



Town of Mansfield Proposed School Building Project

Enclosed Materials

- Public Hearing Announcement
- Project Details and Budget Forecasts for:
 - Baseline
 - Option A
 - Option A (enhanced)
 - Option C
 - Option E (700 students)
 - Option E (750 students)
- Presentation: School Siting Considerations



TOWN OF MANSFIELD

Proposed School Building Project

What is the "School Building Project?"

Since 2005, members of the Mansfield Board of Education and the Mansfield Town Council have extensively reviewed, analyzed and discussed various options for either renovating and/or constructing new schools in Mansfield. The three current elementary schools were constructed in 1956 (Vinton) and 1957 (Goodwin, Southeast). Our elementary schools are approximately 55 years old and have not had major renovations since 1990-1991. The Mansfield Middle School was constructed in 1969 and has not had major renovations since 1998-1999. The existing schools have critical needs.

What is being preliminary recommended for the School Building Project?

After careful review and consideration, the Town Council at their February 21, 2012 special meeting selected a preliminary recommendation to build two new elementary schools, each housing 375 students. The new elementary schools would be located on two of three possible sites: existing Vinton site; existing Southeast site; or parcels adjacent to the existing Goodwin site. Site selection from the three locations would be determined prior to the referendum. It is anticipated that construction on the two elementary schools would be completed and open for September 2015. It is also being recommended that the Mansfield Middle School be renovated, with improvements being completed by September 2016.

What are some of the advantages to the preliminary recommendation?

New construction promotes sustainability and efficient use of resources. Modern and efficient energy management systems will reduce energy costs. Students will have access to state of the art library and media centers. Classroom size will be more uniform and students will have enhanced instructional programs. Teachers will have improved ability to collaborate and staff specialists will be shared more easily and equitably. Portable classrooms currently in use will be replaced with permanent construction.

How much will the School Building Project cost and how will it impact my taxes?

Preliminary estimates for the construction of two new elementary schools is \$52,618,688. The state would reimburse Mansfield for 45% of the cost, bringing Mansfield's share of construction costs for the elementary schools to \$29,015,271. Projected annual operational savings by reducing the number of elementary schools from three to two is \$865,000. Renovations to the Middle School are estimated at \$11,180,299. For renovations, the state reimbursement rate is 21.5% which is less than if Mansfield was to "build to new." Mansfield's share of renovation costs for the Middle School is estimated at \$5,857,906. Mansfield's total estimated share for the new elementary schools and the Middle School renovations is \$34,873,177. It is important to note that until design and site selection is finalized, all estimates are preliminary. For a Mansfield taxpayer who owns a median valued single family home a sample tax impact of this project averages to \$391 per year, or a grand total of \$8,988 over the course of the debt service. Debt service would be paid off in 23 years.

What other options were considered?

Various other options were considered such as building one new elementary school, renovating/expanding two existing elementary schools, and renovating all three elementary schools (Option A scenarios). Option A scenarios, referred to as "baseline," "baseline plus solar panels," and "enhanced," range in scope. All Option A scenarios include roof replacements, energy improvements and other renovations. Enhanced Option A includes baseline renovations plus solar panels and media centers. Depending on the Option A scenario, the estimated cost to renovate all three existing elementary schools ranges from \$25,452,048 to \$35,517,211. The state reimbursement rate

Preliminary Recommendation Quick Facts:

- ✓ 2 new elementary schools would replace the existing 3 elementary schools, opening in September 2015. The current schools are 55 years old.
- ✓ New elementary schools would be located on two of the following sites: existing Vinton site; existing Southeast site; or parcels adjacent to the existing Goodwin site.
- ✓ Mansfield Middle School would be renovated, completed in September 2016.
- ✓ Preliminary total costs to Mansfield taxpayers is estimated at \$34,873,177.

What other options were considered, Cont'd?

would be between 19.8% and 21.5% depending on the scenario selected, or \$5,110,153 to \$7,042,110. The cost to Mansfield taxpayers for Option A would be \$20,341,895 to \$28,475,101 depending on the selected scenario. For a Mansfield taxpayer who owns a median valued single family home a sample tax impact of Option A scenarios averages \$236-\$326 per year, or a grand total of \$5,426-\$7,492 over the course of the 23 year debt service.

In March 2010 the School Building Committee recommended constructing one new elementary school to the Mansfield Board of Education. Based on input from the community, the Mansfield Board of Education recommended two new elementary schools in its report. After its own review, the Town Council has discontinued its consideration of the single elementary school option. Information on these various options can be obtained at the Town's website, www.mansfieldct.gov.

How can I comment on the proposed project?

Council will hold a public hearing on the proposed project at 7:00pm on **Monday, March 5, 2012** in the Mansfield Middle School Auditorium, 205 Spring Hill Road, Mansfield. Citizens wishing to comment may provide feedback, opinions, and ask questions about the project. Members of the public asking questions of fact related to the project will be answered in the weeks following the meeting; responses will be posted to the Town's website. Additional ways to communicate with Council are provided below.

What are the next steps?

Following the public hearing, the Town Council plans to finalize a recommendation for the School Building Project and submit the proposal to voters at a referendum in May 2012. The advantage to holding a May 2012 referendum versus a November 2012 referendum is that the construction project can get underway sooner, saving an estimated one million dollars. All cost estimates in this publication assume a May 2012 referendum date.

INSERT NAME AND ADDRESS OF RECIPIENT

Town of Mansfield
4 South Eagleville Road
Mansfield, CT 06268



Opportunities to Let Your Voice be Heard

Public Hearing, 7pm, March 5th, 2012,
Mansfield Middle School Auditorium, 205 Spring Hill Road

Public Comment, Town Council Meetings, 7:30pm, 2nd & 4th Mondays of Every Month,
Council Chambers, 4 South Eagleville Road

Comments can be submitted in writing to Council members:

Via email at TownCouncil@mansfieldct.org

Hard copy in c/o of the Town Manager's Office, 4 South Eagleville Road, Mansfield, CT 06268

Baseline

Baseline (Option A excl. solar panels)	Spring 2012 Ref.	Fall 2012 Ref.
Total Estimated Project Cost	\$25,452,048	\$26,216,119
State Reimbursement (20.1%)	\$5,110,153	\$5,262,504
Cost to Mansfield	\$20,341,895	\$20,953,615
Operational Savings	\$30,000	\$30,000

Plan Description

Elementary Schools (All; Vinton, Goodwin, Southeast):

Maintain and repair (20 years)

Replace roof, windows, exterior doors, walls at transite walls, and plumbing fixtures

Renovate classroom doors: replace gym floors and partitions

ADA & technology upgrades, fire alarm system, kitchen, and electrical services

Install new heating/ventilation systems, and replace boilers

Adjust grade for handicap accessibility & Toilet room ADA modifications

3000sq ft paved play area

Asbestos abatement allowance

Additional (School specific):

Vinton: septic system, VCT replacement, playscape; Goodwin: septic system, playscape;

Southeast: VCT replacement, bulkhead at tunnels

Mansfield Middle School:

Adjust grade for handicap accessibility

Replace roof, windows, plumbing fixtures, exterior doors, fire alarm system, and soffit panels

Asbestos removal

Toilet room ADA modifications and new ADA compliant elevator

Technology upgrades

Middle School Costs Included Above	Spring 2012 Ref.	Fall 2012 Ref.
Total Estimated Project Cost	\$4,950,690	\$5,095,782
State Reimbursement (21.5%)	\$2,187,291	\$2,251,395
Cost to Mansfield	\$2,763,399	\$2,844,387
Operational Savings	n/a	n/a

Pro's and Con's

- Maintains current "neighborhood" schools for 20 years
- Basic Improvements to all four facilities
- Lower energy costs, but not as much as new schools
- Maintains smaller school size
- No need to repurpose existing buildings
- Disruption to the learning environment during construction
- Does not achieve desired facility improvements – library media centers, separate gyms and cafeterias, larger classrooms or security systems
- No anticipated reduction to administrative personnel
- Cannot predict emergency repairs
- Lower cost during the 20 year bond period
- Does not include the replacement of the re-locatable classrooms
- What is the life expectancy of the buildings at the end of the 20 year period?

Town of Mansfield
 Proforma General Fund Revenues and Expenditures
 Budget Forecast

Baseline

	Actual 2010-11	Amended 2011-12	Projected 2012-13	Projected 2013-14	Projected 2014-15	Projected 2015-16	Projected 2016-17	Projected 2017-18	Projected 2018-19
REVENUES AND TRANSFERS:									
Property Taxes	\$ 24,922,879	\$ 25,707,520	\$ 25,912,232	\$ 27,088,935	\$ 28,275,146	\$ 30,263,924	\$ 32,170,014	\$ 33,625,012	\$ 34,954,020
Tax Related Items	443,769	310,000	310,000	313,100	316,231	319,393	322,587	325,813	329,071
Licenses and Permits	371,542	490,370	490,370	495,274	500,226	505,229	510,281	515,384	520,538
Federal Support - Government	17,363	1,850	1,850	1,869	1,887	1,906	1,925	1,944	1,964
State Support - Education	8,772,718	10,192,080	10,260,557	10,363,163	10,466,794	10,571,462	10,677,177	10,783,949	10,891,788
State Support - Government	7,370,539	7,183,030	7,047,421	7,117,895	7,189,074	7,260,965	7,333,575	7,406,910	7,480,979
Local Support - Government	14,895								
Municipal Revenue Sharing			302,581	305,607	308,663	311,750	314,867	318,016	321,196
Charge for Services	342,400	325,000	325,000	328,250	331,533	334,848	338,196	341,578	344,994
Fines and Forfeitures	35,147	31,190	31,190	31,502	31,817	32,135	32,456	32,781	33,109
Miscellaneous	96,316	87,610	87,610	88,486	89,371	90,265	91,167	92,079	93,000
Transfers from Other Funds	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500
Total Revenues and Transfers	42,390,068	44,331,150	44,771,311	46,136,580	47,513,243	49,694,376	51,794,746	53,445,966	54,973,158
EXPENDITURES AND TRANSFERS:									
General Government	2,255,782	2,345,690	2,392,604	2,464,382	2,538,313	2,614,463	2,692,897	2,773,684	2,856,894
Public Safety	2,872,456	2,881,900	3,039,538	3,230,724	3,427,646	3,530,475	3,636,389	3,745,481	3,857,846
Public Works	1,954,387	2,014,020	2,054,300	2,115,929	2,179,407	2,244,790	2,312,133	2,381,497	2,452,942
Community Services	1,573,732	1,671,205	1,704,629	1,755,768	1,808,441	1,862,694	1,918,575	1,976,132	2,035,416
Community Development	483,159	546,635	557,568	574,295	591,524	609,269	627,547	646,374	665,765
Education (K-8)	19,150,854	20,588,160	20,588,160	21,205,805	21,841,979	22,497,238	23,141,255	23,835,493	24,550,558
Education (K-8) - Anticipated Savings						(30,000)			
Education (9-12)	9,924,227	9,729,230	9,552,849	9,811,750	9,869,252	10,178,334	10,322,537	10,632,213	10,951,180
Town-Wide Expenditures	2,303,027	2,497,630	2,547,583	2,624,010	2,702,730	2,783,812	2,867,327	2,953,346	3,041,947
Transfers to Other Funds	1,668,260	1,872,660	1,984,080	1,903,917	2,003,950	2,853,300	3,726,085	3,951,746	4,010,611
Total Expenditures and Transfers	42,185,884	44,147,130	44,421,311	45,686,580	46,963,243	49,144,376	51,244,746	52,895,966	54,423,158
RESULTS OF OPERATIONS	204,184	184,020	350,000	450,000	550,000	550,000	550,000	550,000	550,000
FUND BALANCE - BEGINNING	1,865,928	2,070,112	2,254,132	2,604,132	3,054,132	3,604,132	4,154,132	4,704,132	5,254,132
FUND BALANCE - ENDING	\$ 2,070,112	\$ 2,254,132	\$ 2,604,132	\$ 3,054,132	\$ 3,604,132	\$ 4,154,132	\$ 4,704,132	\$ 5,254,132	\$ 5,804,132
SUPPLEMENTAL INFORMATION:									
Mill Rate	25.71	26.68	26.64	27.47	28.30	30.03	31.64	32.76	33.74
Mill Rate Change	0.00	0.97	(0.04)	0.83	0.84	1.73	1.61	1.13	0.98
Percentage Increase (Decrease)	0.00%	3.77%	-0.16%	3.11%	3.05%	6.10%	5.35%	3.56%	2.98%
Grand List	968,670,393	973,722,578	978,591,191	988,377,103	998,260,874	1,008,243,483	1,018,325,917	1,028,509,177	1,038,794,268
Taxes-Median Assessed Value	4,334	4,497	4,490	4,630	4,771	5,062	5,333	5,523	5,687
Increase	-	164	(7)	140	141	291	271	190	165

Town of Mansfield
Proforma General Fund Revenues and Expenditures
Budget Forecast

Baseline

	Actual 2010-11	Amended 2011-12	Projected 2012-13	Projected 2013-14	Projected 2014-15	Projected 2015-16	Projected 2016-17	Projected 2017-18	Projected 2018-19
Current Year Taxes	24,461,355	25,707,520	25,562,232	26,638,935	27,725,146	29,713,924	31,620,014	33,075,012	34,404,020
Elderly Programs	34,300	34,300	34,300	34,300	34,300	34,300	34,300	34,300	34,300
Reserve for Uncollected Taxes	420,000	440,000	470,419	474,056	494,815	529,619	562,975	588,438	611,695
Tax Levy	24,915,655	26,181,820	26,066,951	27,147,291	28,254,261	30,277,842	32,217,290	33,697,750	35,050,015
Percent Uncollected	1.69%	1.68%	1.80%	1.75%	1.75%	1.75%	1.75%	1.75%	1.75%
Increase in Tax Levy									
Dollars	1,101,878	1,266,165	(114,869)	1,080,341	1,106,970	2,023,581	1,939,447	1,480,460	1,352,265
Percentage	4.63%	5.08%	-0.44%	4.14%	4.08%	7.16%	6.41%	4.60%	4.01%

ASSUMPTIONS:

- 1 Tax Related Items are projected to remain flat for FY 2011/12 and 2012/13; increase an average of 1% per year thereafter.
- 2 State and Other Revenues are projected at Gov's proposed for 2011/12 and 2012/13 and 1% increase thereafter
- 3 Expenditures for Education (Grades K-8) are projected to increase 3% annually after FY 2012/13.
- 4 Expenditures for Education (Grades 9-12) are based on Regional School District 19's annual operating Budget.
 Region 19 assumptions: The annual operating budget projections are projected to increase 3% after 2012/13.
 The Town's levy for Region 19 is adjusted by changes in student population.
 State and other revenue is projected to increase by 1% annually after 2012/13.
- 5 The Grand List is projected at a slight increase (0.5%) for FY 2011/12 & 2012/13 and then increase 1.0% annually thereafter.
- 6 Expenditures for Town are projected to increase 2% for FY 2012/13 and then 3% per year thereafter.
- 7 Reserve for Uncollected taxes is 1.75% of the total levy.
- 8 Public Safety - add \$100,000 in FY 11/12, 12/13, 13/14, 14/15 for police services per the police study.

9 Transfers to Other Funds:	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19
Other Operating	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Downtown Partnership	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000
Parks & Recreation	340,760	347,600	354,550	365,447	376,440	387,730	399,317	411,301	423,641
Debt Service - Current	760,000	825,000	844,530	650,720	380,010	300,320	293,730	287,120	280,520
Debt Service - School Bldg Project					257,500	1,072,750	1,838,038	1,955,575	1,906,450
Capital Projects	387,500	450,000	600,000	700,000	800,000	900,000	1,000,000	1,100,000	1,200,000
Medical Pension Trust Fund	50,000	52,500	55,000	57,750	60,000	62,500	65,000	67,750	70,000
	1,668,260	1,805,100	1,984,080	1,903,917	2,003,950	2,853,300	3,726,085	3,951,746	4,010,611

- 10 Median Assessed Value 10/1/10 \$ 168,560
- 11 Reminder -- next revaluation is 10/1/14 -- affects grand list for 2015/16

Town of Mansfield
Proforma General Fund Revenues and Expenditures
Budget Forecast

Baseline

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REVENUES AND TRANSFERS:									
Property Taxes	\$ 24,922,879	\$ 25,707,520	\$ 25,912,232	\$ 27,088,935	\$ 28,017,646	\$ 29,572,524	\$ 31,544,851	\$ 33,667,702	\$ 35,164,349
Tax Related Items	443,769	310,000	310,000	313,100	316,231	319,393	322,587	325,813	329,071
Licenses and Permits	371,542	490,370	490,370	495,274	500,226	505,229	510,281	515,384	520,538
Federal Support - Government	17,363	1,850	1,850	1,869	1,887	1,906	1,925	1,944	1,964
State Support - Education	8,772,718	10,192,080	10,260,557	10,363,163	10,466,794	10,571,462	10,677,177	10,783,949	10,891,788
State Support - Government	7,370,539	7,183,030	7,047,421	7,117,895	7,189,074	7,260,965	7,333,575	7,406,910	7,480,979
Local Support - Government	14,895								
Municipal Revenue Sharing			302,581	305,607	308,663	311,750	314,867	318,016	321,196
Charge for Services	342,400	325,000	325,000	328,250	331,533	334,848	338,196	341,578	344,994
Fines and Forfeitures	35,147	31,190	31,190	31,502	31,817	32,135	32,456	32,781	33,109
Miscellaneous	96,316	87,610	87,610	88,486	89,371	90,265	91,167	92,079	93,000
Transfers from Other Funds	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500
Total Revenues and Transfers	42,390,068	44,331,150	44,771,311	46,136,580	47,255,743	49,002,976	51,169,583	53,488,656	55,183,488
EXPENDITURES AND TRANSFERS:									
General Government	2,255,782	2,345,690	2,392,604	2,464,382	2,538,313	2,614,463	2,692,897	2,773,684	2,856,894
Public Safety	2,872,456	2,881,900	3,039,538	3,230,724	3,427,646	3,530,475	3,636,389	3,745,481	3,857,846
Public Works	1,954,387	2,014,020	2,054,300	2,115,929	2,179,407	2,244,790	2,312,133	2,381,497	2,452,942
Community Services	1,573,732	1,671,205	1,704,629	1,755,768	1,808,441	1,862,694	1,918,575	1,976,132	2,035,416
Community Development	483,159	546,635	557,568	574,295	591,524	609,269	627,547	646,374	665,765
Education (K-8)	19,150,854	20,588,160	20,588,160	21,205,805	21,841,979	22,497,238	23,172,155	23,836,420	24,551,513
Education (K-8) - Anticipated Savings							(30,000)		
Education (9-12)	9,924,227	9,729,230	9,552,849	9,811,750	9,869,252	10,178,334	10,322,537	10,632,213	10,951,180
Town-Wide Expenditures	2,303,027	2,497,630	2,547,583	2,624,010	2,702,730	2,783,812	2,867,327	2,953,346	3,041,947
Transfers to Other Funds	1,668,260	1,872,660	1,984,080	1,903,917	1,746,450	2,131,900	3,100,022	3,993,509	4,219,986
Total Expenditures and Transfers	42,185,884	44,147,130	44,421,311	45,686,580	46,705,743	48,452,976	50,619,583	52,938,656	54,633,488
RESULTS OF OPERATIONS	204,184	184,020	350,000	450,000	550,000	550,000	550,000	550,000	550,000
FUND BALANCE - BEGINNING	1,865,928	2,070,112	2,254,132	2,604,132	3,054,132	3,604,132	4,154,132	4,704,132	5,254,132
FUND BALANCE - ENDING	\$ 2,070,112	\$ 2,254,132	\$ 2,604,132	\$ 3,054,132	\$ 3,604,132	\$ 4,154,132	\$ 4,704,132	\$ 5,254,132	\$ 5,804,132
SUPPLEMENTAL INFORMATION:									
Mill Rate	25.71	26.68	26.64	27.47	28.04	29.33	31.01	32.81	33.95
Mill Rate Change	0.00	0.97	(0.04)	0.83	0.57	1.29	1.68	1.79	1.14
Percentage Increase (Decrease)	0.00%	3.77%	-0.16%	3.11%	2.09%	4.61%	5.73%	5.78%	3.48%
Grand List	968,670,393	973,722,578	978,591,191	988,377,103	998,260,874	1,008,243,483	1,018,325,917	1,028,509,177	1,038,794,268
Taxes-Median Assessed Value Increase	4,334	4,497	4,490	4,630	4,727	4,944	5,228	5,530	5,722
	-	164	(7)	140	97	218	283	302	192

