542	99.2%
85 OXFORD	\$28,250	98.2%
86 PORTLAND	\$28,229	98.1%

\* Source: U.S. Census (2000)

**1999 Per Capita Income \***

	Per Capita Income	% of State Average
87 SUFFIELD	\$28,171	97.9%
88 EAST HADDAM	\$28,112	97.7%
89 UNION	\$27,900	97.0%
90 ELLINGTON	\$27,766	96.5%
91 BERLIN	\$27,744	96.4%
92 WINDSOR	\$27,633	96.1%
93 SALEM	\$27,288	94.9%
94 COVENTRY	\$27,143	94.4%
95 WILLINGTON	\$27,062	94.1%
96 COLCHESTER	\$27,038	94.0%
97 NEWINGTON	\$26,881	93.4%
98 PROSPECT	\$26,827	93.3%
99 WATERFORD	\$26,807	93.2%
100 BOZRAH	\$26,569	92.4%
101 STRATFORD	\$26,501	92.1%
102 HARTLAND	\$26,473	92.0%
103 SOUTHWINGTON	\$26,370	91.7%
104 ASHFORD	\$26,104	90.7%
105 CLINTON	\$26,080	90.7%
106 WATERTOWN	\$26,044	90.5%
107 HAMDEN	\$26,039	90.5%
108 POMFRET	\$26,029	90.5%
109 MANCHESTER	\$25,989	90.3%
110 WALLINGFORD	\$25,947	90.2%
111 NORTH STONINGTON	\$25,815	89.7%
112 LEBANON	\$25,784	89.6%
113 MIDDLETOWN	\$25,720	89.4%
114 MIDDLEFIELD	\$25,711	89.4%
115 FRANKLIN	\$25,477	88.6%

	Per Capita Income	% of State Average
116 EASTFORD	\$25,364	88.2%
117 HAMPTON	\$25,344	88.1%
118 WOODSTOCK	\$25,331	88.1%
119 BEACON FALLS	\$25,285	87.9%
120 VERNON	\$25,150	87.4%
121 WOLCOTT	\$25,018	87.0%
122 LEDYARD	\$24,953	86.7%
123 EAST WINDSOR	\$24,899	86.6%
124 THOMASTON	\$24,799	86.2%
125 PRESTON	\$24,752	86.0%
126 DANBURY	\$24,500	85.2%
127 SEYMOUR	\$24,056	83.6%
128 GROTON	\$23,995	83.4%
129 SOMERS	\$23,952	83.3%
130 VOLUNTOWN	\$23,707	82.4%
131 BRISTOL	\$23,362	81.2%
132 PLAINVILLE	\$23,257	80.8%
133 PLYMOUTH	\$23,244	80.8%
134 DERBY	\$23,117	80.4%
135 WINDSOR LOCKS	\$23,079	80.2%
136 EAST HAMPTON	\$22,769	79.2%
137 NAUGATUCK	\$22,757	79.1%
138 WINCHESTER	\$22,589	78.5%
139 SCOTLAND	\$22,573	78.5%
140 LISBON	\$22,476	78.1%
141 EAST HAVEN	\$22,396	77.9%
142 MONTVILLE	\$22,357	77.7%
143 CANTERBURY	\$22,317	77.6%
144 CHAPLIN	\$22,101	76.8%

	Per Capita Income	% of State Average
145 STAFFORD	\$22,017	76.5%
146 ENFIELD	\$21,967	76.4%
147 EAST HARTFORD	\$21,763	75.7%
148 TORRINGTON	\$21,406	74.4%
149 GRISWOLD	\$21,196	73.7%
150 WEST HAVEN	\$21,121	73.4%
151 THOMPSON	\$21,003	73.0%
152 SPRAGUE	\$20,796	72.3%
153 NORWICH	\$20,742	72.1%
154 MERIDEN	\$20,597	71.6%
155 PUTNAM	\$20,597	71.6%
156 ANSONIA	\$20,504	71.3%
157 BROOKLYN	\$20,359	70.8%
158 KJLLINGLY	\$19,779	68.8%
159 STERLING	\$19,679	68.4%
160 NORTH CANAAN	\$18,971	65.9%
161 PLAINFIELD	\$18,706	65.0%
162 NEW LONDON	\$18,437	64.1%
163 NEW BRITAIN	\$18,404	64.0%
164 MANSFIELD	\$18,094	62.9%
165 WATERBURY	\$17,701	61.5%
166 WINDHAM	\$16,978	59.0%
167 NEW HAVEN	\$16,393	57.0%
168 BRIDGEPORT	\$16,306	56.7%
169 HARTFORD	\$13,428	46.7%
<b>** State Average **</b>	<b>\$28,766</b>	<b>100.0%</b>

\* Source: U.S. Census (2000)

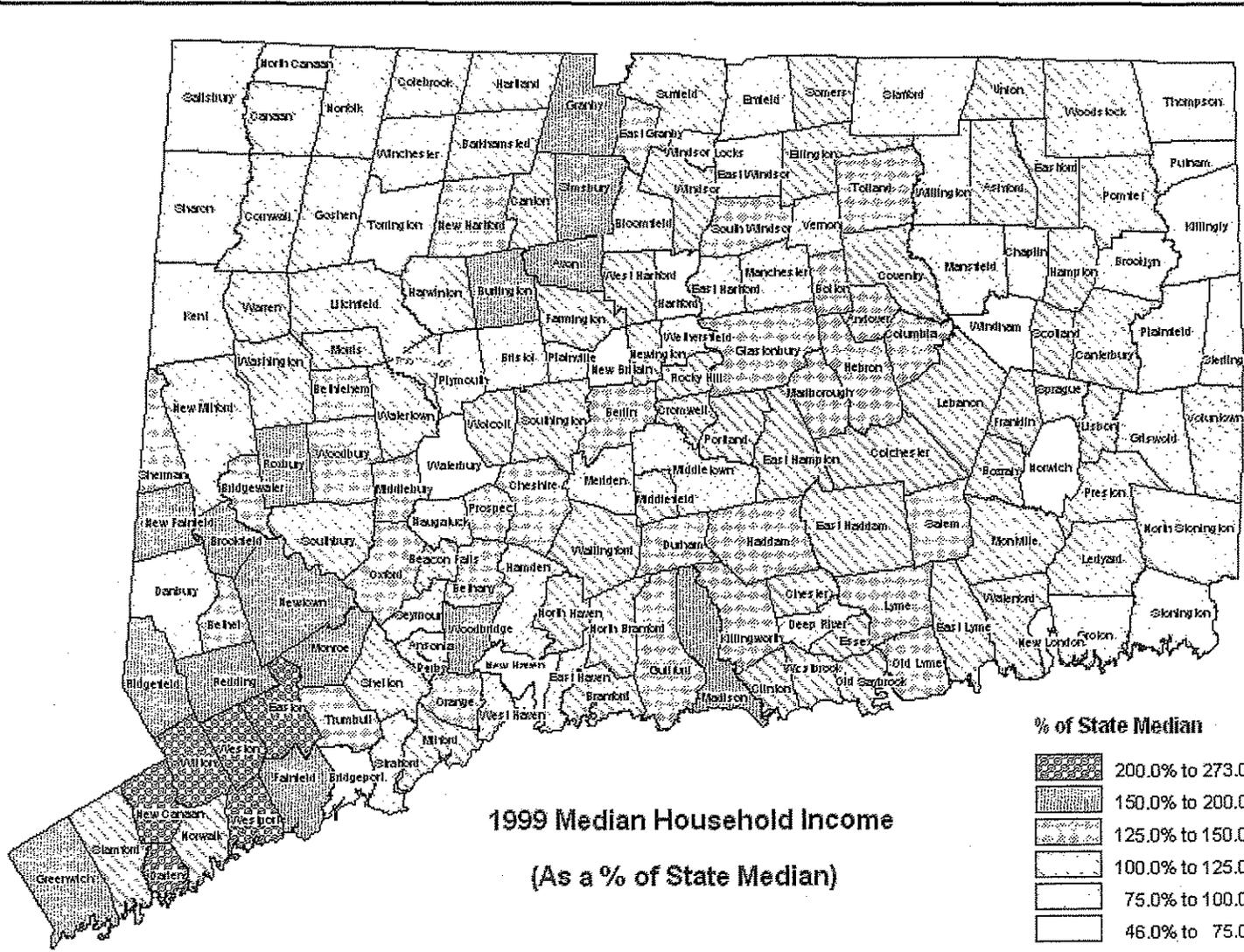
*Excl. students + Bergen = \$34,050*

**Debt per Capita  
FYE 2009**

1 WESTON	\$6,679	36 MIDDLEFIELD	\$2,566	71 ANDOVER	\$1,896	106 SUFFIELD	\$1,202	141 WOODBURY	\$736
2 NEW CANAAN	\$6,551	37 NORWALK	\$2,487	72 EAST HAVEN	\$1,884	107 COLEBROOK	\$1,197	142 GOSHEN	\$711
3 WESTPORT	\$6,410	38 HARTFORD	\$2,484	73 MADISON	\$1,878	108 CLINTON	\$1,196	143 AVON	\$702
4 EASTON	\$5,685	39 CHESHIRE	\$2,455	74 PLYMOUTH	\$1,826	109 SPRAGUE	\$1,190	144 BOLTON	\$694
5 BRIDGEPORT	\$4,798	40 KENT	\$2,454	75 HAMDEN	\$1,796	110 SHERMAN	\$1,150	145 GREENWICH	\$655
6 RIDGEFIELD	\$4,732	41 OXFORD	\$2,435	76 NORFOLK	\$1,792	111 KILLINGLY	\$1,130	146 WINCHESTER	\$642
7 UNION	\$4,481	42 WEST HARTFORD	\$2,435	77 SOUTHURY	\$1,769	112 HARTLAND	\$1,123	147 NORTH STONINGTON	\$630
8 DARIEN	\$4,422	43 EAST LYME	\$2,432	78 SOMERS	\$1,767	113 ELLINGTON	\$1,119	148 NORTH CANAAN	\$604
9 WESTBROOK	\$4,322	44 PLAINVILLE	\$2,423	79 ASHFORD	\$1,640	114 EAST HARTFORD	\$1,115	149 NORWICH	\$601
10 NEW HAVEN	\$4,100	45 MONROE	\$2,415	80 SALISBURY	\$1,629	115 WILLINGTON	\$1,114	150 BOZRAH	\$596
11 WOODBRIDGE	\$4,033	46 PORTLAND	\$2,411	81 HADDAM	\$1,620	116 ROCKY HILL	\$1,103	151 NEWINGTON	\$576
12 LITCHFIELD	\$3,775	47 THOMASTON	\$2,393	82 DANBURY	\$1,618	117 WALLINGFORD	\$1,091	152 WOODSTOCK	\$545
13 WILTON	\$3,755	48 OLD SAYBROOK	\$2,354	83 GROTON	\$1,583	118 DERBY	\$1,076	153 BARKHAMSTED	\$545
14 FAIRFIELD	\$3,693	49 OLD LYME	\$2,324	84 GUILFORD	\$1,562	119 CANAAN	\$1,065	154 LEDYARD	\$497
15 BETHANY	\$3,454	50 BEACON FALLS	\$2,273	85 BRANFORD	\$1,549	120 GRISWOLD	\$1,048	155 MANSFIELD	\$487
16 STERLING	\$3,382	51 LYME	\$2,248	86 ANSONIA	\$1,538	121 LISBON	\$1,033	156 SALEM	\$480
17 MARLBOROUGH	\$3,251	52 MONTVILLE	\$2,233	87 MIDDLETOWN	\$1,526	122 PRESTON	\$1,019	157 BETHLEHEM	\$467
18 ORANGE	\$3,183	53 SIMSBURY	\$2,231	88 BLOOMFIELD	\$1,486	123 WINDHAM	\$1,011	158 ROXBURY	\$383
19 NAUGATUCK	\$3,036	54 SEYMOUR	\$2,227	89 CANTON	\$1,478	124 FRANKLIN	\$990	159 BERLIN	\$309
20 STAMFORD	\$2,966	55 BETHEL	\$2,194	90 HARWINTON	\$1,466	125 WINDSOR LOCKS	\$982	160 WASHINGTON	\$289
21 WATERTOWN	\$2,914	56 TRUMBULL	\$2,191	91 SOUTHWINGTON	\$1,449	126 BRISTOL	\$963	161 CHAPLIN	\$284
22 TOLLAND	\$2,909	57 BROOKFIELD	\$2,180	92 DEEP RIVER	\$1,444	127 EAST WINDSOR	\$937	162 EAST GRANBY	\$267
23 NORTH BRANFORD	\$2,907	58 CROMWELL	\$2,174	93 MANCHESTER	\$1,427	128 NEW LONDON	\$905	163 VOLUNTOWN	\$267
24 WEST HAVEN	\$2,892	59 BURLINGTON	\$2,130	94 WETHERSFIELD	\$1,426	129 TORRINGTON	\$877	164 BRIDGEWATER	\$223
25 HEBRON	\$2,856	60 EAST HADDAM	\$2,118	95 THOMPSON	\$1,410	130 MORRIS	\$836	165 CANTERBURY	\$168
26 GRANBY	\$2,841	61 STONINGTON	\$2,066	96 NEW HARTFORD	\$1,384	131 LEBANON	\$832	166 POMFRET	\$162
27 SCOTLAND	\$2,798	62 WOLCOTT	\$1,995	97 MERIDEN	\$1,367	132 WATERBURY	\$832	167 PUTNAM	\$19
28 STRATFORD	\$2,795	63 PROSPECT	\$1,960	98 COLCHESTER	\$1,359	133 EAST HAMPTON	\$823	168 EASTFORD	\$0
29 FARMINGTON	\$2,747	64 CORNWALL	\$1,953	99 MILFORD	\$1,353	134 COLUMBIA	\$821	169 HAMPTON	\$0
30 REDDING	\$2,745	65 STAFFORD	\$1,953	100 WINDSOR	\$1,353	135 BROOKLYN	\$805		
31 NEWTOWN	\$2,729	66 MIDDLEBURY	\$1,948	101 DURHAM	\$1,324	136 WATERFORD	\$797		
32 ESSEX	\$2,713	67 VERNON	\$1,943	102 PLAINFIELD	\$1,323	137 ENFIELD	\$774		
33 GLASTONBURY	\$2,701	68 COVENTRY	\$1,923	103 NEW MILFORD	\$1,295	138 WARREN	\$773		
34 NEW BRITAIN	\$2,579	69 CHESTER	\$1,914	104 SOUTH WINDSOR	\$1,285	139 NEW FAIRFIELD	\$767		
35 NORTH HAVEN	\$2,571	70 KILLINGWORTH	\$1,904	105 SHELTON	\$1,247	140 SHARON	\$738		

Average:	\$2,108
Median:	\$1,549

Excl. students & Bergen = \$916



1999 Median Household Income  
(As a % of State Median)

% of State Median	
[Cross-hatch pattern]	200.0% to 273.0% (6)
[Diagonal lines /]	150.0% to 200.0% (15)
[Diagonal lines \]	125.0% to 150.0% (30)
[Dotted pattern]	100.0% to 125.0% (67)
[White]	75.0% to 100.0% (42)
[White]	46.0% to 75.0% (9)



1999 Median Household Income \*

	Median Household Income	% of State Median
87 CLINTON	\$60,471	112.1%
88 ROCKY HILL	\$60,247	111.7%
89 NORWALK	\$59,839	110.9%
90 MIDDLEFIELD	\$59,448	110.2%
91 WATERTOWN	\$59,420	110.2%
92 NORFOLK	\$58,906	109.2%
93 COLEBROOK	\$58,684	108.8%
94 LITCHFIELD	\$58,418	108.3%
95 UNION	\$58,214	107.9%
96 MORRIS	\$58,050	107.6%
97 BRANFORD	\$58,009	107.6%
98 POMFRET	\$57,937	107.4%
99 NORTH STONINGTON	\$57,887	107.3%
100 WESTBROOK	\$57,531	106.7%
101 WALLINGFORD	\$57,308	106.3%
102 EASTFORD	\$57,159	106.0%
103 NEWINGTON	\$57,118	105.9%
104 BOZRAH	\$57,059	105.8%
105 SCOTLAND	\$56,848	105.4%
106 VOLUNTOWN	\$56,802	105.3%
107 BEACON FALLS	\$56,592	104.9%
108 WATERFORD	\$56,047	103.9%
109 CANTERBURY	\$55,547	103.0%
110 WOODSTOCK	\$55,313	102.6%
111 LISBON	\$55,149	102.3%
112 MONTVILLE	\$55,086	102.1%
113 ASHFORD	\$55,000	102.0%
114 PRESTON	\$54,942	101.9%
115 CORNWALL	\$54,886	101.8%

	Median Household Income	% of State Median
116 CANAAN	\$54,888	101.4%
117 HAMPTON	\$54,464	101.0%
118 THOMASTON	\$54,297	100.7%
119 KENT	\$53,906	99.9%
120 BLOOMFIELD	\$53,812	99.8%
121 PLYMOUTH	\$53,750	99.7%
122 DANBURY	\$53,664	99.5%
123 STRATFORD	\$53,494	99.2%
124 WETHERSFIELD	\$53,289	98.8%
125 SALISBURY	\$53,051	98.4%
126 SHARON	\$53,000	98.3%
127 ENFIELD	\$52,810	97.9%
128 STAFFORD	\$52,699	97.7%
129 STONINGTON	\$52,437	97.2%
130 SEYMOUR	\$52,408	97.2%
131 HAMDEN	\$52,351	97.1%
132 WILLINGTON	\$51,690	95.8%
133 DEEP RIVER	\$51,677	95.8%
134 CHAPLIN	\$51,602	95.7%
135 NAUGATUCK	\$51,247	95.0%
136 EAST WINDSOR	\$51,092	94.7%
137 GRISWOLD	\$50,156	93.0%
138 BROOKLYN	\$49,756	92.3%
139 MANCHESTER	\$49,426	91.6%
140 STERLING	\$49,167	91.2%
141 MANSFIELD	\$48,888	90.6%
142 WINDSOR LOCKS	\$48,837	90.5%
143 PLAINVILLE	\$48,136	89.2%
144 EAST HAVEN	\$47,930	88.9%

	Median Household Income	% of State Median
145 VERNON	\$47,816	88.7%
146 BRISTOL	\$47,422	87.9%
147 MIDDLETOWN	\$47,162	87.4%
148 WINCHESTER	\$46,671	86.5%
149 GROTON	\$46,154	85.6%
150 THOMPSON	\$46,065	85.4%
151 DERBY	\$45,670	84.7%
152 MERIDEN	\$43,237	80.2%
153 SPRAGUE	\$43,125	80.0%
154 ANSONIA	\$43,026	79.8%
155 PUTNAM	\$43,010	79.7%
156 PLAINFIELD	\$42,851	79.4%
157 WEST HAVEN	\$42,393	78.6%
158 TORRINGTON	\$41,841	77.6%
159 EAST HARTFORD	\$41,424	76.8%
160 KILLINGLY	\$41,087	76.2%
161 NORWICH	\$39,181	72.6%
162 NORTH CANAAN	\$39,020	72.3%
163 WINDHAM	\$35,087	65.1%
164 BRIDGEPORT	\$34,658	64.3%
165 WATERBURY	\$34,285	63.6%
166 NEW BRITAIN	\$34,185	63.4%
167 NEW LONDON	\$33,809	62.7%
168 NEW HAVEN	\$29,604	54.9%
169 HARTFORD	\$24,820	46.0%
<b>** State Median **</b>		<b>\$53,935 100.0%</b>

\* Source: U.S. Census (2000)

**2009 Unemployment \***

1	HARTFORD	14.2%	36	EAST WINDSOR	8.5%	71	WEST HARTFORD	7.2%	106	SUFFIELD	6.7%	141	RIDGEFIELD	6.0%
2	WATERBURY	13.4%	37	EAST HAVEN	8.4%	72	NEWINGTON	7.2%	107	CLINTON	6.7%	142	ORANGE	6.0%
3	BRIDGEPORT	12.1%	38	ENFIELD	8.3%	73	CANAAN	7.2%	108	ROCKY HILL	6.7%	143	WILLINGTON	6.0%
4	NEW BRITAIN	11.9%	39	GRISWOLD	8.3%	74	COLCHESTER	7.2%	109	COLUMBIA	6.6%	144	OLD LYME	6.0%
5	NEW HAVEN	11.3%	40	POMFRET	8.3%	75	HARWINTON	7.2%	110	OXFORD	6.6%	145	SHERMAN	6.0%
6	EAST HARTFORD	10.5%	41	GROTON	8.2%	76	MONTVILLE	7.2%	111	NORFOLK	6.6%	146	EASTON	6.0%
7	PLAINFIELD	10.3%	42	SOMERS	8.1%	77	BOZRAH	7.1%	112	CHESTER	6.5%	147	STONINGTON	6.0%
8	KILLINGLY	10.3%	43	MANCHESTER	8.1%	78	WESTBROOK	7.1%	113	EAST GRANBY	6.5%	148	KENT	5.9%
9	MERIDEN	10.2%	44	SEYMOUR	8.1%	79	SOUTHINGTON	7.1%	114	ASHFORD	6.5%	149	SALISBURY	5.9%
10	TORRINGTON	10.2%	45	BARKHAMSTED	8.1%	80	NEW FAIRFIELD	7.1%	115	BURLINGTON	6.5%	150	MANSFIELD	5.9%
11	PLYMOUTH	10.1%	46	MORRIS	8.0%	81	NEW HARTFORD	7.1%	116	BOLTON	6.5%	151	HADDAM	5.9%
12	WINDHAM	9.9%	47	EAST HAMPTON	8.0%	82	NEW MILFORD	7.1%	117	FRANKLIN	6.5%	152	DURHAM	5.8%
13	THOMASTON	9.8%	48	WINDSOR	7.9%	83	COVENTRY	7.0%	118	ANDOVER	6.4%	153	NEW CANAAN	5.8%
14	THOMPSON	9.7%	49	NORTH CANAAN	7.9%	84	LEDYARD	7.0%	119	EASTFORD	6.4%	154	KILLINGWORTH	5.8%
15	NAUGATUCK	9.7%	50	PROSPECT	7.8%	85	MARLBOROUGH	7.0%	120	BETHANY	6.4%	155	REDDING	5.8%
16	ANSONIA	9.7%	51	WETHERSFIELD	7.7%	86	PORTLAND	7.0%	121	EAST HADDAM	6.4%	156	MILFORD	5.8%
17	WINCHESTER	9.7%	52	HAMPTON	7.7%	87	LITCHFIELD	7.0%	122	NEWTOWN	6.3%	157	GLASTONBURY	5.7%
18	NEW LONDON	9.5%	53	DEEP RIVER	7.7%	88	MIDDLEBURY	7.0%	123	SALEM	6.3%	158	SIMSBURY	5.7%
19	BROOKLYN	9.5%	54	LISBON	7.6%	89	GOSHEN	7.0%	124	CHESHIRE	6.3%	159	HARTLAND	5.7%
20	DERBY	9.3%	55	HAMDEN	7.6%	90	BERLIN	7.0%	125	CANTON	6.3%	160	ROXBURY	5.6%
21	PUTNAM	9.3%	56	VERNON	7.5%	91	NORTH BRANFORD	7.0%	126	HEBRON	6.3%	161	MADISON	5.6%
22	STERLING	9.2%	57	CANTERBURY	7.5%	92	CROMWELL	7.0%	127	FARMINGTON	6.2%	162	SHARON	5.6%
23	SPRAGUE	9.1%	58	MIDDLETOWN	7.5%	93	BROOKFIELD	7.0%	128	SOUTH WINDSOR	6.2%	163	GUILFORD	5.6%
24	WEST HAVEN	9.1%	59	DANBURY	7.5%	94	SOUTHBURY	6.9%	129	WESTPORT	6.2%	164	LYME	5.6%
25	NORWICH	9.0%	60	BETHLEHEM	7.5%	95	MONROE	6.9%	130	TOLLAND	6.2%	165	AVON	5.5%
26	BRISTOL	9.0%	61	WALLINGFORD	7.5%	96	BRANFORD	6.9%	131	GREENWICH	6.2%	166	WESTON	5.4%
27	STRATFORD	8.9%	62	NORWALK	7.4%	97	MIDDLEFIELD	6.8%	132	WASHINGTON	6.2%	167	WOODBIDGE	4.7%
28	BLOOMFIELD	8.9%	63	CHAPLIN	7.4%	98	UNION	6.8%	133	OLD SAYBROOK	6.2%	168	SCOTLAND	4.2%
29	VOLUNTOWN	8.9%	64	BETHEL	7.4%	99	ELLINGTON	6.8%	134	DARIEN	6.1%	169	COLEBROOK	3.9%
30	WINDSOR LOCKS	8.8%	65	STAMFORD	7.3%	100	PRESTON	6.8%	135	ESSEX	6.1%			
31	BEACON FALLS	8.8%	66	FAIRFIELD	7.3%	101	NORTH HAVEN	6.8%	136	CORNWALL	6.1%			
32	STAFFORD	8.6%	67	LEBANON	7.3%	102	TRUMBULL	6.8%	137	BRIDGEWATER	6.1%			
33	WATERTOWN	8.6%	68	NORTH STONINGTON	7.3%	103	WOODSTOCK	6.8%	138	GRANBY	6.1%			
34	PLAINVILLE	8.5%	69	WATERFORD	7.3%	104	EAST LYME	6.7%	139	WARREN	6.0%			
35	WOLCOTT	8.5%	70	SHELTON	7.3%	105	WOODBURY	6.7%	140	WILTON	6.0%			