Town of Mansfield
Proforma General Fund Revenues and Expenditures
Budget Forecast

Baseline

	Actual 2010-11	Amended 2011-12	Projected 2012-13	Projected 2013-14	Projected 2014-15	Projected 2015-16	Projected 2016-17	Projected 2017-18	Projected 2018-19
Current Year Taxes	24,461,355	25,707,520	25,562,232	26,638,935	27,467,646	29,022,524	30,994,851	33,117,702	34,614,349
Elderly Programs	34,300	34,300	34,300	34,300	34,300	34,300	34,300	34,300	34,300
Reserve for Uncollected Taxes	420,000	440,000	470,419	474,056	490,309	517,519	552,035	589,185	615,376
Tax Levy	24,915,655	26,181,820	26,066,951	27,147,291	27,992,255	29,574,343	31,581,186	33,741,187	35,264,025
Percent Uncollected	1.69%	1.68%	1.80%	1.75%	1.75%	1.75%	1.75%	1.75%	1.75%
Increase in Tax Levy									
Dollars	1,101,878	1,266,165	(114,869)	1,080,341	844,964	1,582,088	2,006,843	2,160,001	1,522,838
Percentage	4.63%	5.08%	-0.44%	4.14%	3.11%	5.65%	6.79%	6.84%	4.51%

ASSUMPTIONS:

- 1 Tax Related Items are projected to remain flat for FY 2011/12 and 2012/13; increase an average of 1% per year thereafter.
- 2 State and Other Revenues are projected at Gov's proposed for 2011/12 and 2012/13 and 1% increase thereafter
- 3 Expenditures for Education (Grades K-8) are projected to increase 3% annually after FY 2012/13.
- 4 Expenditures for Education (Grades 9-12) are based on Regional School District 19's annual operating Budget.
Region 19 assumptions: The annual operating budget projections are projected to increase 3% after 2012/13.
 The Town's levy for Region 19 is adjusted by changes in student population.
 State and other revenue is projected to increase by 1% annually after 2012/13.
- 5 The Grand List is projected at a slight increase (0.5%) for FY 2011/12 & 2012/13 and then increase 1.0% annually thereafter.
- 6 Expenditures for Town are projected to increase 2% for FY 2012/13 and then 3% per year thereafter.
- 7 Reserve for Uncollected taxes is 1.75% of the total levy.
- 8 Public Safety - add \$100,000 in FY 11/12, 12/13, 13/14, 14/15 for police services per the police study.

9 Transfers to Other Funds:	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19
Other Operating	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Downtown Partnership	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000
Parks & Recreation	340,760	347,600	354,550	365,447	376,440	387,730	399,317	411,301	423,641
Debt Service - Current	760,000	825,000	844,530	650,720	380,010	300,320	293,730	287,120	280,520
Debt Service - School Bldg Project						351,350	1,211,975	1,997,338	2,115,825
Capital Projects	387,500	450,000	600,000	700,000	800,000	900,000	1,000,000	1,100,000	1,200,000
Medical Pension Trust Fund	50,000	52,500	55,000	57,750	60,000	62,500	65,000	67,750	70,000
	1,668,260	1,805,100	1,984,080	1,903,917	1,746,450	2,131,900	3,100,022	3,993,509	4,219,986

- 10 Median Assessed Value 10/1/10 \$ 168,560
- 11 Reminder -- next revaluation is 10/1/14 -- affects grand list for 2015/16

Option A

Option A

	Spring 2012 Ref.	Fall 2012 Ref.
Total Estimated Project Cost	\$30,913,495	\$31,840,181
State Reimbursement (21.5%)	\$6,660,096	\$6,858,237
Cost to Mansfield	\$24,253,399	\$24,981,944
Operational Savings	\$30,000	\$30,000

Plan Description

Elementary Schools (All; Vinton, Goodwin, Southeast):

Maintain and repair (20 years)

Replace roof, windows, exterior doors, walls at transite walls, and plumbing fixtures

Renovate classroom doors: replace gym floors and partitions

ADA & technology upgrades, fire alarm system, kitchen, and electrical services

Install new heating/ventilation systems, solar panels, and replace boilers

Adjust grade for handicap accessibility & Toilet room ADA modifications

3000sq ft paved play area

Asbestos abatement allowance

Additional (School specific):

Vinton: septic system, VCT replacement, playscape; Goodwin: septic system, playscape;

Southeast: VCT replacement, bulkhead at tunnels

Mansfield Middle School:

Adjust grade for handicap accessibility

Replace roof, windows, plumbing fixtures, exterior doors, fire alarm system, and soffit panels

Asbestos removal

Toilet room ADA modifications and new ADA compliant elevator

Technology upgrades and solar panel installation

Middle School Costs Included Above	Spring 2012 Ref.	Fall 2012 Ref.
Total Estimated Project Cost	\$7,524,742	\$7,745,272
State Reimbursement (21.5%)	\$3,324,547	\$3,421,980
Cost to Mansfield	\$4,200,195	\$4,323,291
Operational Savings	n/a	n/a

Pro's and Con's

- Maintains current "neighborhood" schools for 20 years
- Basic Improvements to all four facilities
- Lower energy costs, but not as much as new schools
- Maintains smaller school size
- No need to repurpose existing buildings
- Some disruption to the learning environment during construction
- Does not achieve desired facility improvements – library media centers, separate gyms and cafeterias, larger classrooms or security systems
- No anticipated reduction to administrative personnel
- Cannot predict emergency repairs
- Lower cost during the 20 year bond period
- Does not include the replacement of the re-locatable classrooms
- What is the life expectancy of the buildings at the end of the 20 year period?

Town of Mansfield
Proforma General Fund Revenues and Expenditures
Budget Forecast

Option A

	Actual 2010-11	Amended 2011-12	Projected 2012-13	Projected 2013-14	Projected 2014-15	Projected 2015-16	Projected 2016-17	Projected 2017-18	Projected 2018-19
REVENUES AND TRANSFERS:									
Property Taxes	\$ 24,922,879	\$ 25,707,520	\$ 25,912,232	\$ 27,088,935	\$ 28,292,146	\$ 30,521,074	\$ 32,580,076	\$ 33,979,987	\$ 35,300,195
Tax Related Items	443,769	310,000	310,000	313,100	316,231	319,393	322,587	325,813	329,071
Licenses and Permits	371,542	490,370	490,370	495,274	500,226	505,229	510,281	515,384	520,538
Federal Support - Government	17,363	1,850	1,850	1,869	1,887	1,906	1,925	1,944	1,964
State Support - Education	8,772,718	10,192,080	10,260,557	10,363,163	10,466,794	10,571,462	10,677,177	10,783,949	10,891,788
State Support - Government	7,370,539	7,183,030	7,047,421	7,117,895	7,189,074	7,260,965	7,333,575	7,406,910	7,480,979
Local Support - Government	14,895								
Municipal Revenue Sharing			302,581	305,607	308,663	311,750	314,867	318,016	321,196
Charge for Services	342,400	325,000	325,000	328,250	331,533	334,848	338,196	341,578	344,994
Fines and Forfeitures	35,147	31,190	31,190	31,502	31,817	32,135	32,456	32,781	33,109
Miscellaneous	96,316	87,610	87,610	88,486	89,371	90,265	91,167	92,079	93,000
Transfers from Other Funds	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500
Total Revenues and Transfers	42,390,068	44,331,150	44,771,311	46,136,580	47,530,243	49,951,526	52,204,808	53,800,941	55,319,333
EXPENDITURES AND TRANSFERS:									
General Government	2,255,782	2,345,690	2,392,604	2,464,382	2,538,313	2,614,463	2,692,897	2,773,884	2,856,894
Public Safety	2,872,456	2,881,900	3,039,538	3,230,724	3,427,646	3,530,475	3,636,389	3,745,481	3,857,846
Public Works	1,954,387	2,014,020	2,054,300	2,115,929	2,179,407	2,244,790	2,312,133	2,381,497	2,452,942
Community Services	1,573,732	1,671,205	1,704,629	1,755,768	1,808,441	1,862,694	1,918,575	1,976,132	2,035,416
Community Development	483,159	546,635	557,568	574,295	591,524	609,269	627,547	646,374	665,765
Education (K-8)	19,150,854	20,588,160	20,588,160	21,205,805	21,841,979	22,497,238	23,141,255	23,835,493	24,550,558
Education (K-8) - Anticipated Savings						(30,000)			
Education (9-12)	9,924,227	9,729,230	9,552,849	9,811,750	9,869,252	10,178,334	10,322,537	10,632,213	10,951,180
Town-Wide Expenditures	2,303,027	2,497,630	2,547,583	2,624,010	2,702,730	2,783,812	2,867,327	2,953,346	3,041,947
Transfers to Other Funds	1,668,260	1,872,660	1,984,080	1,903,917	2,020,950	3,110,450	4,136,147	4,306,721	4,356,786
Total Expenditures and Transfers	42,185,884	44,147,130	44,421,311	45,686,580	46,980,243	49,401,526	51,654,808	53,250,941	54,769,333
RESULTS OF OPERATIONS	204,184	184,020	350,000	450,000	550,000	550,000	550,000	550,000	550,000
FUND BALANCE - BEGINNING	1,865,928	2,070,112	2,254,132	2,604,132	3,054,132	3,604,132	4,154,132	4,704,132	5,254,132
FUND BALANCE - ENDING	\$ 2,070,112	\$ 2,254,132	\$ 2,604,132	\$ 3,054,132	\$ 3,604,132	\$ 4,154,132	\$ 4,704,132	\$ 5,254,132	\$ 5,804,132
SUPPLEMENTAL INFORMATION:									
Mill Rate	25.71	26.68	26.64	27.47	28.32	30.29	32.05	33.11	34.08
Mill Rate Change	0.00	0.97	(0.04)	0.83	0.85	1.97	1.76	1.07	0.97
Percentage Increase (Decrease)	0.00%	3.77%	-0.16%	3.11%	3.11%	6.95%	5.80%	3.33%	2.91%
Grand List	968,670,393	973,722,578	978,591,191	988,377,103	998,260,874	1,008,243,483	1,018,325,917	1,028,509,177	1,038,794,268
Taxes-Median Assessed Value	4,334	4,497	4,490	4,630	4,774	5,106	5,402	5,582	5,745
Increase	-	164	(7)	140	144	332	296	180	163

Town of Mansfield
Proforma General Fund Revenues and Expenditures
Budget Forecast

Option A

	Actual 2010-11	Amended 2011-12	Projected 2012-13	Projected 2013-14	Projected 2014-15	Projected 2015-16	Projected 2016-17	Projected 2017-18	Projected 2018-19
Current Year Taxes	24,461,355	25,707,520	25,562,232	26,638,935	27,742,146	29,971,074	32,030,076	33,429,987	34,750,195
Elderly Programs	34,300	34,300	34,300	34,300	34,300	34,300	34,300	34,300	34,300
Reserve for Uncollected Taxes	420,000	440,000	470,419	474,056	495,113	534,119	570,151	594,650	617,753
Tax Levy	24,915,655	26,181,820	26,066,951	27,147,291	28,271,559	30,539,493	32,634,528	34,058,937	35,402,248
Percent Uncollected	1.69%	1.68%	1.80%	1.75%	1.75%	1.75%	1.75%	1.75%	1.74%
Increase in Tax Levy									
Dollars	1,101,878	1,266,165	(114,869)	1,080,341	1,124,268	2,267,934	2,095,035	1,424,409	1,343,311
Percentage	4.63%	5.08%	-0.44%	4.14%	4.14%	8.02%	6.86%	4.36%	3.94%

ASSUMPTIONS:

- 1 Tax Related Items are projected to remain flat for FY 2011/12 and 2012/13; increase an average of 1% per year thereafter.
- 2 State and Other Revenues are projected at Gov's proposed for 2011/12 and 2012/13 and 1% increase thereafter
- 3 Expenditures for Education (Grades K-8) are projected to increase 3% annually after FY 2012/13.
- 4 Expenditures for Education (Grades 9-12) are based on Regional School District 19's annual operating Budget.
Region 19 assumptions: The annual operating budget projections are projected to increase 3% after 2012/13.
 The Town's levy for Region 19 is adjusted by changes in student population.
 State and other revenue is projected to increase by 1% annually after 2012/13.
- 5 The Grand List is projected at a slight increase (0.5%) for FY 2011/12 & 2012/13 and then increase 1.0% annually thereafter.
- 6 Expenditures for Town are projected to increase 2% for FY 2012/13 and then 3% per year thereafter.
- 7 Reserve for Uncollected taxes is 1.75% of the total levy.
- 8 Public Safety - add \$100,000 in FY 11/12, 12/13, 13/14, 14/15 for police services per the police study.

9 <u>Transfers to Other Funds:</u>	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19
Other Operating	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Downtown Partnership	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000
Parks & Recreation	340,760	347,600	354,550	365,447	376,440	387,730	399,317	411,301	423,641
Debt Service - Current	760,000	825,000	844,530	650,720	380,010	300,320	293,730	287,120	280,520
Debt Service - School Bldg Project					274,500	1,329,900	2,248,100	2,310,550	2,252,625
Capital Projects	387,500	450,000	600,000	700,000	800,000	900,000	1,000,000	1,100,000	1,200,000
Medical Pension Trust Fund	50,000	52,500	55,000	57,750	60,000	62,500	65,000	67,750	70,000
	1,668,260	1,805,100	1,984,080	1,903,917	2,020,950	3,110,450	4,136,147	4,306,721	4,356,786

- 10 Median Assessed Value 10/1/10 \$ 168,560
- 11 Reminder -- next revaluation is 10/1/14 -- affects grand list for 2015/16

Town of Mansfield
Proforma General Fund Revenues and Expenditures
Budget Forecast

Option A

	Actual 2010-11	Amended 2011-12	Projected 2012-13	Projected 2013-14	Projected 2014-15	Projected 2015-16	Projected 2016-17	Projected 2017-18	Projected 2018-19
REVENUES AND TRANSFERS:									
Property Taxes	\$ 24,922,879	\$ 25,707,520	\$ 25,912,232	\$ 27,088,935	\$ 28,017,646	\$ 29,599,674	\$ 31,832,576	\$ 34,106,352	\$ 35,547,299
Tax Related Items	443,769	310,000	310,000	313,100	316,231	319,393	322,587	325,813	329,071
Licenses and Permits	371,542	490,370	490,370	495,274	500,226	505,229	510,281	515,384	520,538
Federal Support - Government	17,363	1,850	1,850	1,869	1,887	1,906	1,925	1,944	1,964
State Support - Education	8,772,718	10,192,080	10,260,557	10,363,163	10,466,794	10,571,462	10,677,177	10,783,949	10,891,788
State Support - Government	7,370,539	7,183,030	7,047,421	7,117,895	7,189,074	7,260,965	7,333,575	7,406,910	7,480,979
Local Support - Government	14,895								
Municipal Revenue Sharing			302,581	305,607	308,663	311,750	314,867	318,016	321,196
Charge for Services	342,400	325,000	325,000	328,250	331,533	334,848	338,196	341,578	344,994
Fines and Forfeitures	35,147	31,190	31,190	31,502	31,817	32,135	32,456	32,781	33,109
Miscellaneous	96,316	87,610	87,610	88,486	89,371	90,265	91,167	92,079	93,000
Transfers from Other Funds	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500
Total Revenues and Transfers	42,390,068	44,331,150	44,771,311	46,136,580	47,255,743	49,030,126	51,457,308	53,927,306	55,566,438
EXPENDITURES AND TRANSFERS:									
General Government	2,255,782	2,345,690	2,392,604	2,464,382	2,538,313	2,614,463	2,692,897	2,773,684	2,856,894
Public Safety	2,872,456	2,881,900	3,039,538	3,230,724	3,427,646	3,530,475	3,636,389	3,745,481	3,857,846
Public Works	1,954,387	2,014,020	2,054,300	2,115,929	2,179,407	2,244,790	2,312,133	2,381,497	2,452,942
Community Services	1,573,732	1,671,205	1,704,629	1,755,768	1,808,441	1,862,694	1,918,575	1,976,132	2,035,416
Community Development	483,159	546,635	557,568	574,295	591,524	609,269	627,547	646,374	665,765
Education (K-8)	19,150,854	20,588,160	20,588,160	21,205,805	21,841,979	22,497,238	23,172,155	23,836,420	24,551,513
Education (K-8) - Anticipated Savings							(30,000)		
Education (9-12)	9,924,227	9,729,230	9,552,849	9,811,750	9,869,252	10,178,334	10,322,537	10,632,213	10,951,180
Town-Wide Expenditures	2,303,027	2,497,630	2,547,583	2,624,010	2,702,730	2,783,812	2,867,327	2,953,346	3,041,947
Transfers to Other Funds	1,668,260	1,872,660	1,984,080	1,903,917	1,746,450	2,159,050	3,387,747	4,432,159	4,602,936
Total Expenditures and Transfers	42,185,884	44,147,130	44,421,311	45,686,580	46,705,743	48,480,126	50,907,308	53,377,306	55,016,438
RESULTS OF OPERATIONS	204,184	184,020	350,000	450,000	550,000	550,000	550,000	550,000	550,000
FUND BALANCE - BEGINNING	1,865,928	2,070,112	2,254,132	2,604,132	3,054,132	3,604,132	4,154,132	4,704,132	5,254,132
FUND BALANCE - ENDING	\$ 2,070,112	\$ 2,254,132	\$ 2,604,132	\$ 3,054,132	\$ 3,604,132	\$ 4,154,132	\$ 4,704,132	\$ 5,254,132	\$ 5,804,132
SUPPLEMENTAL INFORMATION:									
Mill Rate	25.71	26.68	26.64	27.47	28.04	29.36	31.30	33.24	34.32
Mill Rate Change	0.00	0.97	(0.04)	0.83	0.57	1.32	1.94	1.94	1.08
Percentage Increase (Decrease)	0.00%	3.77%	-0.16%	3.11%	2.09%	4.70%	6.61%	6.20%	3.26%
Grand List	968,670,393	973,722,578	978,591,191	988,377,103	998,260,874	1,008,243,483	1,018,325,917	1,028,509,177	1,038,794,268
Taxes-Median Assessed Value Increase	4,334	4,497	4,490	4,630	4,727	4,949	5,276	5,603	5,785
	-	164	(7)	140	97	222	327	327	182