Average:	8.2%
Median:	7.0%

\* Source: State of CT, Dept. of Labor (Calendar Year 2009)

**TANF Recipients as a % of 2009 Population \***

	TANF % FY 2009-10 Recipients	TANF % FY 2008-09 Recipients
1 HARTFORD	5.50%	5.55%
2 WATERBURY	4.00%	3.81%
3 NEW BRITAIN	3.66%	3.39%
4 NEW HAVEN	3.57%	3.60%
5 WINDHAM	3.16%	2.82%
6 NEW LONDON	3.02%	2.85%
7 BRIDGEPORT	3.00%	2.65%
8 NORWICH	2.63%	2.34%
9 MERIDEN	2.58%	2.40%
10 EAST HARTFORD	2.27%	2.17%
11 SPRAGUE	1.69%	1.32%
12 ANSONIA	1.63%	1.66%
13 PUTNAM	1.56%	1.76%
14 BRISTOL	1.43%	1.32%
15 MANCHESTER	1.43%	1.38%
16 DERBY	1.40%	1.30%
17 WEST HAVEN	1.35%	1.38%
18 TORRINGTON	1.34%	1.09%
19 PLAINFIELD	1.26%	1.10%
20 VERNON	1.26%	1.07%
21 KILLINGLY	1.26%	1.14%
22 WINCHESTER	1.25%	1.06%
23 MIDDLETOWN	1.11%	0.98%
24 GRISWOLD	1.05%	0.83%
25 GROTON	1.05%	0.88%
26 EAST HAVEN	0.94%	0.77%
27 NAUGATUCK	0.91%	0.85%
28 EAST WINDSOR	0.87%	0.69%

	TANF % FY 2009-10 Recipients	TANF % FY 2008-09 Recipients
29 STERLING	0.85%	0.75%
30 NORWALK	0.78%	0.62%
31 WINDSOR LOCKS	0.77%	0.62%
32 BLOOMFIELD	0.77%	0.73%
33 STRATFORD	0.77%	0.68%
34 ENFIELD	0.75%	0.80%
35 HAMDEN	0.74%	0.70%
36 ASHFORD	0.72%	0.29%
37 BROOKLYN	0.71%	0.81%
38 STAFFORD	0.69%	0.71%
39 DANBURY	0.66%	0.53%
40 STAMFORD	0.64%	0.48%
41 LISBON	0.63%	0.63%
42 WINDSOR	0.63%	0.68%
43 MONTVILLE	0.63%	0.50%
44 STONINGTON	0.63%	0.56%
45 PLYMOUTH	0.62%	0.71%
46 CANTERBURY	0.62%	0.57%
47 CHAPLIN	0.59%	0.51%
48 THOMPSON	0.57%	0.58%
49 NORFOLK	0.54%	0.72%
50 BOZRAH	0.53%	0.53%
51 PRESTON	0.52%	0.42%
52 VOLUNTOWN	0.49%	0.26%
53 COLCHESTER	0.48%	0.33%
54 BOLTON	0.45%	0.45%
55 SALEM	0.41%	0.48%
56 POMFRET	0.41%	0.22%
57 SEYMOUR	0.40%	0.50%

	TANF % FY 2009-10 Recipients	TANF % FY 2008-09 Recipients
58 WALLINGFORD	0.40%	0.31%
59 MILFORD	0.39%	0.31%
60 WEST HARTFORD	0.39%	0.41%
61 BETHLEHEM	0.39%	0.11%
62 PLAINVILLE	0.39%	0.47%
63 WATERFORD	0.39%	0.34%
64 EAST HAMPTON	0.38%	0.27%
65 CANAAN	0.36%	0.09%
66 NEW MILFORD	0.36%	0.32%
67 BETHEL	0.35%	0.22%
68 SCOTLAND	0.35%	0.29%
69 THOMASTON	0.35%	0.33%
70 MORRIS	0.34%	0.26%
71 BEACON FALLS	0.34%	0.17%
72 CLINTON	0.34%	0.31%
73 COLUMBIA	0.34%	0.09%
74 SOUTHTON	0.32%	0.30%
75 PORTLAND	0.32%	0.40%
76 CROMWELL	0.31%	0.22%
77 BRANFORD	0.31%	0.25%
78 LEDYARD	0.29%	0.31%
79 HAMPTON	0.28%	0.37%
80 WATERTOWN	0.28%	0.31%
81 SHELTON	0.28%	0.24%
82 NEW FAIRFIELD	0.28%	0.18%
83 ELLINGTON	0.28%	0.16%
84 EAST LYME	0.28%	0.27%
85 WOLCOTT	0.27%	0.25%
86 LITCHFIELD	0.26%	0.12%

\* Source: State of CT, Dept. of Social Services

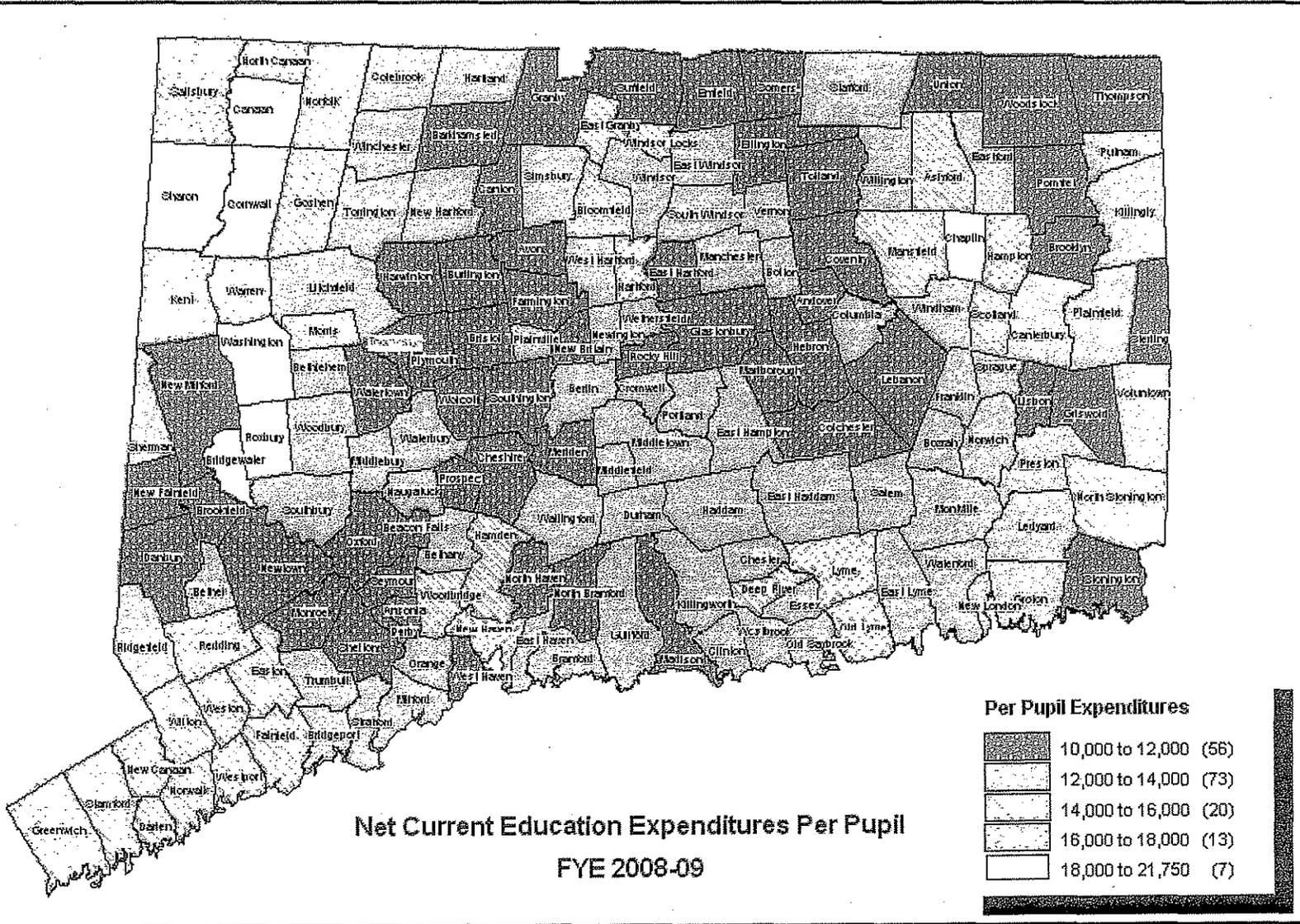
**TANF Recipients as a % of 2009 Population \***

	TANF % FY 2009-10 Recipients	TANF % FY 2008-09 Recipients
87 WETHERSFIELD	0.26%	0.23%
88 UNION	0.26%	0.00%
89 WILLINGTON	0.26%	0.26%
90 GUILFORD	0.25%	0.22%
91 PROSPECT	0.25%	0.21%
92 ANDOVER	0.25%	0.03%
93 NORTH STONINGTON	0.25%	0.21%
94 OLD SAYBROOK	0.25%	0.12%
95 NORTH BRANFORD	0.24%	0.19%
96 LEBANON	0.24%	0.22%
97 COVENTRY	0.24%	0.30%
98 ROCKY HILL	0.23%	0.19%
99 NEWINGTON	0.22%	0.22%
100 FRANKLIN	0.21%	0.31%
101 WESTBROOK	0.21%	0.10%
102 NORTH CANAAN	0.21%	0.53%
103 WOODBURY	0.20%	0.14%
104 NORTH HAVEN	0.19%	0.20%
105 EAST GRANBY	0.19%	0.13%
106 BARKHAMSTED	0.19%	0.24%
107 GOSHEN	0.18%	0.09%
108 GLASTONBURY	0.18%	0.18%
109 TOLLAND	0.18%	0.16%
110 MARLBOROUGH	0.17%	0.31%
111 EASTFORD	0.17%	0.06%
112 OLD LYME	0.16%	0.12%
113 SUFFIELD	0.16%	0.14%
114 EAST HADDAM	0.16%	0.20%
115 CHESTER	0.16%	0.16%