Town of Mansfield
Proforma General Fund Revenues and Expenditures
Budget Forecast

Option A

	Actual 2010-11	Amended 2011-12	Projected 2012-13	Projected 2013-14	Projected 2014-15	Projected 2015-16	Projected 2016-17	Projected 2017-18	Projected 2018-19
Current Year Taxes	24,461,355	25,707,520	25,562,232	26,638,935	27,467,646	29,049,674	31,282,576	33,556,352	34,997,299
Elderly Programs	34,300	34,300	34,300	34,300	34,300	34,300	34,300	34,300	34,300
Reserve for Uncollected Taxes	420,000	440,000	470,419	474,056	490,309	517,994	557,070	596,861	622,078
Tax Levy	24,915,655	26,181,820	26,066,951	27,147,291	27,992,255	29,601,968	31,873,946	34,187,514	35,653,677
Percent Uncollected	1.69%	1.68%	1.80%	1.75%	1.75%	1.75%	1.75%	1.75%	1.74%
Increase in Tax Levy									
Dollars	1,101,878	1,266,165	(114,869)	1,080,341	844,964	1,609,713	2,271,978	2,313,567	1,466,163
Percentage	4.63%	5.08%	-0.44%	4.14%	3.11%	5.75%	7.68%	7.26%	4.29%

ASSUMPTIONS:

- 1 Tax Related Items are projected to remain flat for FY 2011/12 and 2012/13; increase an average of 1% per year thereafter.
- 2 State and Other Revenues are projected at Gov's proposed for 2011/12 and 2012/13 and 1% increase thereafter
- 3 Expenditures for Education (Grades K-8) are projected to increase 3% annually after FY 2012/13.
- 4 Expenditures for Education (Grades 9-12) are based on Regional School District 19's annual operating Budget.
Region 19 assumptions: The annual operating budget projections are projected to increase 3% after 2012/13.
 The Town's levy for Region 19 is adjusted by changes in student population.
 State and other revenue is projected to increase by 1% annually after 2012/13.
- 5 The Grand List is projected at a slight increase (0.5%) for FY 2011/12 & 2012/13 and then increase 1.0% annually thereafter.
- 6 Expenditures for Town are projected to increase 2% for FY 2012/13 and then 3% per year thereafter.
- 7 Reserve for Uncollected taxes is 1.75% of the total levy.
- 8 Public Safety - add \$100,000 in FY 11/12, 12/13, 13/14, 14/15 for police services per the police study.

9 Transfers to Other Funds:	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19
Other Operating	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Downtown Partnership	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000
Parks & Recreation	340,760	347,600	354,550	365,447	376,440	387,730	399,317	411,301	423,641
Debt Service - Current	760,000	825,000	844,530	650,720	380,010	300,320	293,730	287,120	280,520
Debt Service - School Bldg Project						378,500	1,499,700	2,435,988	2,498,775
Capital Projects	387,500	450,000	600,000	700,000	800,000	900,000	1,000,000	1,100,000	1,200,000
Medical Pension Trust Fund	50,000	52,500	55,000	57,750	60,000	62,500	65,000	67,750	70,000
	1,668,260	1,805,100	1,984,080	1,903,917	1,746,450	2,159,050	3,387,747	4,432,159	4,602,936

- 10 Median Assessed Value 10/1/10 \$ 168,560
- 11 Reminder -- next revaluation is 10/1/14 -- affects grand list for 2015/16

Option A

(enhanced)

Option A Enhanced

	Spring 2012 Ref.	Fall 2012 Ref.
Total Estimated Project Cost	\$35,517,211	\$36,582,893
State Reimbursement (19.8%)	\$7,042,110	\$7,251,785
Cost to Mansfield	\$28,475,101	\$29,331,108
Operational Savings	\$30,000	\$30,000

Plan Description

Library/media centers at the elementary schools

Other facility improvements the same as Option A, seen below:

Elementary Schools (All; Vinton, Goodwin, Southeast):

Maintain and repair (20 years)

Replace roof, windows, exterior doors, walls at transite walls, and plumbing fixtures; Renovate classroom doors; Upgrade technologies, fire alarm system, kitchen, and electrical services; Install new heating/ventilation systems, solar panels, and replace boilers; Adjust grade for handicap accessibility; 3000sq ft paved play area; Gym floors and partitions; Asbestos abatement allowance; Toilet room ADA modifications

Additional (School specific):

Vinton: septic system, VCT replacement, playscape; Goodwin: septic system, playscape;

Southeast: VCT replacement, bulkhead at tunnels

Mansfield Middle School:

Adjust grade for handicap accessibility; Replace roof, windows, plumbing fixtures, exterior doors, fire alarm system, and soffit panels; Asbestos removal; Toilet room ADA modifications; New ADA compliant elevator; Technology upgrades and solar panel installation

Middle School Costs Included Above	Spring 2012 Ref.	Fall 2012 Ref.
Total Estimated Project Cost	\$7,524,742	\$7,745,272
State Reimbursement (21.5%)	\$3,324,547	\$3,421,980
Cost to Mansfield	\$4,200,195	\$4,323,291
Operational Savings	n/a	n/a

Pro's and Con's

- Provides for the addition of library/media centers at the elementary schools
- Other facility improvements the same as Option A, seen below:
 - Maintains current "neighborhood" schools for 20 years
 - Basic Improvements to all four facilities
 - Lower energy costs, but not as much as new schools
 - Maintains smaller school size
 - No need to repurpose existing buildings
 - Some disruption to the learning environment during construction
 - Does not achieve desired facility improvements – separate gyms and cafeterias, larger classrooms or security systems
 - No anticipated reduction to administrative personnel
 - Cannot predict emergency repairs
 - Lower cost during the 20 year bond period
 - Does not include the replacement of the re-locatable classrooms
 - What is the life expectancy of the buildings at the end of the 20 year period?

Town of Mansfield
Proforma General Fund Revenues and Expenditures
Budget Forecast

Option A Enhanced

	Actual 2010-11	Amended 2011-12	Projected 2012-13	Projected 2013-14	Projected 2014-15	Projected 2015-16	Projected 2016-17	Projected 2017-18	Projected 2018-19
REVENUES AND TRANSFERS:									
Property Taxes	\$ 24,922,879	\$ 25,707,520	\$ 25,912,232	\$ 27,088,935	\$ 28,411,146	\$ 30,837,124	\$ 32,964,951	\$ 34,355,687	\$ 35,666,720
Tax Related Items	443,769	310,000	310,000	313,100	316,231	319,393	322,587	325,813	329,071
Licenses and Permits	371,542	490,370	490,370	495,274	500,226	505,229	510,281	515,384	520,538
Federal Support - Government	17,363	1,850	1,850	1,869	1,887	1,906	1,925	1,944	1,964
State Support - Education	8,772,718	10,192,080	10,260,557	10,363,163	10,466,794	10,571,462	10,677,177	10,783,949	10,891,788
State Support - Government	7,370,539	7,183,030	7,047,421	7,117,895	7,189,074	7,260,965	7,333,575	7,406,910	7,480,979
Local Support - Government	14,895								
Municipal Revenue Sharing			302,581	305,607	308,663	311,750	314,867	318,016	321,196
Charge for Services	342,400	325,000	325,000	328,250	331,533	334,848	338,196	341,578	344,994
Fines and Forfeitures	35,147	31,190	31,190	31,502	31,817	32,135	32,456	32,781	33,109
Miscellaneous	96,316	87,610	87,610	88,486	89,371	90,265	91,167	92,079	93,000
Transfers from Other Funds	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500
Total Revenues and Transfers	42,390,068	44,331,150	44,771,311	46,136,580	47,649,243	50,267,576	52,589,683	54,176,641	55,685,858
EXPENDITURES AND TRANSFERS:									
General Government	2,255,782	2,345,690	2,392,604	2,464,382	2,538,313	2,614,463	2,692,897	2,773,684	2,856,894
Public Safety	2,872,456	2,881,900	3,039,538	3,230,724	3,427,646	3,530,475	3,636,389	3,745,481	3,857,846
Public Works	1,954,387	2,014,020	2,054,300	2,115,929	2,179,407	2,244,790	2,312,133	2,381,497	2,452,942
Community Services	1,573,732	1,671,205	1,704,629	1,755,768	1,808,441	1,862,694	1,918,575	1,976,132	2,035,416
Community Development	483,159	546,635	557,568	574,295	591,524	609,269	627,547	646,374	665,765
Education (K-8)	19,150,854	20,588,160	20,588,160	21,205,805	21,841,979	22,497,238	23,141,255	23,835,493	24,550,558
Education (K-8) - Anticipated Savings						(30,000)			
Education (9-12)	9,924,227	9,729,230	9,552,849	9,811,750	9,869,252	10,178,334	10,322,537	10,632,213	10,951,180
Town-Wide Expenditures	2,303,027	2,497,630	2,547,583	2,624,010	2,702,730	2,783,812	2,867,327	2,953,346	3,041,947
Transfers to Other Funds	1,668,260	1,872,660	1,984,080	1,903,917	2,139,950	3,426,500	4,521,022	4,682,421	4,723,311
Total Expenditures and Transfers	42,185,884	44,147,130	44,421,311	45,686,580	47,099,243	49,717,576	52,039,683	53,626,641	55,135,858
RESULTS OF OPERATIONS	204,184	184,020	350,000	450,000	550,000	550,000	550,000	550,000	550,000
FUND BALANCE - BEGINNING	1,865,928	2,070,112	2,254,132	2,604,132	3,054,132	3,604,132	4,154,132	4,704,132	5,254,132
FUND BALANCE - ENDING	\$ 2,070,112	\$ 2,254,132	\$ 2,604,132	\$ 3,054,132	\$ 3,604,132	\$ 4,154,132	\$ 4,704,132	\$ 5,254,132	\$ 5,804,132
SUPPLEMENTAL INFORMATION:									
Mill Rate	25.71	26.68	26.64	27.47	28.44	30.61	32.43	33.49	34.44
Mill Rate Change	0.00	0.97	(0.04)	0.83	0.98	2.17	1.82	1.05	0.95
Percentage Increase (Decrease)	0.00%	3.77%	-0.16%	3.11%	3.55%	7.62%	5.96%	3.25%	2.84%
Grand List	968,670,393	973,722,578	978,591,191	988,377,103	998,260,874	1,008,243,483	1,018,325,917	1,028,509,177	1,038,794,268
Taxes-Median Assessed Value	4,334	4,497	4,490	4,630	4,794	5,159	5,467	5,644	5,805
Increase	-	164	(7)	140	164	365	307	178	161

Town of Mansfield
Proforma General Fund Revenues and Expenditures
Budget Forecast

Option A Enhanced

	Actual 2010-11	Amended 2011-12	Projected 2012-13	Projected 2013-14	Projected 2014-15	Projected 2015-16	Projected 2016-17	Projected 2017-18	Projected 2018-19
Current Year Taxes	24,461,355	25,707,520	25,562,232	26,638,935	27,861,146	30,287,124	32,414,951	33,805,687	35,116,720
Elderly Programs	34,300	34,300	34,300	34,300	34,300	34,300	34,300	34,300	34,300
Reserve for Uncollected Taxes	420,000	440,000	470,419	474,056	497,195	539,650	576,887	601,225	624,168
Tax Levy	24,915,655	26,181,820	26,066,951	27,147,291	28,392,641	30,861,073	33,026,138	34,441,212	35,775,187
Percent Uncollected	1.69%	1.68%	1.80%	1.75%	1.75%	1.75%	1.75%	1.75%	1.74%
Increase in Tax Levy									
Dollars	1,101,878	1,266,165	(114,869)	1,080,341	1,245,350	2,468,432	2,165,065	1,415,074	1,333,975
Percentage	4.63%	5.08%	-0.44%	4.14%	4.59%	8.69%	7.02%	4.28%	3.87%

ASSUMPTIONS:

- 1 Tax Related Items are projected to remain flat for FY 2011/12 and 2012/13; increase an average of 1% per year thereafter.
- 2 State and Other Revenues are projected at Gov's proposed for 2011/12 and 2012/13 and 1% increase thereafter
- 3 Expenditures for Education (Grades K-8) are projected to increase 3% annually after FY 2012/13.
- 4 Expenditures for Education (Grades 9-12) are based on Regional School District 19's annual operating Budget.
Region 19 assumptions: The annual operating budget projections are projected to increase 3% after 2012/13.
 The Town's levy for Region 19 is adjusted by changes in student population.
 State and other revenue is projected to increase by 1% annually after 2012/13.
- 5 The Grand List is projected at a slight increase (0.5%) for FY 2011/12 & 2012/13 and then increase 1.0% annually thereafter.
- 6 Expenditures for Town are projected to increase 2% for FY 2012/13 and then 3% per year thereafter.
- 7 Reserve for Uncollected taxes is 1.75% of the total levy.
- 8 Public Safety - add \$100,000 in FY 11/12, 12/13, 13/14, 14/15 for police services per the police study.

9 Transfers to Other Funds:	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19
Other Operating	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Downtown Partnership	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000
Parks & Recreation	340,760	347,600	354,550	365,447	376,440	387,730	399,317	411,301	423,641
Debt Service - Current	760,000	825,000	844,530	650,720	380,010	300,320	293,730	287,120	280,520
Debt Service - School Bldg Project					393,500	1,645,950	2,632,975	2,686,250	2,619,150
Capital Projects	387,500	450,000	600,000	700,000	800,000	900,000	1,000,000	1,100,000	1,200,000
Medical Pension Trust Fund	50,000	52,500	55,000	57,750	60,000	62,500	65,000	67,750	70,000
	1,668,260	1,805,100	1,984,080	1,903,917	2,139,950	3,426,500	4,521,022	4,682,421	4,723,311

10 Median Assessed Value 10/1/10 \$ 168,560

Town of Mansfield
Proforma General Fund Revenues and Expenditures
Budget Forecast

Option A Enhanced

	Actual 2010-11	Amended 2011-12	Projected 2012-13	Projected 2013-14	Projected 2014-15	Projected 2015-16	Projected 2016-17	Projected 2017-18	Projected 2018-19
REVENUES AND TRANSFERS:									
Property Taxes	\$ 24,922,879	\$ 25,707,520	\$ 25,912,232	\$ 27,088,935	\$ 28,017,646	\$ 29,749,424	\$ 32,188,726	\$ 34,533,252	\$ 35,963,149
Tax Related Items	443,769	310,000	310,000	313,100	316,231	319,393	322,587	325,813	329,071
Licenses and Permits	371,542	490,370	490,370	495,274	500,226	505,229	510,281	515,384	520,538
Federal Support - Government	17,363	1,850	1,850	1,869	1,887	1,906	1,925	1,944	1,964
State Support - Education	8,772,718	10,192,080	10,260,557	10,363,163	10,466,794	10,571,462	10,677,177	10,783,949	10,891,788
State Support - Government	7,370,539	7,183,030	7,047,421	7,117,895	7,189,074	7,260,965	7,333,575	7,406,910	7,480,979
Local Support - Government	14,895								
Municipal Revenue Sharing			302,581	305,607	308,663	311,750	314,867	318,016	321,196
Charge for Services	342,400	325,000	325,000	328,250	331,533	334,848	338,196	341,578	344,994
Fines and Forfeitures	35,147	31,190	31,190	31,502	31,817	32,135	32,456	32,781	33,109
Miscellaneous	96,316	87,610	87,610	88,486	89,371	90,265	91,167	92,079	93,000
Transfers from Other Funds	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500
Total Revenues and Transfers	42,390,068	44,331,150	44,771,311	46,136,580	47,255,743	49,179,876	51,813,458	54,354,206	55,982,288
EXPENDITURES AND TRANSFERS:									
General Government	2,255,782	2,345,690	2,392,604	2,464,382	2,538,313	2,614,463	2,692,897	2,773,684	2,856,894
Public Safety	2,872,456	2,881,900	3,039,538	3,230,724	3,427,646	3,530,475	3,636,389	3,745,481	3,857,846
Public Works	1,954,387	2,014,020	2,054,300	2,115,929	2,179,407	2,244,790	2,312,133	2,381,497	2,452,942
Community Services	1,573,732	1,671,205	1,704,629	1,755,768	1,808,441	1,862,694	1,918,575	1,976,132	2,035,416
Community Development	483,159	546,635	557,568	574,295	591,524	609,269	627,547	646,374	665,765
Education (K-8)	19,150,854	20,588,160	20,588,160	21,205,805	21,841,979	22,497,238	23,172,155	23,836,420	24,551,513
Education (K-8) - Anticipated Savings							(30,000)		
Education (9-12)	9,924,227	9,729,230	9,552,849	9,811,750	9,869,252	10,178,334	10,322,537	10,632,213	10,951,180
Town-Wide Expenditures	2,303,027	2,497,630	2,547,583	2,624,010	2,702,730	2,783,812	2,867,327	2,953,346	3,041,947
Transfers to Other Funds	1,668,260	1,872,660	1,984,080	1,903,917	1,746,450	2,308,800	3,743,897	4,859,059	5,018,786
Total Expenditures and Transfers	42,185,884	44,147,130	44,421,311	45,686,580	46,705,743	48,629,876	51,263,458	53,804,206	55,432,288
RESULTS OF OPERATIONS	204,184	184,020	350,000	450,000	550,000	550,000	550,000	550,000	550,000
FUND BALANCE - BEGINNING	1,865,928	2,070,112	2,254,132	2,604,132	3,054,132	3,604,132	4,154,132	4,704,132	5,254,132
FUND BALANCE - ENDING	\$ 2,070,112	\$ 2,254,132	\$ 2,604,132	\$ 3,054,132	\$ 3,604,132	\$ 4,154,132	\$ 4,704,132	\$ 5,254,132	\$ 5,804,132
SUPPLEMENTAL INFORMATION:									
Mill Rate	25.71	26.68	26.64	27.47	28.04	29.51	31.66	33.66	34.73
Mill Rate Change	0.00	0.97	(0.04)	0.83	0.57	1.47	2.15	2.01	1.07
Percentage Increase (Decrease)	0.00%	3.77%	-0.16%	3.11%	2.09%	5.24%	7.27%	6.34%	3.17%
Grand List	968,670,393	973,722,578	978,591,191	988,377,103	998,260,874	1,008,243,483	1,018,325,917	1,028,509,177	1,038,794,268
Taxes-Median Assessed Value	4,334	4,497	4,490	4,630	4,727	4,974	5,336	5,674	5,854
Increase	-	164	(7)	140	97	248	362	338	180

Town of Mansfield
Proforma General Fund Revenues and Expenditures
Budget Forecast

Option A Enhanced

	Actual 2010-11	Amended 2011-12	Projected 2012-13	Projected 2013-14	Projected 2014-15	Projected 2015-16	Projected 2016-17	Projected 2017-18	Projected 2018-19
Current Year Taxes	24,461,355	25,707,520	25,562,232	26,638,935	27,467,646	29,199,424	31,638,726	33,983,252	35,413,149
Elderly Programs	34,300	34,300	34,300	34,300	34,300	34,300	34,300	34,300	34,300
Reserve for Uncollected Taxes	420,000	440,000	470,419	474,056	490,309	520,615	563,303	604,332	629,355
Tax Levy	24,915,655	26,181,820	26,066,951	27,147,291	27,992,255	29,754,339	32,236,329	34,621,884	36,076,804
Percent Uncollected	1.69%	1.68%	1.80%	1.75%	1.75%	1.75%	1.75%	1.75%	1.74%
Increase in Tax Levy									
Dollars	1,101,878	1,266,165	(114,869)	1,080,341	844,964	1,762,084	2,481,990	2,385,555	1,454,920
Percentage	4.63%	5.08%	-0.44%	4.14%	3.11%	6.29%	8.34%	7.40%	4.20%

ASSUMPTIONS:

- 1 Tax Related Items are projected to remain flat for FY 2011/12 and 2012/13; increase an average of 1% per year thereafter.
- 2 State and Other Revenues are projected at Gov's proposed for 2011/12 and 2012/13 and 1% increase thereafter
- 3 Expenditures for Education (Grades K-8) are projected to increase 3% annually after FY 2012/13.
- 4 Expenditures for Education (Grades 9-12) are based on Regional School District 19's annual operating Budget.
 Region 19 assumptions:
 The annual operating budget projections are projected to increase 3% after 2012/13.
 The Town's levy for Region 19 is adjusted by changes in student population.
 State and other revenue is projected to increase by 1% annually after 2012/13.
- 5 The Grand List is projected at a slight increase (0.5%) for FY 2011/12 & 2012/13 and then increase 1.0% annually thereafter.
- 6 Expenditures for Town are projected to increase 2% for FY 2012/13 and then 3% per year thereafter.
- 7 Reserve for Uncollected taxes is 1.75% of the total levy.
- 8 Public Safety - add \$100,000 in FY 11/12, 12/13, 13/14, 14/15 for police services per the police study.

9 Transfers to Other Funds:	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19
Other Operating	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Downtown Partnership	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000
Parks & Recreation	340,760	347,600	354,550	365,447	376,440	387,730	399,317	411,301	423,641
Debt Service - Current	760,000	825,000	844,530	650,720	380,010	300,320	293,730	287,120	280,520
Debt Service - School Bldg Project						528,250	1,855,850	2,862,888	2,914,625
Capital Projects	387,500	450,000	600,000	700,000	800,000	900,000	1,000,000	1,100,000	1,200,000
Medical Pension Trust Fund	50,000	52,500	55,000	57,750	60,000	62,500	65,000	67,750	70,000
	1,668,260	1,805,100	1,984,080	1,903,917	1,746,450	2,308,800	3,743,897	4,859,059	5,018,786

10 Median Assessed Value 10/1/10 \$ 168,560

Option C

Option C

	Spring 2012 Ref.	Fall 2012 Ref.
Total Estimated Project Cost	\$64,537,624	\$66,476,259
State Reimbursement (32%)	\$20,340,330	\$21,339,777
Cost to Mansfield	\$44,197,294	\$45,136,482
Operational Savings	\$650,000	\$650,000

Plan Description

Elementary Schools:

Close one school, heavy alterations to the other two

Roof replacement, window replacement, installation of solar panels

Site Improvements (such as parking, roadways, sidewalks, septic systems, fire protection storage tank)

Vinton: 17,746sq ft new construction, 6,000sq ft phasing construction for library/media centers

Southeast: 24,433sq ft new construction, 6,000sq ft phasing construction for library/media centers

Mansfield Middle School:

Roof replacement, window replacement, installation of solar panels

Selective heavy renovation on 4,821sq ft

Addition of 7,163sq ft to replace the modular classrooms

Middle School Costs Included Above	Spring 2012 Ref.	Fall 2012 Ref.
Total Estimated Project Cost	\$11,180,299	\$11,507,963
State Reimbursement (21.5%)	\$5,322,393	\$5,497,498
Cost to Mansfield	\$5,857,906	\$6,010,465
Operational Savings	n/a	n/a

Pro's and Con's

- Heavy alterations and improvements to two elementary schools
- Similar to Option A, but eliminates the use of one elementary school
- Operating savings by closing one school
- Educational benefits of new library/media centers

Town of Mansfield
Proforma General Fund Revenues and Expenditures
Budget Forecast

Option C

	Actual 2010-11	Amended 2011-12	Projected 2012-13	Projected 2013-14	Projected 2014-15	Projected 2015-16	Projected 2016-17	Projected 2017-18	Projected 2018-19
REVENUES AND TRANSFERS:									
Property Taxes	\$ 24,922,879	\$ 25,707,520	\$ 25,912,232	\$ 27,088,935	\$ 28,760,146	\$ 31,040,549	\$ 33,736,201	\$ 35,128,941	\$ 36,373,788
Tax Related Items	443,769	310,000	310,000	313,100	316,231	319,393	322,587	325,813	329,071
Licenses and Permits	371,542	490,370	490,370	495,274	500,226	505,229	510,281	515,384	520,538
Federal Support - Government	17,363	1,850	1,850	1,869	1,887	1,906	1,925	1,944	1,964
State Support - Education	8,772,718	10,192,080	10,260,557	10,363,163	10,466,794	10,571,462	10,677,177	10,783,949	10,891,788
State Support - Government	7,370,539	7,183,030	7,047,421	7,117,895	7,189,074	7,260,965	7,333,575	7,406,910	7,480,979
Local Support - Government	14,895								
Municipal Revenue Sharing			302,581	305,607	308,663	311,750	314,867	318,016	321,196
Charge for Services	342,400	325,000	325,000	328,250	331,533	334,848	338,196	341,578	344,994
Fines and Forfeitures	35,147	31,190	31,190	31,502	31,817	32,135	32,456	32,781	33,109
Miscellaneous	96,316	87,610	87,610	88,486	89,371	90,265	91,167	92,079	93,000
Transfers from Other Funds	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500
Total Revenues and Transfers	42,390,068	44,331,150	44,771,311	46,136,580	47,998,243	50,471,001	53,360,933	54,949,895	56,392,926
EXPENDITURES AND TRANSFERS:									
General Government	2,255,782	2,345,690	2,392,604	2,464,382	2,538,313	2,614,463	2,692,897	2,773,684	2,856,894
Public Safety	2,872,456	2,881,900	3,039,538	3,230,724	3,427,646	3,530,475	3,636,389	3,745,481	3,857,846
Public Works	1,954,387	2,014,020	2,054,300	2,115,929	2,179,407	2,244,790	2,312,133	2,381,497	2,452,942
Community Services	1,573,732	1,671,205	1,704,629	1,755,768	1,808,441	1,862,694	1,918,575	1,976,132	2,035,416
Community Development	483,159	546,635	557,568	574,295	591,524	609,269	627,547	646,374	665,765
Education (K-8)	19,150,854	20,588,160	20,588,160	21,205,805	21,841,979	22,497,238	22,487,205	23,161,822	23,856,876
Education (K-8) - Anticipated Savings						(665,000)			
Education (9-12)	9,924,227	9,729,230	9,552,849	9,811,750	9,869,252	10,178,334	10,322,537	10,632,213	10,951,180
Town-Wide Expenditures	2,303,027	2,497,630	2,547,583	2,624,010	2,702,730	2,783,812	2,867,327	2,953,346	3,041,947
Transfers to Other Funds	1,668,260	1,872,660	1,984,080	1,903,917	2,488,950	4,264,925	5,946,322	6,129,346	6,124,261
Total Expenditures and Transfers	42,185,884	44,147,130	44,421,311	45,686,580	47,448,243	49,921,001	52,810,933	54,399,895	55,842,926
RESULTS OF OPERATIONS	204,184	184,020	350,000	450,000	550,000	550,000	550,000	550,000	550,000
FUND BALANCE - BEGINNING	1,865,928	2,070,112	2,254,132	2,604,132	3,054,132	3,604,132	4,154,132	4,704,132	5,254,132
FUND BALANCE - ENDING	\$ 2,070,112	\$ 2,254,132	\$ 2,604,132	\$ 3,054,132	\$ 3,604,132	\$ 4,154,132	\$ 4,704,132	\$ 5,254,132	\$ 5,804,132
SUPPLEMENTAL INFORMATION:									
Mill Rate	25.71	26.68	26.64	27.47	28.80	30.81	33.20	34.25	35.13
Mill Rate Change	0.00	0.97	(0.04)	0.83	1.33	2.02	2.39	1.05	0.88
Percentage Increase (Decrease)	0.00%	3.77%	-0.16%	3.11%	4.85%	7.00%	7.75%	3.16%	2.57%
Grand List	968,670,393	973,722,578	978,591,191	988,377,103	998,260,874	1,008,243,483	1,018,325,917	1,028,509,177	1,038,794,268
Taxes-Median Assessed Value	4,334	4,497	4,490	4,630	4,854	5,194	5,597	5,773	5,922
Increase	-	164	(7)	140	224	340	403	177	148

Town of Mansfield
Proforma General Fund Revenues and Expenditures
Budget Forecast

Option C

	Actual 2010-11	Amended 2011-12	Projected 2012-13	Projected 2013-14	Projected 2014-15	Projected 2015-16	Projected 2016-17	Projected 2017-18	Projected 2018-19
Current Year Taxes	24,461,355	25,707,520	25,562,232	26,638,935	28,210,146	30,490,549	33,186,201	34,578,941	35,823,788
Elderly Programs	34,300	34,300	34,300	34,300	34,300	34,300	34,300	34,300	34,300
Reserve for Uncollected Taxes	420,000	440,000	470,419	474,056	503,303	543,210	590,384	614,756	636,541
Tax Levy	24,915,655	26,181,820	26,066,951	27,147,291	28,747,749	31,068,058	33,810,885	35,227,997	36,494,629
Percent Uncollected	1.69%	1.68%	1.80%	1.75%	1.75%	1.75%	1.75%	1.75%	1.74%
Increase in Tax Levy									
Dollars	1,101,878	1,266,165	(114,869)	1,080,341	1,600,458	2,320,309	2,742,827	1,417,112	1,266,632
Percentage	4.63%	5.08%	-0.44%	4.14%	5.90%	8.07%	8.83%	4.19%	3.60%

ASSUMPTIONS:

- 1 Tax Related Items are projected to remain flat for FY 2011/12 and 2012/13; increase an average of 1% per year thereafter.
- 2 State and Other Revenues are projected at Gov's proposed for 2011/12 and 2012/13 and 1% increase thereafter
- 3 Expenditures for Education (Grades K-8) are projected to increase 3% annually after FY 2012/13.
- 4 Expenditures for Education (Grades 9-12) are based on Regional School District 19's annual operating Budget.
Region 19 assumptions: The annual operating budget projections are projected to increase 3% after 2012/13.
The Town's levy for Region 19 is adjusted by changes in student population.
State and other revenue is projected to increase by 1% annually after 2012/13.
- 5 The Grand List is projected at a slight increase (0.5%) for FY 2011/12 & 2012/13 and then increase 1.0% annually thereafter.
- 6 Expenditures for Town are projected to increase 2% for FY 2012/13 and then 3% per year thereafter.
- 7 Reserve for Uncollected taxes is 1.75% of the total levy.
- 8 Public Safety - add \$100,000 in FY 11/12, 12/13, 13/14, 14/15 for police services per the police study.

9 Transfers to Other Funds:	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19
Other Operating	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Downtown Partnership	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000
Parks & Recreation	340,760	347,600	354,550	365,447	376,440	387,730	399,317	411,301	423,641
Debt Service - Current	760,000	825,000	844,530	650,720	380,010	300,320	293,730	287,120	280,520
Debt Service - School Bldg Project					742,500	2,484,375	4,058,275	4,133,175	4,020,100
Capital Projects	387,500	450,000	600,000	700,000	800,000	900,000	1,000,000	1,100,000	1,200,000
Medical Pension Trust Fund	50,000	52,500	55,000	57,750	60,000	62,500	65,000	67,750	70,000
	1,668,260	1,805,100	1,984,080	1,903,917	2,488,950	4,264,925	5,946,322	6,129,346	6,124,261

- 10 Median Assessed Value 10/1/10 \$ 168,560
- 11 Reminder -- next revaluation is 10/1/14 -- affects grand list for 2015/16

Town of Mansfield
 Proforma General Fund Revenues and Expenditures
 Budget Forecast

Option C

	Actual 2010-11	Amended 2011-12	Projected 2012-13	Projected 2013-14	Projected 2014-15	Projected 2015-16	Projected 2016-17	Projected 2017-18	Projected 2018-19
REVENUES AND TRANSFERS:									
Property Taxes	\$ 24,922,879	\$ 25,707,520	\$ 25,912,232	\$ 27,088,935	\$ 28,017,646	\$ 30,144,674	\$ 32,480,701	\$ 35,415,539	\$ 36,827,728
Tax Related Items	443,769	310,000	310,000	313,100	316,231	319,393	322,587	325,813	329,071
Licenses and Permits	371,542	490,370	490,370	495,274	500,226	505,229	510,281	515,384	520,538
Federal Support - Government	17,363	1,850	1,850	1,869	1,887	1,906	1,925	1,944	1,964
State Support - Education	8,772,718	10,192,080	10,260,557	10,363,163	10,466,794	10,571,462	10,677,177	10,783,949	10,891,788
State Support - Government	7,370,539	7,183,030	7,047,421	7,117,895	7,189,074	7,260,965	7,333,575	7,406,910	7,480,979
Local Support - Government	14,895								
Municipal Revenue Sharing			302,581	305,607	308,663	311,750	314,867	318,016	321,196
Charge for Services	342,400	325,000	325,000	328,250	331,533	334,848	338,196	341,578	344,994
Fines and Forfeitures	35,147	31,190	31,190	31,502	31,817	32,135	32,456	32,781	33,109
Miscellaneous	96,316	87,610	87,610	88,486	89,371	90,265	91,167	92,079	93,000
Transfers from Other Funds	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500
Total Revenues and Transfers	42,390,068	44,331,150	44,771,311	46,136,580	47,255,743	49,575,126	52,105,433	55,236,493	56,846,866
EXPENDITURES AND TRANSFERS:									
General Government	2,255,782	2,345,690	2,392,604	2,464,382	2,538,313	2,614,463	2,692,897	2,773,684	2,856,894
Public Safety	2,872,456	2,881,900	3,039,538	3,230,724	3,427,646	3,530,475	3,636,389	3,745,481	3,857,846
Public Works	1,954,387	2,014,020	2,054,300	2,115,929	2,179,407	2,244,790	2,312,133	2,381,497	2,452,942
Community Services	1,573,732	1,671,205	1,704,629	1,755,768	1,808,441	1,862,694	1,918,575	1,976,132	2,035,416
Community Development	483,159	546,635	557,568	574,295	591,524	609,269	627,547	646,374	665,765
Education (K-8)	19,150,854	20,588,160	20,588,160	21,205,805	21,841,979	22,497,238	23,172,155	23,182,370	23,877,841
Education (K-8) - Anticipated Savings							(665,000)		
Education (9-12)	9,924,227	9,729,230	9,552,849	9,811,750	9,869,252	10,178,334	10,322,537	10,632,213	10,951,180
Town-Wide Expenditures	2,303,027	2,497,630	2,547,583	2,624,010	2,702,730	2,783,812	2,867,327	2,953,346	3,041,947
Transfers to Other Funds	1,668,260	1,872,660	1,984,080	1,903,917	1,746,450	2,704,050	4,670,872	6,395,396	6,557,036
Total Expenditures and Transfers	42,185,884	44,147,130	44,421,311	45,686,580	46,705,743	49,025,126	51,555,433	54,686,493	56,296,866
RESULTS OF OPERATIONS	204,184	184,020	350,000	450,000	550,000	550,000	550,000	550,000	550,000
FUND BALANCE - BEGINNING	1,865,928	2,070,112	2,254,132	2,604,132	3,054,132	3,604,132	4,154,132	4,704,132	5,254,132
FUND BALANCE - ENDING	\$ 2,070,112	\$ 2,254,132	\$ 2,604,132	\$ 3,054,132	\$ 3,604,132	\$ 4,154,132	\$ 4,704,132	\$ 5,254,132	\$ 5,804,132
SUPPLEMENTAL INFORMATION:									
Mill Rate	25.71	26.68	26.64	27.47	28.04	29.91	31.95	34.54	35.58
Mill Rate Change	0.00	0.97	(0.04)	0.83	0.57	1.87	2.04	2.59	1.04
Percentage Increase (Decrease)	0.00%	3.77%	-0.16%	3.11%	2.09%	6.66%	6.81%	8.10%	3.02%
Grand List	968,670,393	973,722,578	978,591,191	988,377,103	998,260,874	1,008,243,483	1,018,325,917	1,028,509,177	1,038,794,268
Taxes-Median Assessed Value	4,334	4,497	4,490	4,630	4,727	5,042	5,385	5,821	5,997
Increase	-	164	(7)	140	97	315	344	436	176

Town of Mansfield
Proforma General Fund Revenues and Expenditures
Budget Forecast

Option C

	Actual 2010-11	Amended 2011-12	Projected 2012-13	Projected 2013-14	Projected 2014-15	Projected 2015-16	Projected 2016-17	Projected 2017-18	Projected 2018-19
Current Year Taxes	24,461,355	25,707,520	25,562,232	26,638,935	27,467,646	29,594,674	31,930,701	34,865,539	36,277,728
Elderly Programs	34,300	34,300	34,300	34,300	34,300	34,300	34,300	34,300	34,300
Reserve for Uncollected Taxes	420,000	440,000	470,419	474,056	490,309	527,532	568,412	619,772	644,485
Tax Levy	24,915,655	26,181,820	26,066,951	27,147,291	27,992,255	30,156,506	32,533,414	35,519,611	36,956,513
Percent Uncollected	1.69%	1.68%	1.80%	1.75%	1.75%	1.75%	1.75%	1.74%	1.74%
Increase in Tax Levy									
Dollars	1,101,878	1,266,165	(114,869)	1,080,341	844,964	2,164,250	2,376,908	2,986,198	1,436,902
Percentage	4.63%	5.08%	-0.44%	4.14%	3.11%	7.73%	7.88%	9.18%	4.05%

ASSUMPTIONS:

- 1 Tax Related Items are projected to remain flat for FY 2011/12 and 2012/13; increase an average of 1% per year thereafter.
- 2 State and Other Revenues are projected at Gov's proposed for 2011/12 and 2012/13 and 1% increase thereafter
- 3 Expenditures for Education (Grades K-8) are projected to increase 3% annually after FY 2012/13.
- 4 Expenditures for Education (Grades 9-12) are based on Regional School District 19's annual operating Budget.
Region 19 assumptions: The annual operating budget projections are projected to increase 3% after 2012/13.
The Town's levy for Region 19 is adjusted by changes in student population.
State and other revenue is projected to increase by 1% annually after 2012/13.
- 5 The Grand List is projected at a slight increase (0.5%) for FY 2011/12 & 2012/13 and then increase 1.0% annually thereafter.
- 6 Expenditures for Town are projected to increase 2% for FY 2012/13 and then 3% per year thereafter.
- 7 Reserve for Uncollected taxes is 1.75% of the total levy.
- 8 Public Safety - add \$100,000 in FY 11/12, 12/13, 13/14, 14/15 for police services per the police study.