	TANF % FY 2009-10 Recipients	TANF % FY 2008-09 Recipients
116 NEWTOWN	0.16%	0.10%
117 GRANBY	0.15%	0.09%
118 OXFORD	0.15%	0.16%
119 WOODSTOCK	0.15%	0.10%
120 MONROE	0.14%	0.11%
121 BERLIN	0.14%	0.14%
122 TRUMBULL	0.14%	0.08%
123 GREENWICH	0.14%	0.09%
124 MANSFIELD	0.14%	0.13%
125 WASHINGTON	0.14%	0.08%
126 MIDDLEBURY	0.14%	0.24%
127 FARMINGTON	0.14%	0.17%
128 KENT	0.14%	0.00%
129 SOMERS	0.13%	0.21%
130 CANTON	0.12%	0.07%
131 NEW HARTFORD	0.12%	0.03%
132 SOUTH WINDSOR	0.11%	0.12%
133 FAIRFIELD	0.11%	0.10%
134 CHESHIRE	0.11%	0.11%
135 HEBRON	0.11%	0.09%
136 KILLINGWORTH	0.11%	0.12%
137 SOUTHURY	0.11%	0.07%
138 BRIDGEWATER	0.11%	0.00%
139 SIMSBURY	0.11%	0.14%
140 HADDAM	0.10%	0.13%
141 SHARON	0.10%	0.23%
142 SHERMAN	0.10%	0.02%
143 LYME	0.10%	0.05%
144 HARWINTON	0.09%	0.04%

	TANF % FY 2009-10 Recipients	TANF % FY 2008-09 Recipients
145 WESTON	0.09%	0.02%
146 ESSEX	0.09%	0.10%
147 BURLINGTON	0.09%	0.08%
148 DEEP RIVER	0.09%	0.04%
149 BROOKFIELD	0.08%	0.06%
150 AVON	0.08%	0.05%
151 WARREN	0.07%	0.14%
152 BETHANY	0.07%	0.16%
153 RIDGEFIELD	0.07%	0.02%
154 REDDING	0.07%	0.07%
155 MADISON	0.06%	0.06%
156 WOODBRIDGE	0.05%	0.07%
157 SALISBURY	0.05%	0.03%
158 HARTLAND	0.05%	0.10%
159 MIDDLEFIELD	0.05%	0.09%
160 WESTPORT	0.04%	0.04%
161 DURHAM	0.04%	0.00%
162 ORANGE	0.04%	0.04%
163 NEW CANAAN	0.04%	0.05%
164 DARIEN	0.02%	0.01%
165 WILTON	0.01%	0.02%
166 COLEBROOK	0.00%	0.00%
167 CORNWALL	0.00%	0.00%
168 EASTON	0.00%	0.00%
169 ROXBURY	0.00%	0.00%
<b>** Statewide Average **</b>	<b>1.18%</b>	<b>1.10%</b>

\* Source: State of CT, Dept. of Social Services



**Net Current Education  
Expenditures per Pupil  
FYE 2009 \***

1 CANAAN	\$21,731	37 HAMDEN	\$14,103	73 KILLINGLY	\$12,981	109 BERLIN	\$12,064	145 SOMERS	\$11,385
2 SHARON	\$20,550	38 NORTH STONINGTON	\$14,081	74 SPRAGUE	\$12,954	110 SOUTH WINDSOR	\$12,056	146 GRISWOLD	\$11,359
3 CORNWALL	\$19,799	39 EAST GRANBY	\$14,065	75 BOZRAH	\$12,936	111 MIDDLEBURY	\$12,039	147 BROOKLYN	\$11,304
4 BRIDGEWATER	\$18,509	40 WINDSOR LOCKS	\$14,025	76 LITCHFIELD	\$12,913	112 SOUTHBURY	\$12,039	148 AVON	\$11,282
5 ROXBURY	\$18,509	41 WINCHESTER	\$13,915	77 BETHEL	\$12,906	113 STRATFORD	\$12,017	149 BROOKFIELD	\$11,269
6 WASHINGTON	\$18,509	42 PUTNAM	\$13,913	78 PLAINVILLE	\$12,903	114 CANTON	\$11,997	150 NORTH HAVEN	\$11,150
7 CHAPLIN	\$18,438	43 CLINTON	\$13,886	79 EAST WINDSOR	\$12,832	115 UNION	\$11,981	151 LEBANON	\$11,142
8 SALISBURY	\$17,844	44 CHESTER	\$13,872	80 GUILFORD	\$12,826	116 FARMINGTON	\$11,968	152 OXFORD	\$11,134
9 GREENWICH	\$17,667	45 WILLINGTON	\$13,871	81 VERNON	\$12,801	117 MERIDEN	\$11,932	153 HARWINTON	\$11,080
10 HAMPTON	\$17,277	46 WINDHAM	\$13,866	82 NAUGATUCK	\$12,749	118 STONINGTON	\$11,926	154 BURLINGTON	\$11,080
11 OLD LYME	\$17,237	47 BOLTON	\$13,852	83 SHERMAN	\$12,740	119 DANBURY	\$11,913	155 PLYMOUTH	\$11,075
12 LYME	\$17,237	48 EASTFORD	\$13,851	84 KILLINGWORTH	\$12,712	120 NEW BRITAIN	\$11,908	156 STERLING	\$10,990
13 WESTON	\$17,060	49 PRESTON	\$13,848	85 HADDAM	\$12,712	121 COVENTRY	\$11,891	157 NEW FAIRFIELD	\$10,965
14 NEW HAVEN	\$16,976	50 MILFORD	\$13,834	86 STAFFORD	\$12,682	122 MONROE	\$11,860	158 SEYMOUR	\$10,960
15 NEW CANAAN	\$16,605	51 VOLUNTOWN	\$13,707	87 BRIDGEPORT	\$12,675	123 SUFFIELD	\$11,815	159 NORTH BRANFORD	\$10,945
16 WESTPORT	\$16,325	52 GROTON	\$13,697	88 WETHERSFIELD	\$12,637	124 BEACON FALLS	\$11,809	160 THOMASTON	\$10,900
17 HARTFORD	\$16,202	53 COLEBROOK	\$13,696	89 BETHANY	\$12,599	125 PROSPECT	\$11,809	161 MARLBOROUGH	\$10,775
18 NORTH CANAAN	\$16,195	54 WOODBURY	\$13,662	90 EAST LYME	\$12,584	126 LISBON	\$11,803	162 WOODSTOCK	\$10,729
19 KENT	\$16,020	55 BETHLEHEM	\$13,662	91 EAST HAVEN	\$12,563	127 ENFIELD	\$11,762	163 COLCHESTER	\$10,720
20 REDDING	\$16,007	56 WESTBROOK	\$13,541	92 CANTERBURY	\$12,528	128 MADISON	\$11,727	164 HEBRON	\$10,656
21 STAMFORD	\$15,926	57 NEW LONDON	\$13,495	93 NEWINGTON	\$12,492	129 GRANBY	\$11,711	165 ELLINGTON	\$10,589
22 BLOOMFIELD	\$15,881	58 MIDDLEFIELD	\$13,475	94 SALEM	\$12,461	130 ROCKY HILL	\$11,710	166 TOLLAND	\$10,485
23 MANSFIELD	\$15,493	59 DURHAM	\$13,475	95 EAST HAMPTON	\$12,436	131 EAST HARTFORD	\$11,700	167 WOLCOTT	\$10,349
24 NORWALK	\$15,315	60 ORANGE	\$13,470	96 EAST HADDAM	\$12,413	132 THOMPSON	\$11,691	168 ANSONIA	\$10,311
25 SCOTLAND	\$15,312	61 HARTLAND	\$13,382	97 NEW HARTFORD	\$12,401	133 BRISTOL	\$11,675	169 WATERTOWN	\$10,284
26 WILTON	\$15,263	62 WINDSOR	\$13,372	98 WATERFORD	\$12,372	134 NEWTOWN	\$11,663		
27 ASHFORD	\$15,212	63 MIDDLETOWN	\$13,367	99 WEST HARTFORD	\$12,325	135 GLASTONBURY	\$11,633		
28 WARREN	\$14,900	64 COLUMBIA	\$13,213	100 CROMWELL	\$12,314	136 SOUTHWINGTON	\$11,599		
29 GOSHEN	\$14,900	65 MANCHESTER	\$13,162	101 OLD SAYBROOK	\$12,290	137 POMFRET	\$11,590		
30 MORRIS	\$14,900	66 RIDGEFIELD	\$13,147	102 WALLINGFORD	\$12,234	138 SHELTON	\$11,555		
31 DARIEN	\$14,836	67 ESSEX	\$13,146	103 MONTVILLE	\$12,201	139 CHESHIRE	\$11,553		
32 NORFOLK	\$14,638	68 NORWICH	\$13,142	104 SIMSBURY	\$12,186	140 ANDOVER	\$11,536		
33 FAIRFIELD	\$14,458	69 BRANFORD	\$13,115	105 PORTLAND	\$12,165	141 NEW MILFORD	\$11,527		
34 WOODBRIDGE	\$14,355	70 FRANKLIN	\$13,100	106 PLAINFIELD	\$12,110	142 BARKHAMSTED	\$11,521		
35 DEEP RIVER	\$14,215	71 TORRINGTON	\$13,070	107 TRUMBULL	\$12,094	143 DERBY	\$11,463		
36 EASTON	\$14,192	72 WATERBURY	\$12,999	108 LEDYARD	\$12,077	144 WEST HAVEN	\$11,444		

Average: \$13,111

Median: \$12,712

\* The data is the latest available from the State Dept. of Education at the time of this publication; however, it is not considered the final figures.