9 <u>Transfers to Other Funds:</u>	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19
Other Operating	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Downtown Partnership	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000
Parks & Recreation	340,760	347,600	354,550	365,447	376,440	387,730	399,317	411,301	423,641
Debt Service - Current	760,000	825,000	844,530	650,720	380,010	300,320	293,730	287,120	280,520
Debt Service - School Bldg Project						923,500	2,782,825	4,399,225	4,452,875
Capital Projects	387,500	450,000	600,000	700,000	800,000	900,000	1,000,000	1,100,000	1,200,000
Medical Pension Trust Fund	50,000	52,500	55,000	57,750	60,000	62,500	65,000	67,750	70,000
	1,668,260	1,805,100	1,984,080	1,903,917	1,746,450	2,704,050	4,670,872	6,395,396	6,557,036

- 10 Median Assessed Value 10/1/10 \$ 168,560
- 11 Reminder -- next revaluation is 10/1/14 -- affects grand list for 2015/16

Option E
(700 students)

Option E (700 Students)

	Spring 2012 Ref.	Fall 2012 Ref.
Total Estimated Project Cost	\$61,362,289	\$63,205,054
State Reimbursement (48%)	\$29,545,025	\$30,484,768
Cost to Mansfield	\$31,817,264	\$32,720,286
Operational Savings	\$865,000	\$865,000

Plan Description

Elementary Schools:

Close one school; demolish the other two. Build two new elementary schools, sites to be determined.

Cost estimates reflect new schools at the Goodwin and Southeast sites. Each new school will be 53,592sq ft.

Site Improvements (such as excavation & earthwork for additions, parking, roadways, sidewalks, septic systems, fire protection storage tank)

Mansfield Middle School:

Roof replacement, window replacement, installation of solar panels

Selective heavy renovation on 4,821sq ft

Addition of 7,163sq ft to replace the modular classrooms

Middle School Costs Included Above	Spring 2012 Ref.	Fall 2012 Ref.
Total Estimated Project Cost	\$11,180,299	\$11,507,963
State Reimbursement (21.5%)	\$5,384,282	\$5,561,423
Cost to Mansfield	\$5,796,018	\$5,946,541
Operational Savings	n/a	n/a

Pro's and Con's

- New construction promotes sustainability and efficient use of resources
- Most modern and efficient energy management systems – lowest energy costs
- State of the art library/media centers
- Re-locatable classrooms replaced with permanent construction
- Separate gymnasiums from cafeterias
- Vehicle access & pedestrian safety improvements
- Increase net reimbursement due to reduced square footage
- Improved social-emotional opportunities for students
- Improved ability for teachers to collaborate
- Easier to maintain classroom size in compliance with district guidelines
- More effective sharing of staff specialists (Counseling, OT, PT)
- Better coordination for special education teachers
- Allow for uniform classroom size
- Improved building security (offices located at front of building)
- More flexible to accommodate increased enrollment
- Newer facilities enhance the attractiveness of the community for existing/new residents/businesses
- Best return on investment in the long term?
- Land Acquisition estimated at \$450,000

Town of Mansfield
 Proforma General Fund Revenues and Expenditures
 Budget Forecast

Option E (700)

	Actual 2010-11	Amended 2011-12	Projected 2012-13	Projected 2013-14	Projected 2014-15	Projected 2015-16	Projected 2016-17	Projected 2017-18	Projected 2018-19
REVENUES AND TRANSFERS:									
Property Taxes	\$ 24,922,879	\$ 25,707,520	\$ 25,912,232	\$ 27,088,935	\$ 28,453,646	\$ 30,249,499	\$ 32,385,526	\$ 33,789,970	\$ 35,067,170
Tax Related Items	443,769	310,000	310,000	313,100	316,231	319,393	322,587	325,813	329,071
Licenses and Permits	371,542	490,370	490,370	495,274	500,226	505,229	510,281	515,384	520,538
Federal Support - Government	17,363	1,850	1,850	1,869	1,887	1,906	1,925	1,944	1,964
State Support - Education	8,772,718	10,192,080	10,260,557	10,363,163	10,466,794	10,571,462	10,677,177	10,783,949	10,891,788
State Support - Government	7,370,539	7,183,030	7,047,421	7,117,895	7,189,074	7,260,965	7,333,575	7,406,910	7,480,979
Local Support - Government	14,895								
Municipal Revenue Sharing			302,581	305,607	308,663	311,750	314,867	318,016	321,196
Charge for Services	342,400	325,000	325,000	328,250	331,533	334,848	338,196	341,578	344,994
Fines and Forfeitures	35,147	31,190	31,190	31,502	31,817	32,135	32,456	32,781	33,109
Miscellaneous	96,316	87,610	87,610	88,486	89,371	90,265	91,167	92,079	93,000
Transfers from Other Funds	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500
Total Revenues and Transfers	42,390,068	44,331,150	44,771,311	46,136,580	47,691,743	49,679,951	52,010,258	53,610,924	55,086,308
EXPENDITURES AND TRANSFERS:									
General Government	2,255,782	2,345,690	2,392,604	2,464,382	2,538,313	2,614,463	2,692,897	2,773,684	2,856,894
Public Safety	2,872,456	2,881,900	3,039,538	3,230,724	3,427,646	3,530,475	3,636,389	3,745,481	3,857,846
Public Works	1,954,387	2,014,020	2,054,300	2,115,929	2,179,407	2,244,790	2,312,133	2,381,497	2,452,942
Community Services	1,573,732	1,671,205	1,704,629	1,755,768	1,808,441	1,862,694	1,918,575	1,976,132	2,035,416
Community Development	483,159	546,635	557,568	574,295	591,524	609,269	627,547	646,374	665,765
Education (K-8)	19,150,854	20,588,160	20,588,160	21,205,805	21,841,979	22,497,238	22,291,505	22,960,251	23,649,058
Education (K-8) - Anticipated Savings						(855,000)			
Education (9-12)	9,924,227	9,729,230	9,552,849	9,811,750	9,869,252	10,178,334	10,322,537	10,632,213	10,951,180
Town-Wide Expenditures	2,303,027	2,497,630	2,547,583	2,624,010	2,702,730	2,783,812	2,867,327	2,953,346	3,041,947
Transfers to Other Funds	1,668,260	1,872,660	1,984,080	1,903,917	2,182,450	3,663,875	4,791,347	4,991,946	5,025,261
Total Expenditures and Transfers	42,185,884	44,147,130	44,421,311	45,686,580	47,141,743	49,129,951	51,460,258	53,060,924	54,536,308
RESULTS OF OPERATIONS	204,184	184,020	350,000	450,000	550,000	550,000	550,000	550,000	550,000
FUND BALANCE - BEGINNING	1,865,928	2,070,112	2,254,132	2,604,132	3,054,132	3,604,132	4,154,132	4,704,132	5,254,132
FUND BALANCE - ENDING	\$ 2,070,112	\$ 2,254,132	\$ 2,604,132	\$ 3,054,132	\$ 3,604,132	\$ 4,154,132	\$ 4,704,132	\$ 5,254,132	\$ 5,804,132
SUPPLEMENTAL INFORMATION:									
Mill Rate	25.71	26.68	26.64	27.47	28.49	30.02	31.85	32.93	33.85
Mill Rate Change	0.00	0.97	(0.04)	0.83	1.02	1.53	1.84	1.07	0.93
Percentage Increase (Decrease)	0.00%	3.77%	-0.16%	3.11%	3.71%	5.37%	6.12%	3.37%	2.81%
Grand List	968,670,393	973,722,578	978,591,191	988,377,103	998,260,874	1,008,243,483	1,018,325,917	1,028,509,177	1,038,794,268
Taxes-Median Assessed Value	4,334	4,497	4,490	4,630	4,802	5,059	5,369	5,550	5,706
Increase	-	164	(7)	140	172	258	310	181	156

Town of Mansfield
Proforma General Fund Revenues and Expenditures
Budget Forecast

Option E (700)

	Actual 2010-11	Amended 2011-12	Projected 2012-13	Projected 2013-14	Projected 2014-15	Projected 2015-16	Projected 2016-17	Projected 2017-18	Projected 2018-19
Current Year Taxes	24,461,355	25,707,520	25,562,232	26,638,935	27,903,646	29,699,499	31,835,526	33,239,970	34,517,170
Elderly Programs	34,300	34,300	34,300	34,300	34,300	34,300	34,300	34,300	34,300
Reserve for Uncollected Taxes	420,000	440,000	470,419	474,056	497,939	529,366	566,747	591,324	613,675
Tax Levy	24,915,655	26,181,820	26,066,951	27,147,291	28,435,885	30,263,165	32,436,573	33,865,594	35,165,145
Percent Uncollected	1.69%	1.68%	1.80%	1.75%	1.75%	1.75%	1.75%	1.75%	1.75%
Increase in Tax Levy									
Dollars	1,101,878	1,266,165	(114,869)	1,080,341	1,288,594	1,827,280	2,173,408	1,429,021	1,299,551
Percentage	4.63%	5.08%	-0.44%	4.14%	4.75%	6.43%	7.18%	4.41%	3.84%

ASSUMPTIONS:

- 1 Tax Related Items are projected to remain flat for FY 2011/12 and 2012/13; increase an average of 1% per year thereafter.
- 2 State and Other Revenues are projected at Gov's proposed for 2011/12 and 2012/13 and 1% increase thereafter
- 3 Expenditures for Education (Grades K-8) are projected to increase 3% annually after FY 2012/13.
- 4 Expenditures for Education (Grades 9-12) are based on Regional School District 19's annual operating Budget.
Region 19 assumptions: The annual operating budget projections are projected to increase 3% after 2012/13.
 The Town's levy for Region 19 is adjusted by changes in student population.
 State and other revenue is projected to increase by 1% annually after 2012/13.
- 5 The Grand List is projected at a slight increase (0.5%) for FY 2011/12 & 2012/13 and then increase 1.0% annually thereafter.
- 6 Expenditures for Town are projected to increase 2% for FY 2012/13 and then 3% per year thereafter.
- 7 Reserve for Uncollected taxes is 1.75% of the total levy.
- 8 Public Safety - add \$100,000 in FY 11/12, 12/13, 13/14, 14/15 for police services per the police study.

9 <u>Transfers to Other Funds:</u>	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19
Other Operating	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Downtown Partnership	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000
Parks & Recreation	340,760	347,600	354,550	365,447	376,440	387,730	399,317	411,301	423,641
Debt Service - Current	760,000	825,000	844,530	650,720	380,010	300,320	293,730	287,120	280,520
Debt Service - School Bldg Project					436,000	1,883,325	2,903,300	2,995,775	2,921,100
Capital Projects	387,500	450,000	600,000	700,000	800,000	900,000	1,000,000	1,100,000	1,200,000
Medical Pension Trust Fund	50,000	52,500	55,000	57,750	60,000	62,500	65,000	67,750	70,000
	1,668,260	1,805,100	1,984,080	1,903,917	2,182,450	3,663,875	4,791,347	4,991,946	5,025,261

- 10 Median Assessed Value 10/1/10 \$ 168,560
- 11 Reminder -- next revaluation is 10/1/14 -- affects grand list for 2015/16

Town of Mansfield
 Proforma General Fund Revenues and Expenditures
 Budget Forecast

Option E (700)

	Actual 2010-11	Amended 2011-12	Projected 2012-13	Projected 2013-14	Projected 2014-15	Projected 2015-16	Projected 2016-17	Projected 2017-18	Projected 2018-19
REVENUES AND TRANSFERS:									
Property Taxes	\$ 24,922,879	\$ 25,707,520	\$ 25,912,232	\$ 27,088,935	\$ 28,017,646	\$ 29,796,924	\$ 31,620,101	\$ 33,979,439	\$ 35,421,682
Tax Related Items	443,769	310,000	310,000	313,100	316,231	319,393	322,587	325,813	329,071
Licenses and Permits	371,542	490,370	490,370	495,274	500,226	505,229	510,281	515,384	520,538
Federal Support - Government	17,363	1,850	1,850	1,869	1,887	1,906	1,925	1,944	1,964
State Support - Education	8,772,718	10,192,080	10,260,557	10,363,163	10,466,794	10,571,462	10,677,177	10,783,949	10,891,788
State Support - Government	7,370,539	7,183,030	7,047,421	7,117,895	7,189,074	7,260,965	7,333,575	7,406,910	7,480,979
Local Support - Government	14,895								
Municipal Revenue Sharing			302,581	305,607	308,663	311,750	314,867	318,016	321,196
Charge for Services	342,400	325,000	325,000	328,250	331,533	334,848	338,196	341,578	344,994
Fines and Forfeitures	35,147	31,190	31,190	31,502	31,817	32,135	32,456	32,781	33,109
Miscellaneous	96,316	87,610	87,610	88,486	89,371	90,265	91,167	92,079	93,000
Transfers from Other Funds	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500
Total Revenues and Transfers	42,390,068	44,331,150	44,771,311	46,136,580	47,255,743	49,227,376	51,244,833	53,800,393	55,440,820
EXPENDITURES AND TRANSFERS:									
General Government	2,255,782	2,345,690	2,392,604	2,464,382	2,538,313	2,614,463	2,692,897	2,773,684	2,856,894
Public Safety	2,872,456	2,881,900	3,039,538	3,230,724	3,427,646	3,530,475	3,636,389	3,745,481	3,857,846
Public Works	1,954,387	2,014,020	2,054,300	2,115,929	2,179,407	2,244,790	2,312,133	2,381,497	2,452,942
Community Services	1,573,732	1,671,205	1,704,629	1,755,768	1,808,441	1,862,694	1,918,575	1,976,132	2,035,416
Community Development	483,159	546,635	557,568	574,295	591,524	609,269	627,547	646,374	665,765
Education (K-8)	19,150,854	20,588,160	20,588,160	21,205,805	21,841,979	22,497,238	23,172,155	22,986,670	23,676,270
Education (K-8) - Anticipated Savings							(855,000)		
Education (9-12)	9,924,227	9,729,230	9,552,849	9,811,750	9,869,252	10,178,334	10,322,537	10,632,213	10,951,180
Town-Wide Expenditures	2,303,027	2,497,630	2,547,583	2,624,010	2,702,730	2,783,812	2,867,327	2,953,346	3,041,947
Transfers to Other Funds	1,668,260	1,872,660	1,984,080	1,903,917	1,746,450	2,356,300	4,000,272	5,154,996	5,352,561
Total Expenditures and Transfers	42,185,884	44,147,130	44,421,311	45,686,580	46,705,743	48,677,376	50,694,833	53,250,393	54,890,820
RESULTS OF OPERATIONS	204,184	184,020	350,000	450,000	550,000	550,000	550,000	550,000	550,000
FUND BALANCE - BEGINNING	1,865,928	2,070,112	2,254,132	2,604,132	3,054,132	3,604,132	4,154,132	4,704,132	5,254,132
FUND BALANCE - ENDING	\$ 2,070,112	\$ 2,254,132	\$ 2,604,132	\$ 3,054,132	\$ 3,604,132	\$ 4,154,132	\$ 4,704,132	\$ 5,254,132	\$ 5,804,132
SUPPLEMENTAL INFORMATION:									
Mill Rate	25.71	26.68	26.64	27.47	28.04	29.56	31.09	33.11	34.20
Mill Rate Change	0.00	0.97	(0.04)	0.83	0.57	1.52	1.53	2.03	1.08
Percentage Increase (Decrease)	0.00%	3.77%	-0.16%	3.11%	2.09%	5.41%	5.17%	6.52%	3.28%
Grand List	968,670,393	973,722,578	978,591,191	988,377,103	998,260,874	1,008,243,483	1,018,325,917	1,028,509,177	1,038,794,268
Taxes-Median Assessed Value Increase	4,334	4,497	4,490	4,630	4,727	4,982	5,240	5,582	5,765
	-	164	(7)	140	97	256	258	342	183

Town of Mansfield
Proforma General Fund Revenues and Expenditures
Budget Forecast

Option E (700)

	Actual 2010-11	Amended 2011-12	Projected 2012-13	Projected 2013-14	Projected 2014-15	Projected 2015-16	Projected 2016-17	Projected 2017-18	Projected 2018-19
Current Year Taxes	24,461,355	25,707,520	25,562,232	26,638,935	27,467,646	29,246,924	31,070,101	33,429,439	34,871,682
Elderly Programs	34,300	34,300	34,300	34,300	34,300	34,300	34,300	34,300	34,300
Reserve for Uncollected Taxes	420,000	440,000	470,419	474,056	490,309	521,446	553,352	594,640	619,879
Tax Levy	24,915,655	26,181,820	26,066,951	27,147,291	27,992,255	29,802,670	31,657,753	34,058,380	35,525,861
Percent Uncollected	1.69%	1.68%	1.80%	1.75%	1.75%	1.75%	1.75%	1.75%	1.74%
Increase in Tax Levy									
Dollars	1,101,878	1,266,165	(114,869)	1,080,341	844,964	1,810,415	1,855,083	2,400,626	1,467,482
Percentage	4.63%	5.08%	-0.44%	4.14%	3.11%	6.47%	6.22%	7.58%	4.31%

ASSUMPTIONS:

- 1 Tax Related Items are projected to remain flat for FY 2011/12 and 2012/13; increase an average of 1% per year thereafter.
- 2 State and Other Revenues are projected at Gov's proposed for 2011/12 and 2012/13 and 1% increase thereafter
- 3 Expenditures for Education (Grades K-8) are projected to increase 3% annually after FY 2012/13.
- 4 Expenditures for Education (Grades 9-12) are based on Regional School District 19's annual operating Budget.
Region 19 assumptions: The annual operating budget projections are projected to increase 3% after 2012/13.
The Town's levy for Region 19 is adjusted by changes in student population.
State and other revenue is projected to increase by 1% annually after 2012/13.
- 5 The Grand List is projected at a slight increase (0.5%) for FY 2011/12 & 2012/13 and then increase 1.0% annually thereafter.
- 6 Expenditures for Town are projected to increase 2% for FY 2012/13 and then 3% per year thereafter.
- 7 Reserve for Uncollected taxes is 1.75% of the total levy.
- 8 Public Safety - add \$100,000 in FY 11/12, 12/13, 13/14, 14/15 for police services per the police study.

9 Transfers to Other Funds:	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19
Other Operating	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Downtown Partnership	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000
Parks & Recreation	340,760	347,600	354,550	365,447	376,440	387,730	399,317	411,301	423,641
Debt Service - Current	760,000	825,000	844,530	850,720	380,010	300,320	293,730	287,120	280,520
Debt Service - School Bldg Project						575,750	2,112,225	3,158,825	3,248,400
Capital Projects	387,500	450,000	600,000	700,000	800,000	900,000	1,000,000	1,100,000	1,200,000
Medical Pension Trust Fund	50,000	52,500	55,000	57,750	60,000	62,500	65,000	67,750	70,000
	1,668,260	1,805,100	1,984,080	1,903,917	1,746,450	2,356,300	4,000,272	5,154,996	5,352,561

- 10 Median Assessed Value 10/1/10 \$ 168,560
- 11 Reminder -- next revaluation is 10/1/14 -- affects grand list for 2015/16

Option E
(750 students)

Option E (750 Students)

	Spring 2012 Ref.	Fall 2012 Ref.
Total Estimated Project Cost	\$63,798,987	\$65,715,321
State Reimbursement (45%)	\$28,925,810	\$29,841,315
Cost to Mansfield	\$34,873,177	\$35,874,006
Operational Savings	\$865,000	\$865,000

Plan Description

Elementary Schools:

Close Vinton, demolish Goodwin and Southeast. Build two new elementary schools, one at the Goodwin site and one at the Southeast site. Each new school will be 57,961sq ft.

Mansfield Middle School:

Roof replacement, window replacement, installation of solar panels
 Selective heavy renovation on 4,821sq ft
 Addition of 7,163sq ft to replace the modular classrooms

Middle School Costs Included Above	Spring 2012 Ref.	Fall 2012 Ref.
Total Estimated Project Cost	\$11,180,299	\$11,507,963
State Reimbursement (21.5%)	\$5,322,393	\$5,497,498
Cost to Mansfield	\$5,857,906	\$6,010,465
Operational Savings	n/a	n/a

Pro's and Con's

- New construction promotes sustainability and efficient use of resources
- Most modern and efficient energy management systems – lowest energy costs
- State of the art library/media centers
- Re-locatable classrooms replaced with permanent construction
- Separate gymnasiums from cafeterias
- Vehicle access & pedestrian safety improvements
- Increase net reimbursement due to reduced square footage
- Improved social-emotional opportunities for students
- Improved ability for teachers to collaborate
- Easier to maintain classroom size in compliance with district guidelines
- More effective sharing of staff specialists (Counseling, OT, PT)
- Better coordination for special education teachers
- Allow for uniform classroom size
- Improved building security (offices located at front of building)
- More flexible to accommodate increased enrollment
- Newer facilities enhance the attractiveness of the community for existing/new residents/businesses
- Best return on investment in the long term?
- Land Acquisition estimated at \$450,000

Town of Mansfield
 Proforma General Fund Revenues and Expenditures
 Budget Forecast

Option E (750)

	Actual 2010-11	Amended 2011-12	Projected 2012-13	Projected 2013-14	Projected 2014-15	Projected 2015-16	Projected 2016-17	Projected 2017-18	Projected 2018-19
REVENUES AND TRANSFERS:									
Property Taxes	\$ 24,922,879	\$ 25,707,520	\$ 25,912,232	\$ 27,088,935	\$ 28,538,646	\$ 30,425,499	\$ 32,657,526	\$ 34,063,220	\$ 35,333,645
Tax Related Items	443,769	310,000	310,000	313,100	316,231	319,393	322,587	325,813	329,071
Licenses and Permits	371,542	490,370	490,370	495,274	500,226	505,229	510,281	515,384	520,538
Federal Support - Government	17,363	1,850	1,850	1,869	1,887	1,906	1,925	1,944	1,964
State Support - Education	8,772,718	10,192,080	10,260,557	10,363,163	10,466,794	10,571,462	10,677,177	10,783,949	10,891,788
State Support - Government	7,370,539	7,183,030	7,047,421	7,117,895	7,189,074	7,260,965	7,333,575	7,406,910	7,480,979
Local Support - Government	14,895								
Municipal Revenue Sharing			302,581	305,607	308,663	311,750	314,867	318,016	321,196
Charge for Services	342,400	325,000	325,000	328,250	331,533	334,848	338,196	341,578	344,994
Fines and Forfeitures	35,147	31,190	31,190	31,502	31,817	32,135	32,456	32,781	33,109
Miscellaneous	96,316	87,610	87,610	88,486	89,371	90,265	91,167	92,079	93,000
Transfers from Other Funds	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500
Total Revenues and Transfers	42,390,068	44,331,150	44,771,311	46,136,580	47,776,743	49,855,951	52,282,258	53,884,174	55,352,783
EXPENDITURES AND TRANSFERS:									
General Government	2,255,782	2,345,690	2,392,604	2,464,382	2,538,313	2,614,463	2,692,897	2,773,684	2,856,894
Public Safety	2,872,456	2,881,900	3,039,538	3,230,724	3,427,646	3,530,475	3,636,389	3,745,481	3,857,846
Public Works	1,954,387	2,014,020	2,054,300	2,115,929	2,179,407	2,244,790	2,312,133	2,381,497	2,452,942
Community Services	1,573,732	1,671,205	1,704,629	1,755,768	1,808,441	1,862,694	1,918,575	1,976,132	2,035,416
Community Development	483,159	546,635	557,568	574,295	591,524	609,269	627,547	646,374	665,765
Education (K-8)	19,150,854	20,588,160	20,588,160	21,205,805	21,841,979	22,497,238	22,291,505	22,960,251	23,649,058
Education (K-8) - Anticipated Savings						(855,000)			
Education (9-12)	9,924,227	9,729,230	9,552,849	9,811,750	9,869,252	10,178,334	10,322,537	10,632,213	10,951,180
Town-Wide Expenditures	2,303,027	2,497,630	2,547,583	2,624,010	2,702,730	2,783,812	2,867,327	2,953,346	3,041,947
Transfers to Other Funds	1,668,260	1,872,660	1,984,080	1,903,917	2,267,450	3,839,875	5,063,347	5,265,196	5,291,736
Total Expenditures and Transfers	42,185,884	44,147,130	44,421,311	45,686,580	47,226,743	49,305,951	51,732,258	53,334,174	54,802,783
RESULTS OF OPERATIONS	204,184	184,020	350,000	450,000	550,000	550,000	550,000	550,000	550,000
FUND BALANCE - BEGINNING	1,865,928	2,070,112	2,254,132	2,604,132	3,054,132	3,604,132	4,154,132	4,704,132	5,254,132
FUND BALANCE - ENDING	\$ 2,070,112	\$ 2,254,132	\$ 2,604,132	\$ 3,054,132	\$ 3,604,132	\$ 4,154,132	\$ 4,704,132	\$ 5,254,132	\$ 5,804,132
SUPPLEMENTAL INFORMATION:									
Mill Rate	25.71	26.68	26.64	27.47	28.57	30.19	32.12	33.20	34.11
Mill Rate Change	0.00	0.97	(0.04)	0.83	1.11	1.62	1.93	1.07	0.92
Percentage Increase (Decrease)	0.00%	3.77%	-0.16%	3.11%	4.03%	5.67%	6.40%	3.34%	2.76%
Grand List	968,670,393	973,722,578	978,591,191	988,377,103	998,260,874	1,008,243,483	1,018,325,917	1,028,509,177	1,038,794,268
Taxes-Median Assessed Value Increase	4,334	4,497	4,490	4,630	4,816	5,089	5,415	5,596	5,750
	-	164	(7)	140	186	273	326	181	154

Town of Mansfield
Proforma General Fund Revenues and Expenditures
Budget Forecast

Option E (750)

	Actual 2010-11	Amended 2011-12	Projected 2012-13	Projected 2013-14	Projected 2014-15	Projected 2015-16	Projected 2016-17	Projected 2017-18	Projected 2018-19
Current Year Taxes	24,461,355	25,707,520	25,562,232	26,638,935	27,988,646	29,875,499	32,107,526	33,513,220	34,783,645
Elderly Programs	34,300	34,300	34,300	34,300	34,300	34,300	34,300	34,300	34,300
Reserve for Uncollected Taxes	420,000	440,000	470,419	474,056	499,426	532,446	571,507	596,106	618,339
Tax Levy	24,915,655	26,181,820	26,066,951	27,147,291	28,522,373	30,442,245	32,713,333	34,143,626	35,436,284
Percent Uncollected	1.69%	1.68%	1.80%	1.75%	1.75%	1.75%	1.75%	1.75%	1.74%
Increase in Tax Levy									
Dollars	1,101,878	1,266,165	(114,869)	1,080,341	1,375,081	1,919,872	2,271,088	1,430,293	1,292,657
Percentage	4.63%	5.08%	-0.44%	4.14%	5.07%	6.73%	7.46%	4.37%	3.79%

ASSUMPTIONS:

- 1 Tax Related Items are projected to remain flat for FY 2011/12 and 2012/13; increase an average of 1% per year thereafter.
- 2 State and Other Revenues are projected at Gov's proposed for 2011/12 and 2012/13 and 1% increase thereafter
- 3 Expenditures for Education (Grades K-8) are projected to increase 3% annually after FY 2012/13.
- 4 Expenditures for Education (Grades 9-12) are based on Regional School District 19's annual operating Budget.
Region 19 assumptions: The annual operating budget projections are projected to increase 3% after 2012/13.
 The Town's levy for Region 19 is adjusted by changes in student population.
 State and other revenue is projected to increase by 1% annually after 2012/13.
- 5 The Grand List is projected at a slight increase (0.5%) for FY 2011/12 & 2012/13 and then increase 1.0% annually thereafter.
- 6 Expenditures for Town are projected to increase 2% for FY 2012/13 and then 3% per year thereafter.
- 7 Reserve for Uncollected taxes is 1.75% of the total levy.
- 8 Public Safety - add \$100,000 in FY 11/12, 12/13, 13/14, 14/15 for police services per the police study.

9 <u>Transfers to Other Funds:</u>	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19
Other Operating	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Downtown Partnership	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000
Parks & Recreation	340,760	347,600	354,550	365,447	376,440	387,730	399,317	411,301	423,641
Debt Service - Current	760,000	825,000	844,530	650,720	380,010	300,320	293,730	287,120	280,520
Debt Service - School Bldg Project					521,000	2,059,325	3,175,300	3,269,025	3,187,575
Capital Projects	387,500	450,000	600,000	700,000	800,000	900,000	1,000,000	1,100,000	1,200,000
Medical Pension Trust Fund	50,000	52,500	55,000	57,750	60,000	62,500	65,000	67,750	70,000
	1,668,260	1,805,100	1,984,080	1,903,917	2,267,450	3,839,875	5,063,347	5,265,196	5,291,736

- 10 Median Assessed Value 10/1/10 \$ 168,560
- 11 Reminder -- next revaluation is 10/1/14 -- affects grand list for 2015/16

Town of Mansfield
Proforma General Fund Revenues and Expenditures
Budget Forecast

Option E (750)

	Actual 2010-11	Amended 2011-12	Projected 2012-13	Projected 2013-14	Projected 2014-15	Projected 2015-16	Projected 2016-17	Projected 2017-18	Projected 2018-19
REVENUES AND TRANSFERS:									
Property Taxes	\$ 24,922,879	\$ 25,707,520	\$ 25,912,232	\$ 27,088,935	\$ 28,017,646	\$ 29,895,974	\$ 31,814,401	\$ 34,275,939	\$ 35,712,332
Tax Related Items	443,769	310,000	310,000	313,100	316,231	319,393	322,587	325,813	329,071
Licenses and Permits	371,542	490,370	490,370	495,274	500,226	505,229	510,281	515,384	520,538
Federal Support - Government	17,363	1,850	1,850	1,869	1,887	1,906	1,925	1,944	1,964
State Support - Education	8,772,718	10,192,080	10,260,557	10,363,163	10,466,794	10,571,462	10,677,177	10,783,949	10,891,788
State Support - Government	7,370,539	7,183,030	7,047,421	7,117,895	7,189,074	7,260,965	7,333,575	7,406,910	7,480,979
Local Support - Government	14,895								
Municipal Revenue Sharing			302,581	305,607	308,663	311,750	314,867	318,016	321,196
Charge for Services	342,400	325,000	325,000	328,250	331,533	334,848	338,196	341,578	344,994
Fines and Forfeitures	35,147	31,190	31,190	31,502	31,817	32,135	32,456	32,781	33,109
Miscellaneous	96,316	87,610	87,610	88,486	89,371	90,265	91,167	92,079	93,000
Transfers from Other Funds	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500
Total Revenues and Transfers	42,390,068	44,331,150	44,771,311	46,136,580	47,255,743	49,326,426	51,439,133	54,096,893	55,731,470
EXPENDITURES AND TRANSFERS:									
General Government	2,255,782	2,345,690	2,392,604	2,464,382	2,538,313	2,614,463	2,692,897	2,773,684	2,856,894
Public Safety	2,872,456	2,881,900	3,039,538	3,230,724	3,427,646	3,530,475	3,636,389	3,745,481	3,857,846
Public Works	1,954,387	2,014,020	2,054,300	2,115,929	2,179,407	2,244,790	2,312,133	2,381,497	2,452,942
Community Services	1,573,732	1,671,205	1,704,629	1,755,768	1,808,441	1,862,694	1,918,575	1,976,132	2,035,416
Community Development	483,159	546,635	557,568	574,295	591,524	609,269	627,547	646,374	665,765
Education (K-8)	19,150,854	20,588,160	20,588,160	21,205,805	21,841,979	22,497,238	23,172,155	22,986,670	23,676,270
Education (K-8) - Anticipated Savings							(855,000)		
Education (9-12)	9,924,227	9,729,230	9,552,849	9,811,750	9,869,252	10,178,334	10,322,537	10,632,213	10,951,180
Town-Wide Expenditures	2,303,027	2,497,630	2,547,583	2,624,010	2,702,730	2,783,812	2,867,327	2,953,346	3,041,947
Transfers to Other Funds	1,668,260	1,872,660	1,984,080	1,903,917	1,746,450	2,455,350	4,194,572	5,451,496	5,643,211
Total Expenditures and Transfers	42,185,884	44,147,130	44,421,311	45,686,580	46,705,743	48,776,426	50,889,133	53,546,893	55,181,470
RESULTS OF OPERATIONS	204,184	184,020	350,000	450,000	550,000	550,000	550,000	550,000	550,000
FUND BALANCE - BEGINNING	1,865,928	2,070,112	2,254,132	2,604,132	3,054,132	3,604,132	4,154,132	4,704,132	5,254,132
FUND BALANCE - ENDING	\$ 2,070,112	\$ 2,254,132	\$ 2,604,132	\$ 3,054,132	\$ 3,604,132	\$ 4,154,132	\$ 4,704,132	\$ 5,254,132	\$ 5,804,132
SUPPLEMENTAL INFORMATION:									
Mill Rate	25.71	26.68	26.64	27.47	28.04	29.66	31.28	33.41	34.48
Mill Rate Change	0.00	0.97	(0.04)	0.83	0.57	1.62	1.62	2.13	1.08
Percentage Increase (Decrease)	0.00%	3.77%	-0.16%	3.11%	2.09%	5.77%	5.47%	6.79%	3.22%
Grand List	968,670,393	973,722,578	978,591,191	988,377,103	998,260,874	1,008,243,483	1,018,325,917	1,028,509,177	1,038,794,268
Taxes-Median Assessed Value	4,334	4,497	4,490	4,630	4,727	4,999	5,273	5,631	5,813
Increase	-	164	(7)	140	97	273	274	358	181

Town of Mansfield
Proforma General Fund Revenues and Expenditures
Budget Forecast

Option E (750)

	Actual 2010-11	Amended 2011-12	Projected 2012-13	Projected 2013-14	Projected 2014-15	Projected 2015-16	Projected 2016-17	Projected 2017-18	Projected 2018-19
Current Year Taxes	24,461,355	25,707,520	25,562,232	26,638,935	27,467,646	29,345,974	31,264,401	33,725,939	35,162,332
Elderly Programs	34,300	34,300	34,300	34,300	34,300	34,300	34,300	34,300	34,300
Reserve for Uncollected Taxes	420,000	440,000	470,419	474,056	490,309	523,180	556,752	599,829	624,966
Tax Levy	24,915,655	26,181,820	26,066,951	27,147,291	27,992,255	29,903,453	31,855,453	34,360,068	35,821,598
Percent Uncollected	1.69%	1.68%	1.80%	1.75%	1.75%	1.75%	1.75%	1.75%	1.74%
Increase in Tax Levy									
Dollars	1,101,878	1,266,165	(114,869)	1,080,341	844,964	1,911,198	1,952,000	2,504,615	1,461,529
Percentage	4.63%	5.08%	-0.44%	4.14%	3.11%	6.83%	6.53%	7.86%	4.25%

ASSUMPTIONS:

- 1 Tax Related Items are projected to remain flat for FY 2011/12 and 2012/13; increase an average of 1% per year thereafter.
- 2 State and Other Revenues are projected at Gov's proposed for 2011/12 and 2012/13 and 1% increase thereafter
- 3 Expenditures for Education (Grades K-8) are projected to increase 3% annually after FY 2012/13.
- 4 Expenditures for Education (Grades 9-12) are based on Regional School District 19's annual operating Budget.
Region 19 assumptions: The annual operating budget projections are projected to increase 3% after 2012/13.
 The Town's levy for Region 19 is adjusted by changes in student population.
 State and other revenue is projected to increase by 1% annually after 2012/13.
- 5 The Grand List is projected at a slight increase (0.5%) for FY 2011/12 & 2012/13 and then increase 1.0% annually thereafter.
- 6 Expenditures for Town are projected to increase 2% for FY 2012/13 and then 3% per year thereafter.
- 7 Reserve for Uncollected taxes is 1.75% of the total levy.
- 8 Public Safety - add \$100,000 in FY 11/12, 12/13, 13/14, 14/15 for police services per the police study.