**Current Year Tax Collection  
Rates, FYE 2009**

1	* TORRINGTON	100.0%	36	GRANBY	99.0%	71	KENT	98.6%	106	NORWALK	98.2%	141	MONTVILLE	97.6%
2	UNION	99.8%	37	MONROE	99.0%	72	PROSPECT	98.6%	107	HARWINTON	98.2%	142	KILLINGLY	97.5%
3	AVON	99.8%	38	BETHANY	99.0%	73	NEW HARTFORD	98.6%	108	MANCHESTER	98.1%	143	CHAPLIN	97.4%
4	FARMINGTON	99.7%	39	LYME	99.0%	74	MIDDLEFIELD	98.6%	109	EAST HAMPTON	98.1%	144	MIDDLETOWN	97.4%
5	CHESHIRE	99.6%	40	WATERFORD	99.0%	75	VERNON	98.6%	110	GROTON	98.1%	145	DERBY	97.4%
6	OLD SAYBROOK	99.5%	41	EAST HADDAM	98.9%	76	WATERTOWN	98.6%	111	WALLINGFORD	98.1%	146	STAFFORD	97.4%
7	WARREN	99.5%	42	NEWINGTON	98.9%	77	WOODSTOCK	98.5%	112	LITCHFIELD	98.1%	147	WOLCOTT	97.3%
8	GOSHEN	99.5%	43	SUFFIELD	98.9%	78	BETHEL	98.5%	113	WINCHESTER	98.1%	148	MERIDEN	97.2%
9	SHERMAN	99.4%	44	SHELTON	98.9%	79	WOODBURY	98.5%	114	ENFIELD	98.1%	149	PUTNAM	97.2%
10	MADISON	99.4%	45	WESTBROOK	98.9%	80	EAST GRANBY	98.5%	115	EASTFORD	98.0%	150	PRESTON	97.2%
11	SIMSBURY	99.4%	46	WASHINGTON	98.9%	81	STAMFORD	98.5%	116	NEW MILFORD	98.0%	151	BRIDGEPORT	97.2%
12	GUILFORD	99.4%	47	BOLTON	98.9%	82	MIDDLEBURY	98.5%	117	SALEM	98.0%	152	NORTH CANAAN	97.1%
13	SOUTHURY	99.4%	48	CANTON	98.9%	83	COLUMBIA	98.5%	118	THOMPSON	98.0%	153	CANTERBURY	97.1%
14	KILLINGWORTH	99.4%	49	HARTLAND	98.9%	84	CHESTER	98.5%	119	LISBON	98.0%	154	SPRAGUE	97.1%
15	BRIDGEWATER	99.3%	50	CORNWALL	98.8%	85	HAMDEN	98.5%	120	SHARON	97.9%	155	WATERBURY	97.1%
16	GREENWICH	99.3%	51	LEDYARD	98.8%	86	HADDAM	98.5%	121	WINDHAM	97.9%	156	THOMASTON	96.8%
17	MORRIS	99.3%	52	ANDOVER	98.8%	87	SOUTHINGTON	98.4%	122	BARKHAMSTED	97.9%	157	VOLUNTOWN	96.6%
18	ROCKY HILL	99.3%	53	WINDSOR	98.8%	88	BURLINGTON	98.4%	123	SEYMOUR	97.9%	158	EAST WINDSOR	96.5%
19	WOODBIDGE	99.3%	54	REDDING	98.8%	89	BERLIN	98.4%	124	OXFORD	97.9%	159	PLYMOUTH	96.4%
20	NEW FAIRFIELD	99.3%	55	FAIRFIELD	98.8%	90	TRUMBULL	98.4%	125	NORFOLK	97.9%	160	SCOTLAND	96.4%
21	MARLBOROUGH	99.2%	56	RIDGEFIELD	98.8%	91	HEBRON	98.4%	126	MILFORD	97.9%	161	BEACON FALLS	96.4%
22	NEW CANAAN	99.2%	57	WILLINGTON	98.8%	92	COLCHESTER	98.4%	127	WINDSOR LOCKS	97.9%	162	BROOKLYN	96.3%
23	WILTON	99.2%	58	WESTON	98.8%	93	ELLINGTON	98.4%	128	NORTH STONINGTON	97.8%	163	PLAINFIELD	96.3%
24	ORANGE	99.2%	59	BROOKFIELD	98.8%	94	MANSFIELD	98.4%	129	BOZRAH	97.8%	164	HARTFORD	96.2%
25	DARIEN	99.2%	60	POMFRET	98.8%	95	NORTH BRANFORD	98.3%	130	EAST HAVEN	97.8%	165	ANSONIA	96.2%
26	CLINTON	99.2%	61	SALISBURY	98.8%	96	BLOOMFIELD	98.3%	131	PLAINVILLE	97.8%	166	NEW BRITAIN	96.0%
27	ROXBURY	99.1%	62	CANAAN	98.8%	97	ASHFORD	98.3%	132	NEW HAVEN	97.7%	167	NORWICH	95.8%
28	GLASTONBURY	99.1%	63	BRANFORD	98.8%	98	COLEBROOK	98.3%	133	COVENTRY	97.7%	168	NAUGATUCK	95.5%
29	EASTON	99.1%	64	OLD LYME	98.7%	99	WEST HAVEN	98.2%	134	PORTLAND	97.7%	169	STERLING	94.7%
30	TOLLAND	99.1%	65	ESSEX	98.7%	100	WESTPORT	98.2%	135	NEW LONDON	97.7%			
31	NEWTOWN	99.1%	66	DURHAM	98.7%	101	STRATFORD	98.2%	136	LEBANON	97.7%			
32	WEST HARTFORD	99.1%	67	STONINGTON	98.7%	102	DANBURY	98.2%	137	GRISWOLD	97.6%			
33	SOMERS	99.1%	68	HAMPTON	98.7%	103	NORTH HAVEN	98.2%	138	BETHLEHEM	97.6%			
34	CROMWELL	99.1%	69	SOUTH WINDSOR	98.7%	104	BRISTOL	98.2%	139	EAST HARTFORD	97.6%			
35	WETHERSFIELD	99.0%	70	EAST LYME	98.7%	105	DEEP RIVER	98.2%	140	FRANKLIN	97.6%			

<b>Average:</b>	<b>98.3%</b>
<b>Median:</b>	<b>98.5%</b>

\* A Special legislative act allows this municipality's tax collection services to be contracted to an outside firm. This firm charges a commission which is not reflected in the tax collection rate.

**Current Year Adjusted Tax  
Levy per Capita, FYE 2009**

1 WESTON	\$6,017	36 WARREN	\$2,983	71 CROMWELL	\$2,586	106 COLUMBIA	\$2,130	141 WILLINGTON	\$1,735
2 WESTPORT	\$5,677	37 BLOOMFIELD	\$2,917	72 MARLBOROUGH	\$2,542	107 SOUTHTON	\$2,123	142 VERNON	\$1,718
3 WILTON	\$5,395	38 BETHANY	\$2,908	73 CLINTON	\$2,541	108 EAST HAMPTON	\$2,110	143 STERLING	\$1,704
4 NEW CANAAN	\$5,341	39 HADDAM	\$2,885	74 STONINGTON	\$2,533	109 PLAINVILLE	\$2,105	144 POMFRET	\$1,699
5 EASTON	\$4,845	40 COLEBROOK	\$2,859	75 HEBRON	\$2,510	110 PROSPECT	\$2,104	145 HAMPTON	\$1,687
6 DARIEN	\$4,731	41 BROOKFIELD	\$2,855	76 NEW HARTFORD	\$2,497	111 THOMASTON	\$2,053	146 STAFFORD	\$1,686
7 REDDING	\$4,620	42 NORTH HAVEN	\$2,830	77 BURLINGTON	\$2,490	112 PLYMOUTH	\$2,040	147 VOLUNTOWN	\$1,682
8 RIDGEFIELD	\$4,436	43 CANTON	\$2,825	78 BERLIN	\$2,482	113 EAST HARTFORD	\$2,038	148 ENFIELD	\$1,670
9 GREENWICH	\$4,334	44 NORWALK	\$2,823	79 BOLTON	\$2,454	114 ELLINGTON	\$2,035	149 WOODSTOCK	\$1,669
10 WOODBRIDGE	\$4,085	45 FARMINGTON	\$2,819	80 NEWINGTON	\$2,446	115 SUFFIELD	\$2,031	150 NEW HAVEN	\$1,655
11 OLD LYME	\$3,849	46 STRATFORD	\$2,818	81 TOLLAND	\$2,441	116 EAST WINDSOR	\$2,001	151 PRESTON	\$1,608
12 FAIRFIELD	\$3,793	47 SOUTH WINDSOR	\$2,789	82 CHESHIRE	\$2,439	117 NAUGATUCK	\$1,978	152 ANSONIA	\$1,590
13 CORNWALL	\$3,640	48 UNION	\$2,775	83 DEEP RIVER	\$2,385	118 LEDYARD	\$1,972	153 WEST HAVEN	\$1,587
14 NORFOLK	\$3,612	49 EAST GRANBY	\$2,758	84 SALEM	\$2,377	119 SCOTLAND	\$1,970	154 MONTVILLE	\$1,562
15 LYME	\$3,577	50 SHARON	\$2,753	85 PORTLAND	\$2,364	120 WATERBURY	\$1,960	155 SPRAGUE	\$1,561
16 ORANGE	\$3,520	51 SOUTHBURY	\$2,750	86 NEW MILFORD	\$2,349	121 MIDDLETOWN	\$1,960	156 CANTERBURY	\$1,515
17 AVON	\$3,473	52 GUILFORD	\$2,740	87 ANDOVER	\$2,341	122 HARTFORD	\$1,957	157 NEW LONDON	\$1,504
18 GLASTONBURY	\$3,466	53 GRANBY	\$2,720	88 SHELTON	\$2,333	123 COVENTRY	\$1,956	158 NORWICH	\$1,482
19 WASHINGTON	\$3,458	54 MIDDLEFIELD	\$2,713	89 NORTH STONINGTON	\$2,295	124 TORRINGTON	\$1,933	159 SOMERS	\$1,481
20 ROXBURY	\$3,453	55 SHERMAN	\$2,702	90 BETHLEHEM	\$2,292	125 DANBURY	\$1,926	160 NEW BRITAIN	\$1,464
21 TRUMBULL	\$3,433	56 WETHERSFIELD	\$2,700	91 EAST LYME	\$2,274	126 DERBY	\$1,919	161 LISBON	\$1,447
22 BRIDGEWATER	\$3,359	57 DURHAM	\$2,695	92 HARWINTON	\$2,268	127 BOZRAH	\$1,889	162 KILLINGLY	\$1,433
23 NEWTOWN	\$3,344	58 SALISBURY	\$2,692	93 NORTH BRANFORD	\$2,255	128 WOLCOTT	\$1,876	163 BROOKLYN	\$1,418
24 MIDDLEBURY	\$3,342	59 CHESTER	\$2,692	94 EAST HADDAM	\$2,244	129 ASHFORD	\$1,876	164 PLAINFIELD	\$1,306
25 SIMSBURY	\$3,254	60 NEW FAIRFIELD	\$2,676	95 WINDSOR LOCKS	\$2,220	130 WINCHESTER	\$1,865	165 THOMPSON	\$1,277
26 CANAAN	\$3,241	61 GOSHEN	\$2,662	96 BARKHAMSTED	\$2,207	131 CHAPLIN	\$1,859	166 WINDHAM	\$1,186
27 MADISON	\$3,232	62 ESSEX	\$2,658	97 WALLINGFORD	\$2,186	132 WATERTOWN	\$1,856	167 GRISWOLD	\$1,183
28 WATERFORD	\$3,216	63 BRANFORD	\$2,654	98 HAMDEN	\$2,183	133 COLCHESTER	\$1,844	168 MANSFIELD	\$925
29 STAMFORD	\$3,184	64 WOODBURY	\$2,648	99 OXFORD	\$2,171	134 LEBANON	\$1,841	169 PUTNAM	\$896
30 MONROE	\$3,121	65 LITCHFIELD	\$2,644	100 HARTLAND	\$2,171	135 BRIDGEPORT	\$1,821		
31 WESTBROOK	\$3,100	66 WINDSOR	\$2,632	101 MANCHESTER	\$2,170	136 GROTON	\$1,809		
32 OLD SAYBROOK	\$3,077	67 MILFORD	\$2,627	102 BEACON FALLS	\$2,166	137 BRISTOL	\$1,804		
33 KENT	\$3,044	68 BETHEL	\$2,618	103 NORTH CANAAN	\$2,162	138 EASTFORD	\$1,747		
34 MORRIS	\$3,041	69 KILLINGWORTH	\$2,602	104 SEYMOUR	\$2,139	139 MERIDEN	\$1,745		
35 WEST HARTFORD	\$2,987	70 ROCKY HILL	\$2,592	105 FRANKLIN	\$2,136	140 EAST HAVEN	\$1,744		