9 <u>Transfers to Other Funds:</u>	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19
Other Operating	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Downtown Partnership	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000
Parks & Recreation	340,760	347,600	354,550	365,447	376,440	387,730	399,317	411,301	423,641
Debt Service - Current	760,000	825,000	844,530	650,720	380,010	300,320	293,730	287,120	280,520
Debt Service - School Bldg Project						674,800	2,306,525	3,455,325	3,539,050
Capital Projects	387,500	450,000	600,000	700,000	800,000	900,000	1,000,000	1,100,000	1,200,000
Medical Pension Trust Fund	50,000	52,500	55,000	57,750	60,000	62,500	65,000	67,750	70,000
	<u>1,668,260</u>	<u>1,805,100</u>	<u>1,984,080</u>	<u>1,903,917</u>	<u>1,746,450</u>	<u>2,455,350</u>	<u>4,194,572</u>	<u>5,451,496</u>	<u>5,643,211</u>

- 10 Median Assessed Value 10/1/10 \$ 168,560
- 11 Reminder -- next revaluation is 10/1/14 -- affects grand list for 2015/16

School Siting Considerations

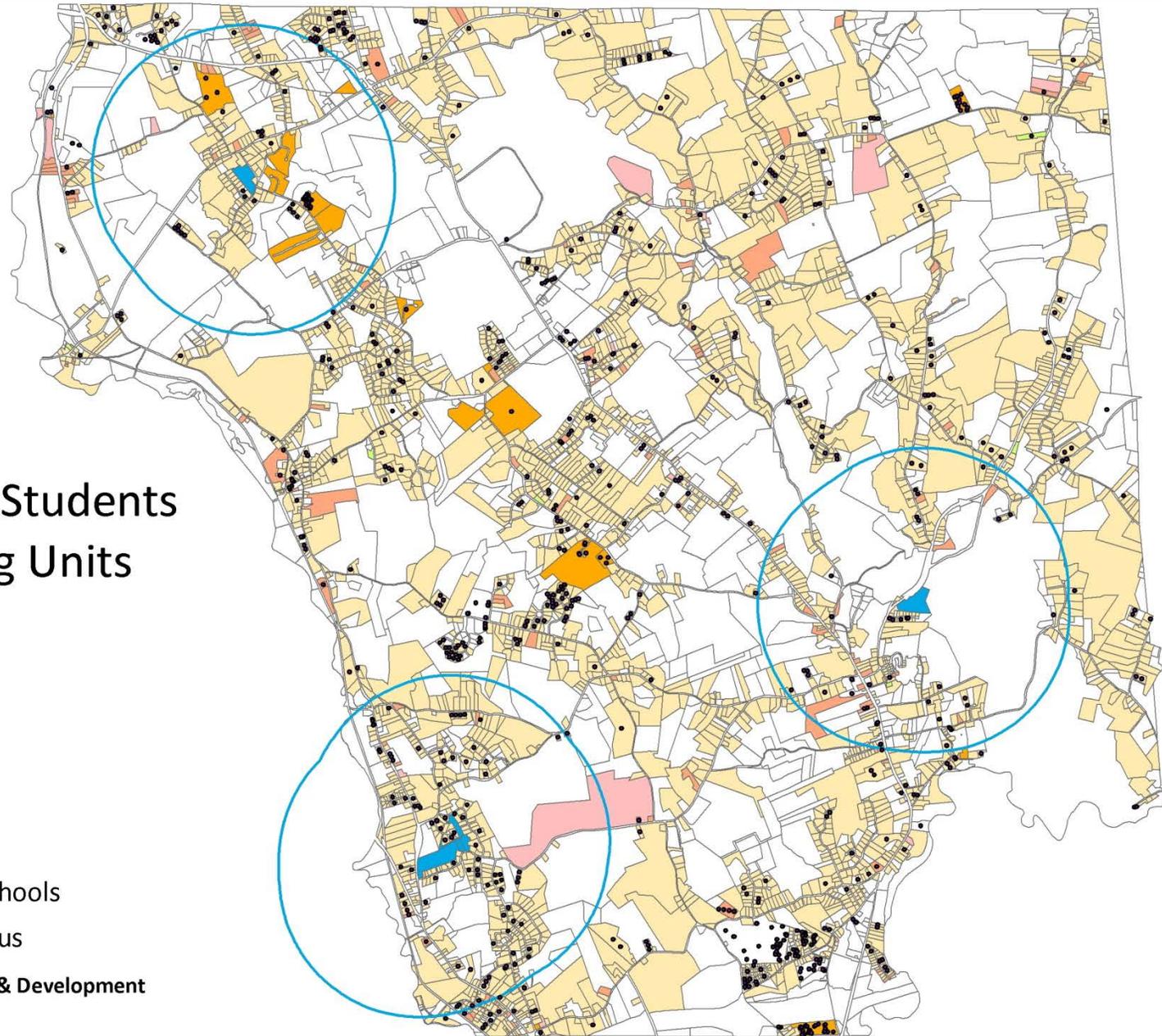
Town Council Special Meeting
February 21, 2012

Prepared by: Department of Planning and Development

Location of Students and Housing Units



Department of Planning & Development
February 21, 2012



Within One Mile Radius of Goodwin Elementary

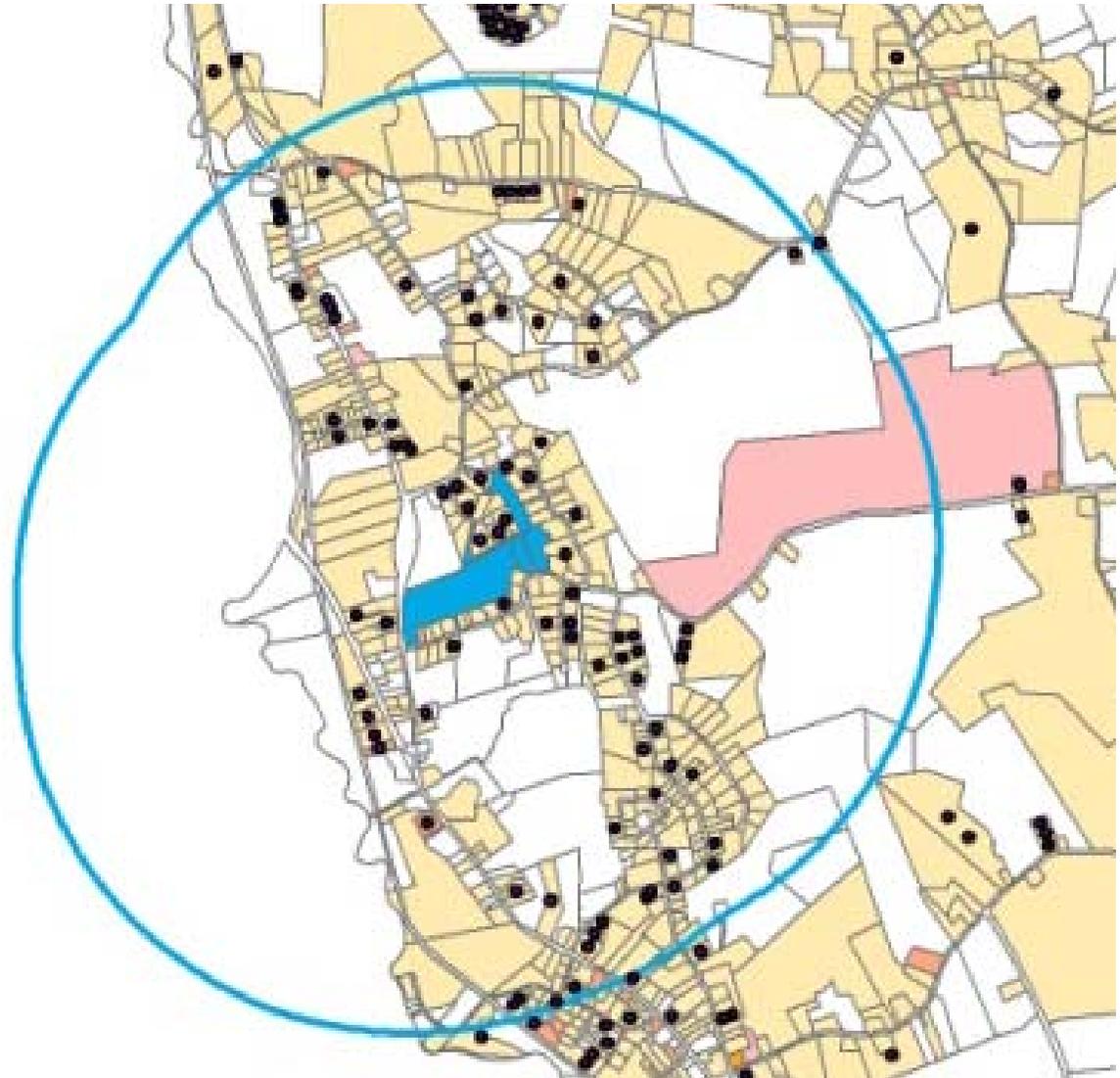
- 215 Single Family Homes
- 10 Two-Family Homes
- 1 Three-Family Home
- 2 Multi-Family Developments* (Holinko Estates and Renwood)
- **Total Units: 337**

*Does not include student apartments



Housing Units Within One Mile Radius of Vinton Elementary

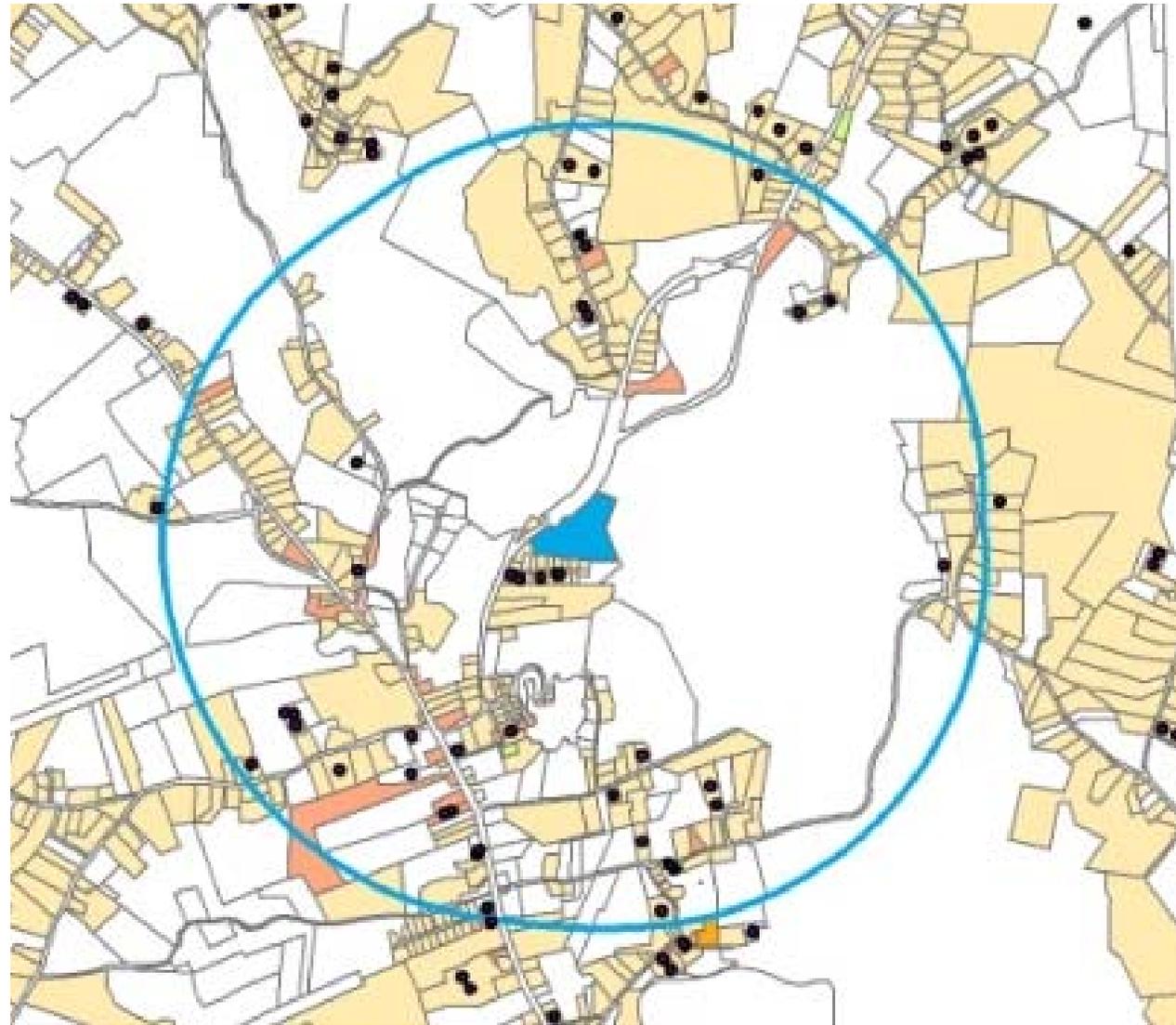
- 410 Single Family Homes
- 18 Two-Family Homes
- 6 Three-Family Home
- **Total Units: 434**



Housing Units Within One Mile Radius of Southeast Elementary

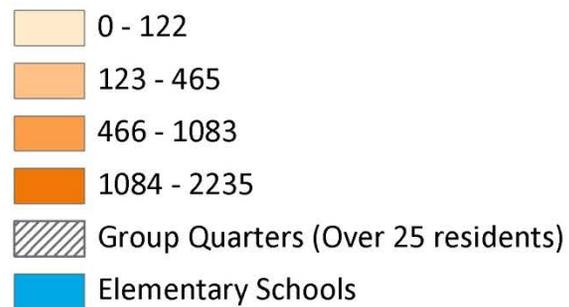
- 251 Single Family Homes
- 20 Two-Family Homes
- 1 Three-Family Home
- 2 Four Family
- 1 Multi-Family Developments

- **Total Units: 284**



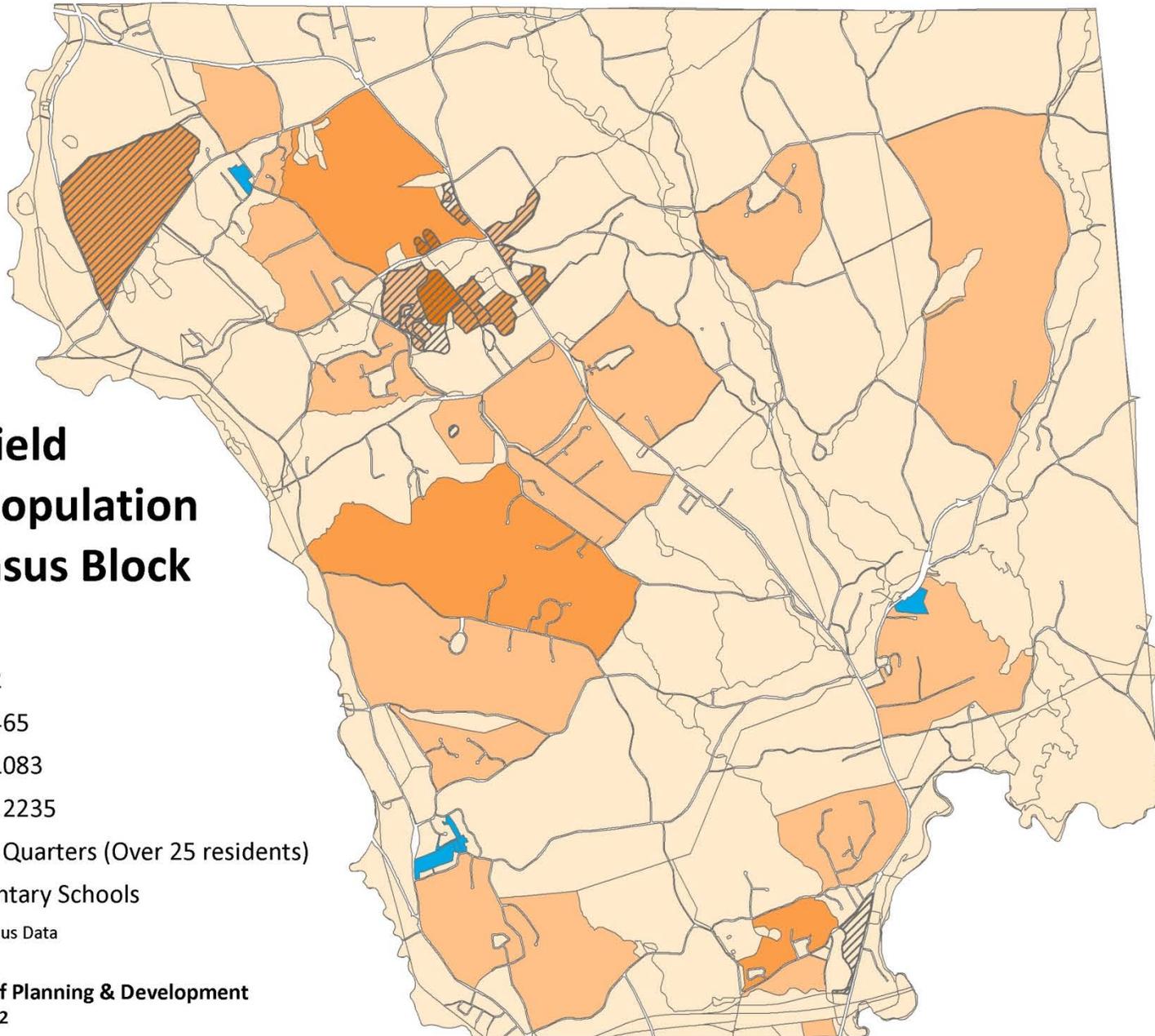
Mansfield 2010 Population By Census Block

Population



Source: 2010 Census Data

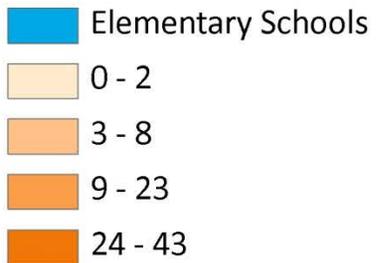
Department of Planning & Development
February 21, 2012



2010 Population Density

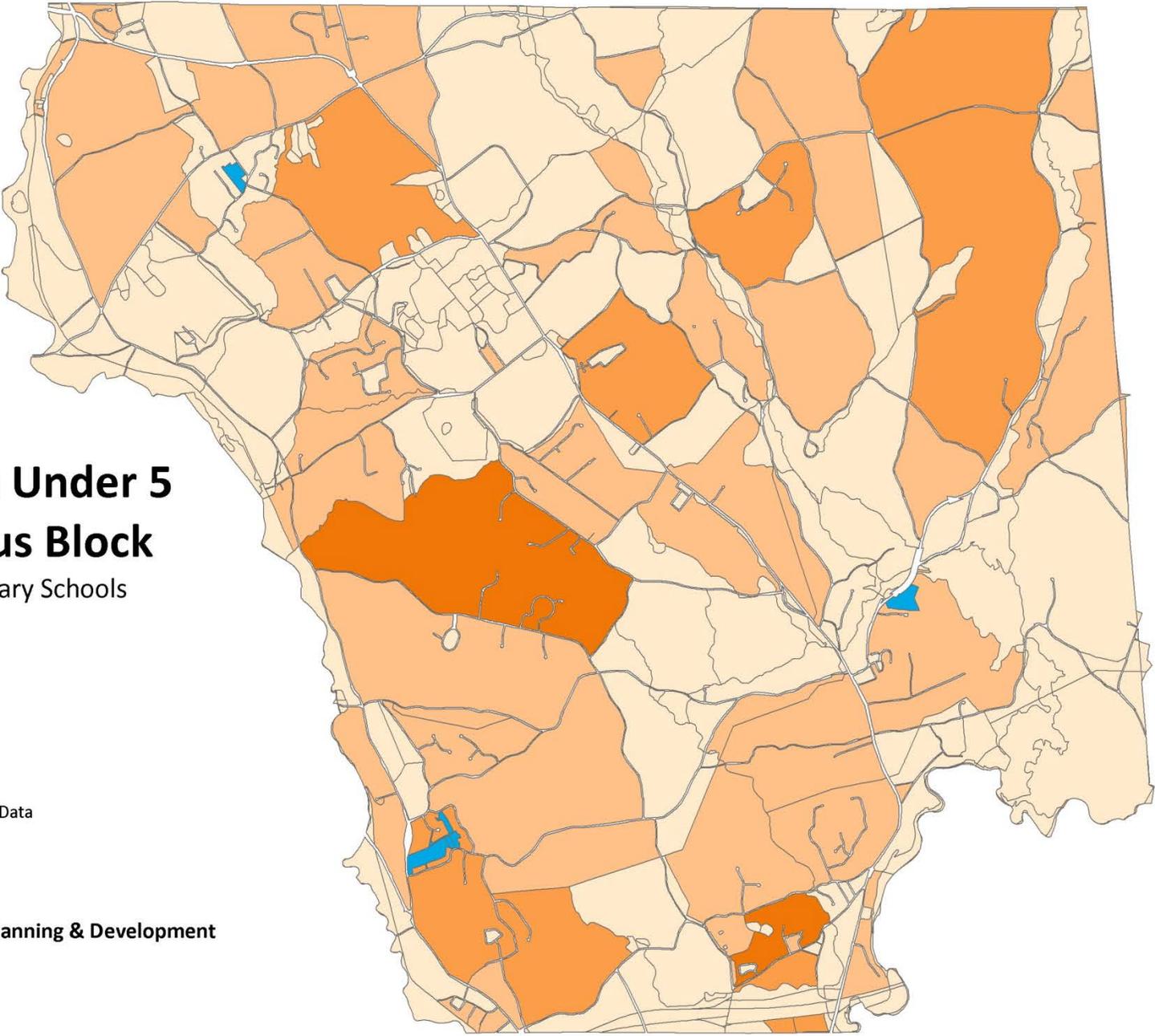
- As expected, the highest population density is located in and around UConn. Hatched areas represent blocks containing group quarters (university housing, correctional facility, etc.) providing housing for 25 or more residents
- For areas not adjacent to the university, the highest density per census block is in the area bounded by Maple Road on the north and Mansfield City Road on the South, and the Freedom Green area in southeast Mansfield