Average:	\$2,416
Median:	\$2,364

-118-

Excl. students + Bergen = 1741

**Property Tax Revenues as a %  
of Total Revenues, FYE 2009 \***

1 BRIDGEWATER	93.4%	36 SHELTON	85.0%	71 BETHEL	78.1%	106 HARTLAND	68.1%	141 GROTON	58.9%
2 GOSHEN	93.3%	37 LITCHFIELD	84.9%	72 BARKHAMSTED	77.6%	107 SALEM	68.0%	142 LEBANON	58.1%
3 OLD LYME	93.0%	38 GUILFORD	84.9%	73 BURLINGTON	77.5%	108 EAST HADDAM	67.9%	143 NAUGATUCK	58.0%
4 MIDDLEBURY	92.4%	39 NORWALK	84.8%	74 SOUTH WINDSOR	77.4%	109 PLAINVILLE	67.9%	144 WEST HAVEN	57.8%
5 WASHINGTON	92.2%	40 NEWTOWN	84.7%	75 PORTLAND	76.8%	110 NORTH CANAAN	67.6%	145 MONTVILLE	56.3%
6 WESTON	92.0%	41 BRANFORD	84.5%	76 PROSPECT	76.3%	111 FRANKLIN	67.4%	146 STAFFORD	55.6%
7 WARREN	91.9%	42 CHESTER	84.2%	77 STRATFORD	76.0%	112 MIDDLETOWN	67.4%	147 MERIDEN	55.3%
8 WOODBRIDGE	91.7%	43 WESTBROOK	84.2%	78 CLINTON	76.0%	113 EASTFORD	67.1%	148 SPRAGUE	55.2%
9 EASTON	91.5%	44 STAMFORD	83.7%	79 DEEP RIVER	75.9%	114 WATERTOWN	66.8%	149 VOLUNTOWN	55.0%
10 ROXBURY	91.5%	45 GLASTONBURY	83.7%	80 WINDSOR	75.8%	115 THOMASTON	66.6%	150 WATERBURY	54.4%
11 LYME	91.3%	46 STONINGTON	83.6%	81 NEWINGTON	75.3%	116 ELLINGTON	66.0%	151 SOMERS	54.3%
12 REDDING	90.0%	47 ROCKY HILL	83.3%	82 BERLIN	74.8%	117 VERNON	65.6%	152 PRESTON	54.3%
13 SOUTHBURY	89.8%	48 NORFOLK	82.6%	83 NEW HARTFORD	74.6%	118 NORTH STONINGTON	65.4%	153 CANTERBURY	53.8%
14 OLD SAYBROOK	89.7%	49 FARMINGTON	82.4%	84 DANBURY	73.9%	119 ENFIELD	65.0%	154 BROOKLYN	53.2%
15 SHARON	89.1%	50 MILFORD	82.4%	85 CHESHIRE	73.4%	120 BOZRAH	64.4%	155 MANSFIELD	52.5%
16 WOODBURY	88.9%	51 CANAAN	82.4%	86 GRANBY	73.3%	121 HAMPTON	63.5%	156 THOMPSON	52.2%
17 WILTON	88.9%	52 WEST HARTFORD	81.8%	87 SOUTHWINGTON	73.0%	122 COVENTRY	63.4%	157 BRIDGEPORT	51.1%
18 ESSEX	88.8%	53 BLOOMFIELD	81.7%	88 ANDOVER	72.4%	123 WINCHESTER	63.3%	158 KILLINGLY	51.1%
19 ORANGE	88.7%	54 COLEBROOK	81.7%	89 BEACON FALLS	72.3%	124 DERBY	63.3%	159 LISBON	50.0%
20 MORRIS	88.2%	55 CROMWELL	81.2%	90 NORTH BRANFORD	72.3%	125 EAST HAVEN	63.2%	160 NORWICH	49.8%
21 CORNWALL	88.2%	56 KILLINGWORTH	81.0%	91 OXFORD	71.6%	126 WINDSOR LOCKS	63.0%	161 ANSONIA	49.2%
22 SALISBURY	88.0%	57 WETHERSFIELD	80.9%	92 HARWINTON	71.6%	127 WOODSTOCK	62.8%	162 NEW LONDON	47.5%
23 NEW CANAAN	87.7%	58 CANTON	80.8%	93 SEYMOUR	71.4%	128 PLYMOUTH	62.7%	163 NEW BRITAIN	47.2%
24 SHERMAN	87.4%	59 MONROE	80.7%	94 NEW MILFORD	71.3%	129 CHAPLIN	62.5%	164 HARTFORD	45.7%
25 TRUMBULL	87.2%	60 EAST GRANBY	80.6%	95 BOLTON	70.8%	130 SCOTLAND	61.9%	165 PLAINFIELD	45.3%
26 WESTPORT	86.9%	61 NORTH HAVEN	80.1%	96 COLUMBIA	69.7%	131 BRISTOL	61.3%	166 NEW HAVEN	43.4%
27 BROOKFIELD	86.7%	62 DURHAM	79.9%	97 EAST WINDSOR	69.4%	132 SUFFIELD	61.0%	167 GRISWOLD	42.8%
28 AVON	86.6%	63 UNION	79.8%	98 HAMDEN	69.4%	133 EAST HARTFORD	60.8%	168 WINDHAM	42.6%
29 HADDAM	86.6%	64 GREENWICH	79.5%	99 MANCHESTER	69.2%	134 STERLING	60.6%	169 PUTNAM	39.0%
30 FAIRFIELD	86.4%	65 MIDDLEFIELD	79.3%	100 WALLINGFORD	69.1%	135 TORRINGTON	60.6%		
31 KENT	86.3%	66 BETHANY	79.2%	101 HEBRON	69.1%	136 ASHFORD	60.3%		
32 DARIEN	85.9%	67 BETHLEHEM	79.0%	102 EAST HAMPTON	69.0%	137 POMFRET	60.0%		
33 RIDGEFIELD	85.9%	68 NEW FAIRFIELD	78.7%	103 EAST LYME	68.7%	138 COLCHESTER	59.7%		
34 SIMSBURY	85.7%	69 WATERFORD	78.5%	104 WILLINGTON	68.4%	139 WOLCOTT	59.6%		
35 MADISON	85.4%	70 MARLBOROUGH	78.5%	105 TOLLAND	68.3%	140 LEDYARD	59.2%		

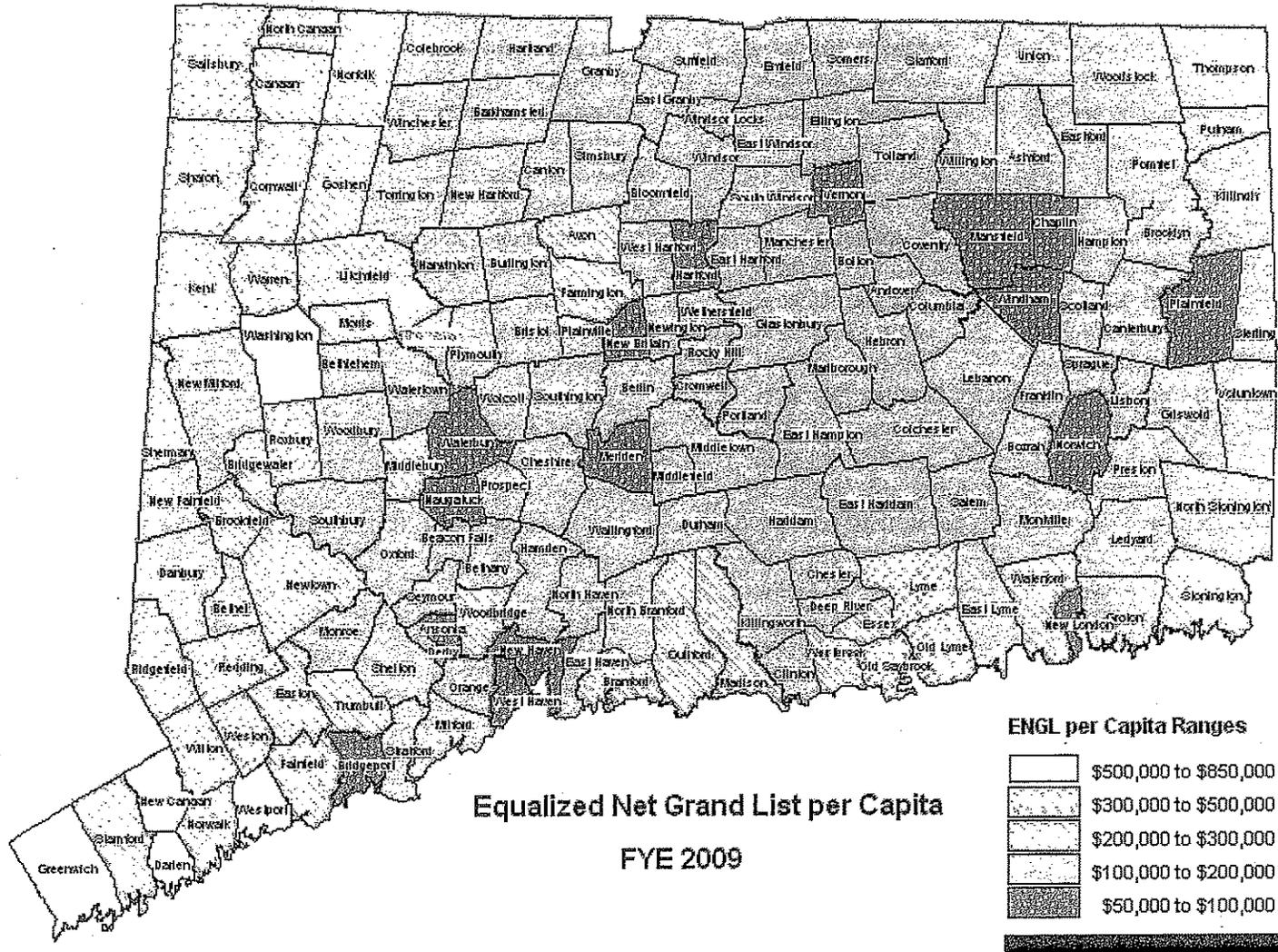
<b>Average:</b>	<b>69.8%</b>
<b>Median:</b>	<b>73.4%</b>

\* Total General Fund revenues including operating transfers in

**Equalized Mill Rates  
FYE 2009**

1	HARTFORD	30.23	36	DURHAM	17.94	71	ROCKY HILL	16.04	106	NORTH CANAAN	13.93	141	GROTON	12.30
2	WATERBURY	27.57	37	NEWINGTON	17.89	72	NEWTOWN	16.00	107	WATERTOWN	13.88	142	WATERFORD	11.73
3	NEW HAVEN	26.87	38	BRISTOL	17.67	73	EAST HAMPTON	15.75	108	WALLINGFORD	13.86	143	MORRIS	11.72
4	WEST HARTFORD	24.79	39	WINDHAM	17.60	74	BERLIN	15.73	109	KILLINGLY	13.79	144	OLD LYME	11.63
5	NEW BRITAIN	24.20	40	ANSONIA	17.57	75	STAFFORD	15.64	110	VOLUNTOWN	13.77	145	BRIDGEWATER	11.55
6	BRIDGEPORT	21.87	41	MIDDLEFIELD	17.50	76	COLCHESTER	15.62	111	RIDGEFIELD	13.76	146	THOMPSON	11.50
7	NAUGATUCK	21.74	42	SCOTLAND	17.42	77	WESTON	15.60	112	LEBANON	13.69	147	GRISWOLD	11.50
8	VERNON	20.81	43	EAST GRANBY	17.28	78	PROSPECT	15.47	113	EASTFORD	13.65	148	NORWALK	11.27
9	SIMSBURY	20.71	44	ASHFORD	17.27	79	ENFIELD	15.46	114	NEW MILFORD	13.60	149	STAMFORD	11.22
10	MANCHESTER	20.54	45	THOMASTON	17.27	80	HARWINTON	15.34	115	CLINTON	13.57	150	LISBON	10.68
11	GRANBY	20.40	46	DERBY	17.22	81	BARKHAMSTED	15.31	116	FARMINGTON	13.47	151	STONINGTON	10.60
12	PLYMOUTH	20.29	47	BEACON FALLS	17.19	82	HARTLAND	15.25	117	PLAINFIELD	13.47	152	WESTBROOK	10.39
13	EAST HARTFORD	20.21	48	WINCHESTER	16.94	83	SPRAGUE	15.20	118	WILTON	13.46	153	ESSEX	10.32
14	MILFORD	19.96	49	HADDAM	16.93	84	EAST HAVEN	15.20	119	WOODBURY	13.42	154	GOSHEN	10.11
15	GLASTONBURY	19.83	50	UNION	16.93	85	WOLCOTT	15.19	120	SOMERS	13.40	155	SHERMAN	10.11
16	HEBRON	19.63	51	BURLINGTON	16.85	86	AVON	15.17	121	BROOKLYN	13.40	156	OLD SAYBROOK	9.50
17	ORANGE	19.46	52	WINDSOR	16.85	87	SOUTHINGTON	15.13	122	NEW FAIRFIELD	13.39	157	WESTPORT	9.43
18	WOODBIDGE	19.17	53	LEDYARD	16.77	88	KILLINGWORTH	15.08	123	CANAAN	13.36	158	KENT	9.25
19	WETHERSFIELD	19.13	54	COVENTRY	16.64	89	NORWICH	15.02	124	FAIRFIELD	13.34	159	CORNWALL	8.91
20	TORRINGTON	19.06	55	BETHANY	16.64	90	SUFFIELD	14.99	125	WINDSOR LOCKS	13.21	160	NEW CANAAN	8.48
21	HAMDEN	19.04	56	SEYMOUR	16.46	91	DANBURY	14.84	126	OXFORD	13.18	161	WARREN	8.42
22	BLOOMFIELD	18.92	57	PLAINVILLE	16.42	92	BETHEL	14.73	127	BOZRAH	13.09	162	PUTNAM	8.29
23	CHAPLIN	18.81	58	NEW HARTFORD	16.41	93	WILLINGTON	14.69	128	BROOKFIELD	13.08	163	LYME	8.29
24	SOUTH WINDSOR	18.70	59	SALEM	16.38	94	SOUTHBURY	14.56	129	CANTERBURY	13.06	164	DARIEN	7.70
25	MIDDLETOWN	18.69	60	NORTH BRANFORD	16.35	95	NORTH HAVEN	14.48	130	LITCHFIELD	12.97	165	ROXBURY	7.61
26	BOLTON	18.68	61	COLEBROOK	16.35	96	EAST HADDAM	14.40	131	EAST LYME	12.86	166	SHARON	7.20
27	MERIDEN	18.68	62	CHESHIRE	16.32	97	EAST WINDSOR	14.32	132	NORTH STONINGTON	12.69	167	WASHINGTON	6.78
28	STRATFORD	18.40	63	ELLINGTON	16.24	98	COLUMBIA	14.25	133	SHELTON	12.68	168	SALISBURY	6.06
29	CROMWELL	18.32	64	EASTON	16.24	99	REDDING	14.23	134	BRANFORD	12.65	169	GREENWICH	5.15
30	PORTLAND	18.32	65	TRUMBULL	16.18	100	MONTVILLE	14.12	135	PRESTON	12.64			
31	WEST HAVEN	18.28	66	MIDDLEBURY	16.17	101	CHESTER	14.09	136	MADISON	12.47			
32	MARLBOROUGH	18.23	67	MONROE	16.15	102	NORFOLK	14.07	137	FRANKLIN	12.47			
33	TOLLAND	18.18	68	CANTON	16.13	103	POMFRET	14.02	138	GUILFORD	12.44			
34	NEW LONDON	18.09	69	HAMPTON	16.07	104	STERLING	14.01	139	WOODSTOCK	12.36			
35	ANDOVER	18.06	70	MANSFIELD	16.07	105	DEEP RIVER	14.00	140	BETHLEHEM	12.36			

Average:	14.43
Median:	15.19



**Equalized Net Grand List per  
Capita, FYE 2009**

1 GREENWICH	\$842,001	36 BROOKFIELD	\$218,273	71 BERLIN	\$157,805	106 WATERTOWN	\$133,718	141 PUTNAM	\$107,980
2 NEW CANAAN	\$629,912	37 WOODBRIDGE	\$213,139	72 WALLINGFORD	\$157,655	107 GRANBY	\$133,333	142 STAFFORD	\$107,833
3 DARIEN	\$614,073	38 TRUMBULL	\$212,196	73 SIMSBURY	\$157,116	108 MILFORD	\$131,573	143 BROOKLYN	\$105,842
4 WESTPORT	\$601,916	39 BRANFORD	\$209,849	74 WINDSOR	\$156,237	109 BOLTON	\$131,359	144 MANCHESTER	\$105,690
5 WASHINGTON	\$510,359	40 FARMINGTON	\$209,367	75 EAST HADDAM	\$155,862	110 SEYMOUR	\$129,991	145 HAMPTON	\$104,952
6 ROXBURY	\$453,636	41 NEWTOWN	\$209,037	76 NORTH CANAAN	\$155,276	111 DANBURY	\$129,760	146 MIDDLETOWN	\$104,835
7 SALISBURY	\$444,050	42 MIDDLEBURY	\$206,696	77 MIDDLEFIELD	\$154,970	112 ANDOVER	\$129,599	147 KILLINGLY	\$103,960
8 LYME	\$431,294	43 LITCHFIELD	\$203,865	78 BLOOMFIELD	\$154,182	113 PORTLAND	\$129,058	148 GRISWOLD	\$102,882
9 CORNWALL	\$408,659	44 NEW FAIRFIELD	\$199,830	79 STRATFORD	\$153,129	114 PLAINVILLE	\$128,207	149 SPRAGUE	\$102,719
10 WILTON	\$400,917	45 WOODBURY	\$197,325	80 NEW HARTFORD	\$152,190	115 EASTFORD	\$128,047	150 BRISTOL	\$102,124
11 WESTON	\$385,755	46 NORTH HAVEN	\$195,415	81 DURHAM	\$150,202	116 HEBRON	\$127,864	151 TORRINGTON	\$101,403
12 SHARON	\$382,511	47 MONROE	\$193,247	82 COLUMBIA	\$149,499	117 PRESTON	\$127,184	152 EAST HARTFORD	\$100,851
13 WARREN	\$354,351	48 CHESTER	\$191,031	83 CHESHIRE	\$149,411	118 BEACON FALLS	\$125,967	153 PLYMOUTH	\$100,549
14 OLD LYME	\$330,816	49 SOUTHBURY	\$188,874	84 SOUTH WINDSOR	\$149,209	119 ELLINGTON	\$125,282	154 CHAPLIN	\$98,852
15 KENT	\$329,177	50 CLINTON	\$187,219	85 HARWINTON	\$147,877	120 WOLCOTT	\$123,483	155 NORWICH	\$98,681
16 REDDING	\$324,747	51 BETHLEHEM	\$185,454	86 BURLINGTON	\$147,764	121 VOLUNTOWN	\$122,169	156 PLAINFIELD	\$97,022
17 OLD SAYBROOK	\$323,954	52 SHELTON	\$183,919	87 GROTON	\$147,137	122 STERLING	\$121,636	157 MERIDEN	\$93,438
18 RIDGEFIELD	\$322,283	53 ORANGE	\$180,914	88 SALEM	\$145,097	123 POMFRET	\$121,149	158 NAUGATUCK	\$90,993
19 WESTBROOK	\$298,457	54 NORTH STONINGTON	\$180,813	89 BOZRAH	\$144,275	124 WEST HARTFORD	\$120,500	159 ANSONIA	\$90,523
20 EASTON	\$298,356	55 BETHEL	\$177,778	90 BARKHAMSTED	\$144,199	125 THOMASTON	\$118,897	160 WEST HAVEN	\$86,811
21 BRIDGEWATER	\$290,924	56 EAST LYME	\$176,848	91 HARTLAND	\$142,320	126 WILLINGTON	\$118,142	161 BRIDGEPORT	\$83,298
22 FAIRFIELD	\$284,399	57 CANTON	\$175,129	92 WETHERSFIELD	\$141,153	127 COLCHESTER	\$118,067	162 NEW LONDON	\$83,170
23 STAMFORD	\$283,815	58 BETHANY	\$174,818	93 CROMWELL	\$141,138	128 LEDYARD	\$117,577	163 VERNON	\$82,561
24 WATERFORD	\$274,227	59 COLEBROOK	\$174,803	94 SOUTHWINGTON	\$140,320	129 COVENTRY	\$117,534	164 WATERBURY	\$71,098
25 SHERMAN	\$267,355	60 GLASTONBURY	\$174,800	95 EAST WINDSOR	\$139,740	130 CANTERBURY	\$115,987	165 WINDHAM	\$67,368
26 GOSHEN	\$263,349	61 NEW MILFORD	\$172,687	96 MARLBOROUGH	\$139,495	131 EAST HAVEN	\$114,794	166 HARTFORD	\$64,725
27 MORRIS	\$259,504	62 KILLINGWORTH	\$172,527	97 NORTH BRANFORD	\$137,865	132 HAMDEN	\$114,651	167 NEW HAVEN	\$61,569
28 MADISON	\$259,076	63 FRANKLIN	\$171,282	98 NEWINGTON	\$136,728	133 SCOTLAND	\$113,079	168 NEW BRITAIN	\$60,480
29 ESSEX	\$257,583	64 DEEP RIVER	\$170,389	99 PROSPECT	\$136,027	134 DERBY	\$111,451	169 MANSFIELD	\$57,564
30 NORFOLK	\$256,771	65 HADDAM	\$170,341	100 LISBON	\$135,531	135 THOMPSON	\$111,021		
31 NORWALK	\$250,472	66 WINDSOR LOCKS	\$168,063	101 SUFFIELD	\$135,507	136 MONTVILLE	\$110,621		
32 CANAAN	\$242,659	67 OXFORD	\$164,698	102 WOODSTOCK	\$135,044	137 SOMERS	\$110,511		
33 STONINGTON	\$239,071	68 UNION	\$163,937	103 LEBANON	\$134,470	138 WINCHESTER	\$110,068		
34 AVON	\$228,921	69 ROCKY HILL	\$161,555	104 TOLLAND	\$134,267	139 ASHFORD	\$108,597		
35 GUILFORD	\$220,214	70 EAST GRANBY	\$159,577	105 EAST HAMPTON	\$133,927	140 ENFIELD	\$108,015		

Average:	\$167,515
Median:	\$147,877

Excl. students + Bergen = \$108,328

**SECTION D**

**INDIVIDUAL TOWN DATA**

ASHFORD

<b>Economic Data</b>	<b>FISCAL YEARS ENDED 2005 TO 2009</b>				
	<b>2009</b>	<b>2008</b>	<b>2007</b>	<b>2006</b>	<b>2005</b>
Population (State Dept. of Public Health)	4,470	4,467	4,453	4,444	4,416
School Enrollment (State Education Dept.)	696	711	760	810	825
Bond Rating (Moody's, as of July 1)	A2	A2	A2	A2	A2
Unemployment (Annual Average)	6.5%	4.7%	3.9%	3.8%	3.9%
TANF Recipients (As a % of Population)	0.3%	0.6%	0.4%	0.4%	0.4%
<b>Grand List Data</b>					
Equalized Net Grand List	\$485,430,029	\$527,896,483	\$502,064,701	\$416,704,084	\$357,420,208
Equalized Mill Rate	17.27	15.66	15.91	17.92	19.51
Net Grand List	\$339,484,754	\$243,807,748	\$240,875,408	\$234,114,090	\$221,587,120
Mill Rate	24.65	33.70	33.00	31.60	31.00
<b>Property Tax Collection Data</b>					
Current Year Adjusted Tax Levy	\$8,383,943	\$8,265,539	\$7,990,034	\$7,465,732	\$6,974,377
Current Year Collection %	98.3%	98.1%	98.4%	98.2%	98.3%
Total Taxes Collected as a % of Total Outstanding	95.2%	95.3%	96.2%	96.0%	96.5%
<b>Operating Results - General Fund</b>					
Property Tax Revenues	\$8,454,058	\$8,284,714	\$8,033,841	\$7,492,707	\$7,093,551
Intergovernmental Revenues	\$5,027,254	\$6,761,186	\$4,629,417	\$4,316,018	\$3,834,093
Total Revenues	\$14,017,178	\$15,701,866	\$13,390,922	\$12,458,209	\$11,435,504
Total Transfers In From Other Funds	\$0	\$0	\$614,805	\$83,975	\$285,483
<b>Total Revenues and Other Financing Sources</b>	<b>\$14,017,178</b>	<b>\$15,701,866</b>	<b>\$14,046,432</b>	<b>\$12,552,584</b>	<b>\$11,720,987</b>
Education Expenditures	\$10,816,718	\$11,716,666	\$9,971,001	\$9,310,206	\$8,417,889
Operating Expenditures	\$2,762,989	\$3,489,531	\$2,917,048	\$2,800,276	\$2,631,008
Total Expenditures	\$13,579,707	\$15,206,197	\$12,888,049	\$12,110,482	\$11,048,897
Total Transfers Out To Other Funds	\$1,056,854	\$1,456,593	\$300,685	\$268,756	\$268,028
<b>Total Expenditures and Other Financing Uses</b>	<b>\$14,636,561</b>	<b>\$16,662,790</b>	<b>\$13,188,734</b>	<b>\$12,379,238</b>	<b>\$11,316,925</b>
<b>Net Change In Fund Balance</b>	<b>(\$619,383)</b>	<b>(\$960,924)</b>	<b>\$857,698</b>	<b>\$173,346</b>	<b>\$404,062</b>
<b>Fund Balance - General Fund</b>					
Reserved	\$1,175	\$0	\$589,731	\$247,339	\$273,331
Designated	\$121,500	\$0	\$0	\$317,488	\$400,000
Undesignated	\$1,486,568	\$2,228,626	\$2,599,819	\$1,767,025	\$1,485,175
<b>Total Fund Balance (Deficit)</b>	<b>\$1,609,243</b>	<b>\$2,228,626</b>	<b>\$3,189,550</b>	<b>\$2,331,852</b>	<b>\$2,158,506</b>
<b>Debt Measures</b>					
Long-Term Debt	\$7,328,929	\$8,247,620	\$9,350,608	\$10,058,901	\$10,696,636
Annual Debt Service	\$553,740	\$847,307	\$623,443	\$568,781	\$417,493

MANSFIELD

<b>Economic Data</b> FISCAL YEARS ENDED 2005 TO 2009	2009	2008	2007	2006	2005
Population (State Dept. of Public Health)	25,268	24,622	24,884	24,779	24,558
School Enrollment (State Education Dept.)	1,962	1,966	2,001	1,989	2,029
Bond Rating (Moody's, as of July 1)	Aa3	Aa3	Aa3	Aa3	Aa3
Unemployment (Annual Average)	5.9%	4.7%	3.9%	3.9%	4.3%
TANF Recipients (As a % of Population)	0.1%	0.2%	0.2%	0.2%	0.2%
<b>Grand List Data</b>					
Equalized Net Grand List	\$1,454,525,357	\$1,480,091,334	\$1,509,256,266	\$1,239,359,901	\$1,192,413,029
Equalized Mill Rate	16.07	14.71	13.50	15.48	15.37
Net Grand List	\$921,711,314	\$905,412,070	\$883,719,752	\$866,773,933	\$587,050,536
Mill Rate	25.24	23.87	22.88	22.01	30.93
<b>Property Tax Collection Data</b>					
Current Year Adjusted Tax Levy	\$23,373,467	\$21,769,741	\$20,370,550	\$19,182,873	\$18,325,498
Current Year Collection %	98.4%	98.5%	98.5%	98.6%	98.4%
Total Taxes Collected as a % of Total Outstanding	97.4%	97.3%	97.6%	97.5%	97.5%
<b>Operating Results - General Fund</b>					
Property Tax Revenues	\$23,498,662	\$21,921,177	\$20,551,473	\$19,380,701	\$18,571,837
Intergovernmental Revenues	\$20,426,635	\$23,323,275	\$17,608,330	\$17,706,288	\$15,580,254
Total Revenues	\$44,772,222	\$46,625,037	\$39,738,868	\$38,431,838	\$35,370,517
Total Transfers In From Other Funds	\$2,500	\$2,500	\$2,500	\$152,500	\$252,500
<b>Total Revenues and Other Financing Sources</b>	<b>\$44,774,722</b>	<b>\$46,627,537</b>	<b>\$39,741,368</b>	<b>\$38,584,338</b>	<b>\$35,623,017</b>
Education Expenditures	\$31,969,128	\$34,026,981	\$28,212,264	\$27,262,086	\$25,077,649
Operating Expenditures	\$11,604,690	\$11,136,446	\$10,681,469	\$10,744,826	\$9,395,674
Total Expenditures	\$43,573,818	\$45,163,427	\$38,893,733	\$38,006,912	\$34,473,323
Total Transfers Out To Other Funds	\$1,060,510	\$1,372,420	\$685,375	\$500,500	\$606,500
<b>Total Expenditures and Other Financing Uses</b>	<b>\$44,634,328</b>	<b>\$46,535,847</b>	<b>\$39,579,108</b>	<b>\$38,507,412</b>	<b>\$35,079,823</b>
<b>Net Change In Fund Balance</b>	<b>\$140,394</b>	<b>\$91,690</b>	<b>\$162,260</b>	<b>\$76,926</b>	<b>\$543,194</b>
<b>Fund Balance - General Fund</b>					
Reserved	\$303,236	\$157,377	\$126,765	\$71,936	\$88,601
Designated	\$0	\$0	\$0	\$0	\$0
Undesignated	\$1,824,737	\$1,830,202	\$1,769,124	\$1,661,693	\$1,568,102
<b>Total Fund Balance (Deficit)</b>	<b>\$2,127,973</b>	<b>\$1,987,579</b>	<b>\$1,895,889</b>	<b>\$1,733,629</b>	<b>\$1,656,703</b>
<b>Debt Measures</b>					
Long-Term Debt	\$12,314,705	\$12,689,819	\$13,910,280	\$15,515,058	\$17,228,340
Annual Debt Service	\$712,336	\$796,082	\$981,482	\$1,046,239	\$1,241,507

**WILLINGTON**

<b>Economic Data</b> FISCAL YEARS ENDED 2005 TO 2009	2009	2008	2007	2006	2005
Population (State Dept. of Public Health)	6,169	6,114	6,139	6,205	6,216
School Enrollment (State Education Dept.)	822	853	856	893	887
Bond Rating (Moody's, as of July 1)	A2	A2	A2	A2	A2
Unemployment (Annual Average)	6.0%	4.2%	3.4%	3.2%	3.8%
TANF Recipients (As a % of Population)	0.3%	0.3%	0.4%	0.3%	0.4%
<b>Grand List Data</b>					
Equalized Net Grand List	\$728,820,264	\$735,517,451	\$714,878,418	\$653,922,978	\$531,638,439
Equalized Mill Rate	14.69	13.88	14.00	14.85	17.42
Net Grand List	\$398,016,713	\$393,156,256	\$387,682,695	\$377,288,220	\$371,259,277
Mill Rate	26.72	25.78	25.57	25.51	24.77
<b>Property Tax Collection Data</b>					
Current Year Adjusted Tax Levy	\$10,704,831	\$10,208,212	\$10,007,056	\$9,709,774	\$9,263,063
Current Year Collection %	98.8%	99.2%	99.4%	99.3%	99.5%
Total Taxes Collected as a % of Total Outstanding	98.5%	98.8%	99.0%	99.0%	99.2%
<b>Operating Results - General Fund</b>					
Property Tax Revenues	\$10,738,692	\$10,241,129	\$10,040,332	\$9,738,700	\$9,304,350
Intergovernmental Revenues	\$4,737,617	\$6,845,694	\$4,039,010	\$4,257,485	\$3,800,665
Total Revenues	\$15,703,769	\$17,482,621	\$14,573,996	\$14,465,961	\$13,478,651
Total Transfers In From Other Funds	\$295	\$10,500	\$0	\$0	\$0
<b>Total Revenues and Other Financing Sources</b>	<b>\$15,704,064</b>	<b>\$17,493,121</b>	<b>\$14,573,996</b>	<b>\$14,465,961</b>	<b>\$13,478,651</b>
Education Expenditures	\$11,500,140	\$13,651,672	\$11,052,362	\$6,966,782	\$10,034,510
Operating Expenditures	\$3,291,247	\$3,344,702	\$2,857,959	\$6,491,000	\$2,699,906
Total Expenditures	\$14,791,387	\$16,996,374	\$13,910,321	\$13,457,782	\$12,734,416
Total Transfers Out To Other Funds	\$608,896	\$625,739	\$855,331	\$698,260	\$583,612
<b>Total Expenditures and Other Financing Uses</b>	<b>\$15,400,283</b>	<b>\$17,622,113</b>	<b>\$14,765,652</b>	<b>\$14,156,042</b>	<b>\$13,318,028</b>
<b>Net Change in Fund Balance</b>	<b>\$303,781</b>	<b>(\$128,992)</b>	<b>(\$191,656)</b>	<b>\$309,919</b>	<b>\$160,623</b>
<b>Fund Balance - General Fund</b>					
Reserved	\$225,027	\$80,857	\$112,732	\$201,400	\$166,587
Designated	\$200,000	\$200,000	\$350,000	\$350,000	\$350,000
Undesignated	\$1,399,726	\$1,240,115	\$1,187,232	\$1,290,220	\$1,015,114
<b>Total Fund Balance (Deficit)</b>	<b>\$1,824,753</b>	<b>\$1,520,972</b>	<b>\$1,649,964</b>	<b>\$1,841,620</b>	<b>\$1,531,701</b>
<b>Debt Measures</b>					
Long-Term Debt	\$6,874,725	\$7,786,655	\$8,955,814	\$9,479,067	\$7,205,516
Annual Debt Service	\$569,884	\$585,935	\$390,472	\$311,505	\$433,179



LEVY

	Adopted 2010-11	Proposed 2011-12	Change	Percent Change
Operating Budget	\$ 17,788,570	\$ 18,336,820	\$ 548,250	
Debt Service Transfer	685,000	725,000	40,000	
Lease Purchase	200,000	200,000	-	0.0%
Gross Expenditures	18,673,570	19,261,820	588,250	3.2%
Less Anticipated Revenue				
Transportation Grant	295,000	175,000	(120,000)	(40.7%)
Education Tuition	447,550	593,020	145,470	32.5%
Agriculture Education Grant	143,520	148,500	4,980	3.5%
Special Education Tuition	60,000	160,000	100,000	166.7%
Interest, Other Income	2,500	2,500	-	0.0%
Total Revenues	948,570	1,079,020	130,450	13.8%
Appropriation of Fund Balance	-	-	-	
Total Revenues & Fund Balance	948,570	1,079,020	130,450	13.8%
Expenditures	18,673,570	19,261,820	588,250	3.2%
Less Revenues & Appropriations	948,570	1,079,020	130,450	13.8%
Net Expenditures	\$ 17,725,000	\$ 18,182,800	\$ 457,800	2.6%

<u>Member Town Contributions</u>	Adopted 2010-11	Proposed 2011-12	Change	Percent Change
Ashford	\$ 3,743,520	\$ 3,748,701	\$ 5,181	0.1%
Mansfield	9,924,227	9,980,515	56,288	0.6%
Wilmington	4,057,253	4,453,584	396,331	9.8%
Region Totals	\$ 17,725,000	\$ 18,182,800	\$ 457,800	

Proration Information

As of 10/1/2009 for 2010-2011 Budget				As of 10/1/2010 for 2011-2012 Budget				Enrollment Change	
	Percentage	Region	Enrollment		Percentage	Region	Enrollment		
Ashford	21.12%	1,136	240	Ashford	20.62%	1,135	234	-6	-2.5%
Mansfield	55.99%	1,136	636	Mansfield	54.89%	1,135	623	-13	-2.0%
Wilmington	22.89%	1,136	260	Wilmington	24.49%	1,135	278	18	6.9%

\* A total of 2 foreign exchange students residing in member towns on October 1 are not included in student counts for the purpose of determining the member town contributions.