Children Under 5 By Census Block



Source: 2010 Census Data

Department of Planning & Development
February 21, 2012



2010 Population Density: Children Under the Age of 5

- Similar to the overall population density map, the highest concentrations of children under the age of 5 years are located in the area bounded by Maple Road on the north and Mansfield City Road on the South, and the Freedom Green area in southeast Mansfield

Potential Areas for Low Density Residential Development

Percentage Slope

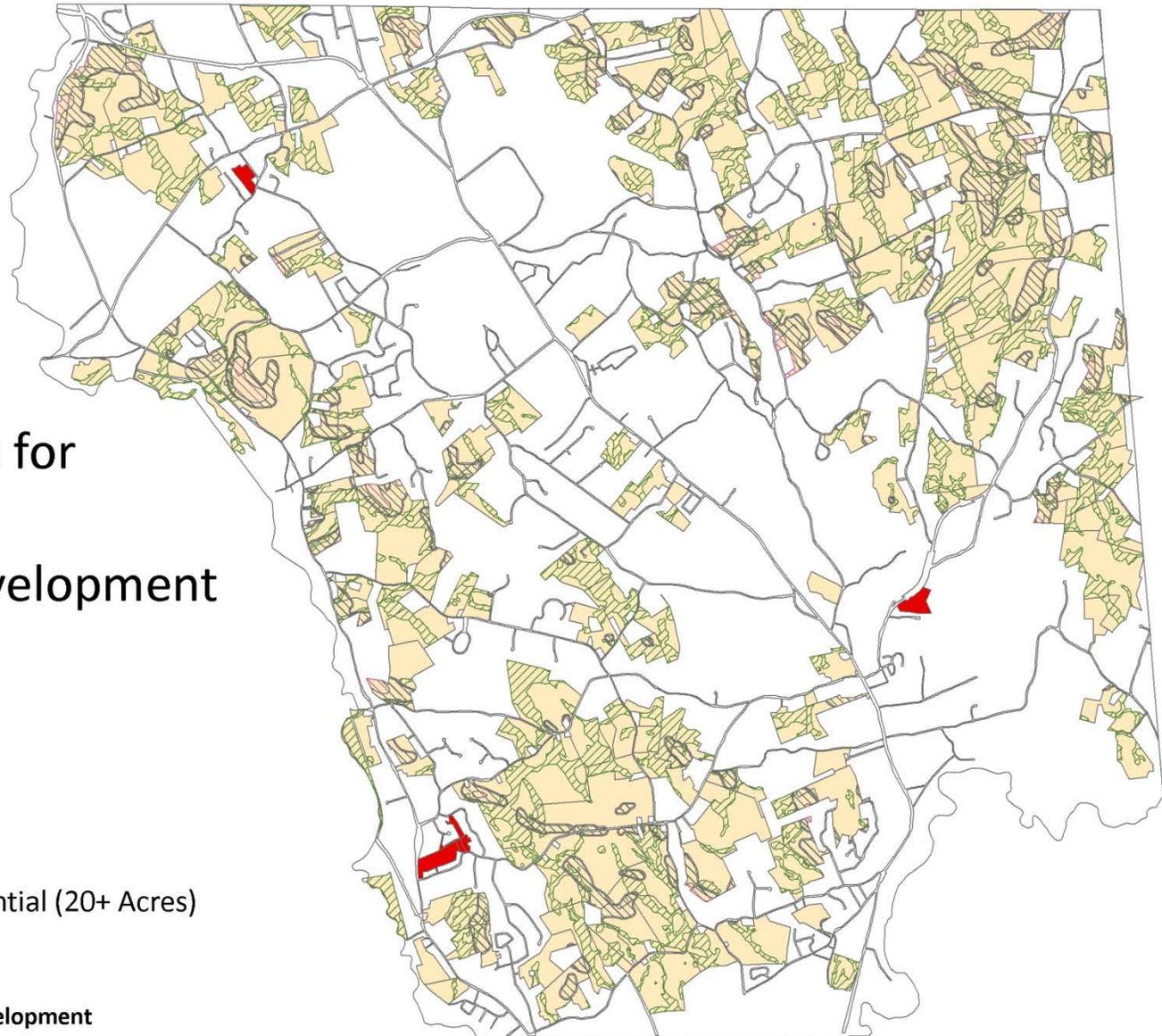
 20%+

 30%+

 Wetlands

 Elementary Schools

 Low Density Residential (20+ Acres)



Department of Planning & Development
February 21, 2012

Potential Areas for Low Density Residential Development

Percentage Slope

 20%+

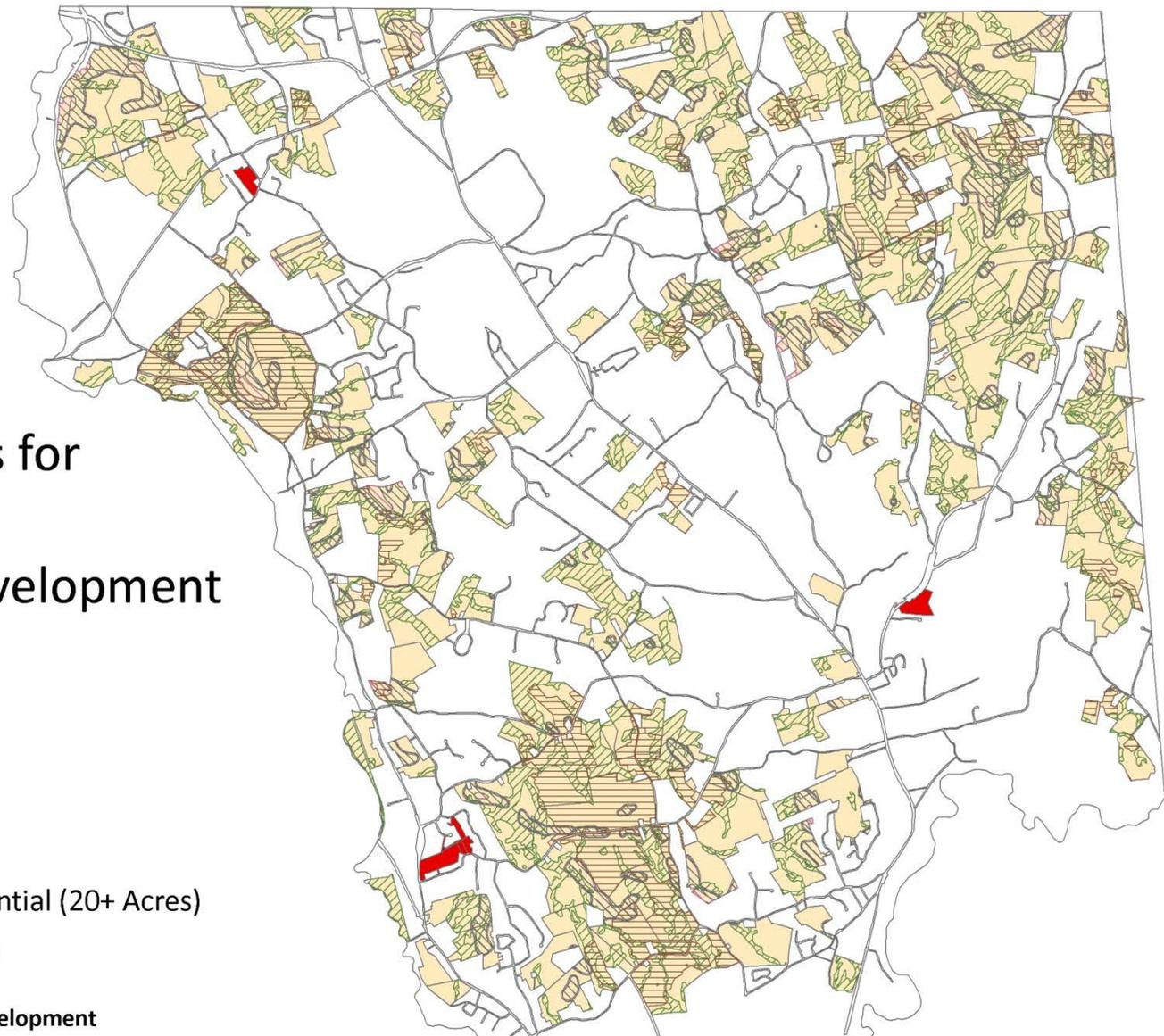
 30%+

 Wetlands

 Agricultural Soils

 Low Density Residential (20+ Acres)

 Elementary Schools



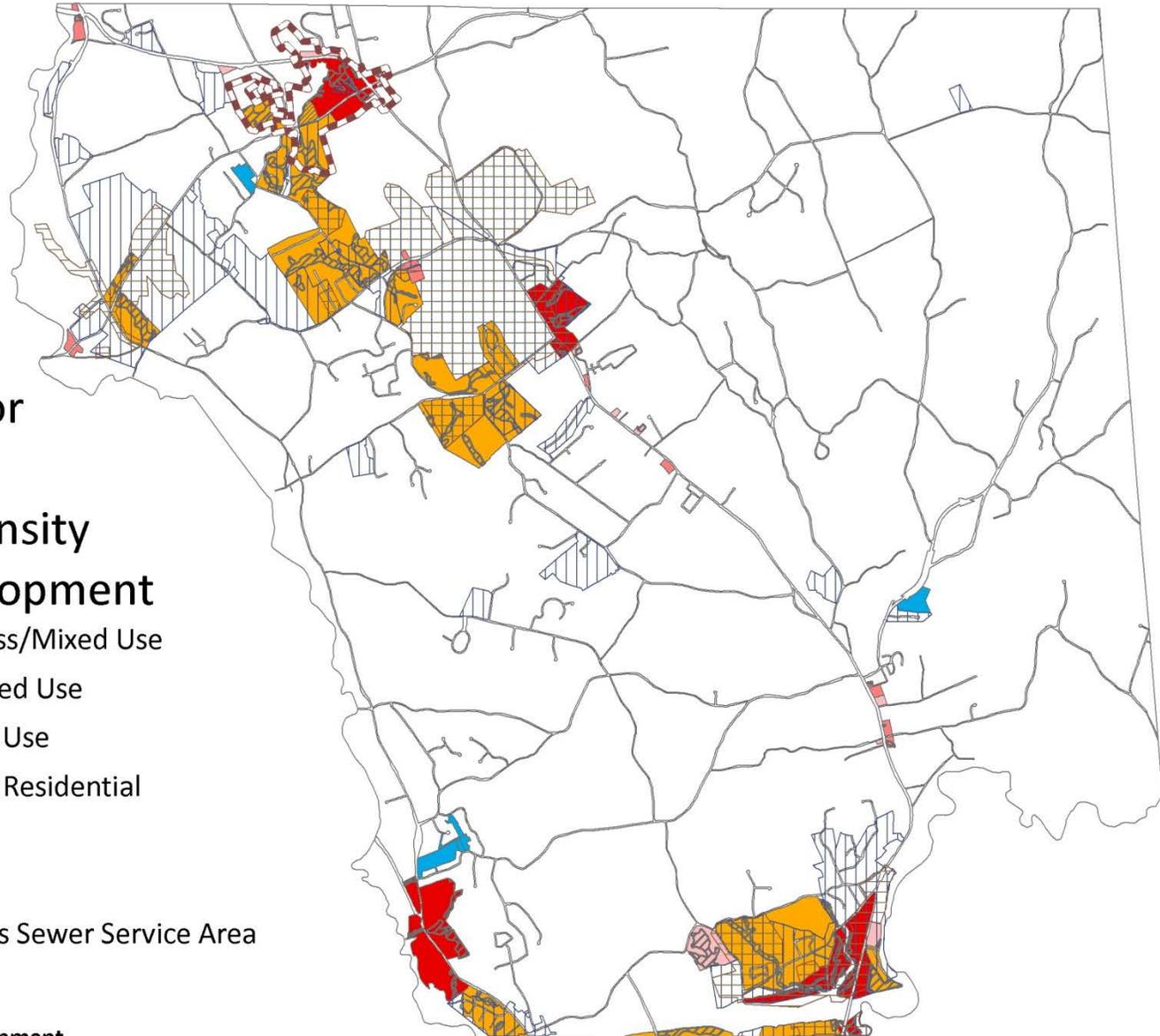
Department of Planning & Development
February 21, 2012

Potential Areas for Low Density Residential Development

- To identify the area with the greatest potential for single-family residential development, the maps on the previous slides isolated parcels 20 acres or greater in size.
- Of the ±9,600 acres shown, approximately 2,600 are covered by wetlands; there are also several areas of steep slopes that further limit suitability for development.
- Of the areas suitable for development, a large portion is classified as agricultural soils, which in many cases the town has an interest in preserving
- Most of the land identified as potentially suitable for low density development is located south and west of Mansfield City Road, and along Route 32, north of Route 275

Potential Areas for Mixed Use and Medium-High Density Residential Development

- Neighborhood Business/Mixed Use
- Planned Business/Mixed Use
- Planned Office/Mixed Use
- Medium-High Density Residential
- Water Service Areas
- Sewer Service Areas
- Proposed Four Corners Sewer Service Area
- Elementary Schools



Department of Planning & Development

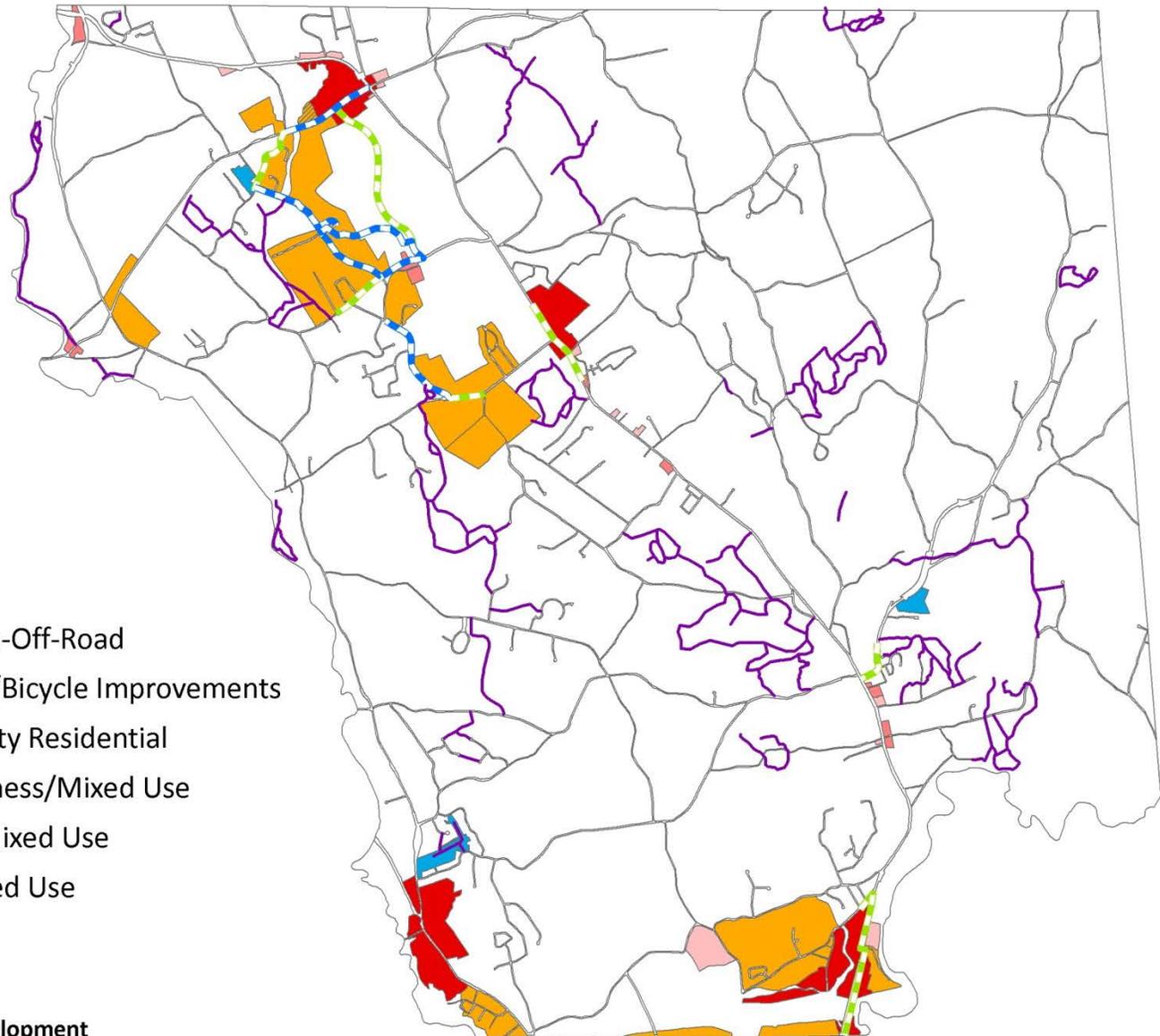
February 21, 2012

Potential Areas for Mixed Use and Medium to High Density Residential Development

- Areas identified as potentially supporting medium to high density residential development and more intense commercial development are located in areas with the potential to be served by water and sewer
- Most of the potential mixed use and higher density residential development is anticipated to occur in the areas north and west of UConn, as well as southern Mansfield between Mansfield City Road and Route 195.
- Perkins Corner is also identified as an area for future development. There is a potential sewer project being initiated by the Town of Coventry that could serve this area.

Transportation Infrastructure

-  Trails_Town
-  Pedestrian & Bicycle-Off-Road
-  Planned Pedestrian/Bicycle Improvements
-  Medium-High Density Residential
-  Neighborhood Business/Mixed Use
-  Planned Business/Mixed Use
-  Planned Office/Mixed Use
-  Elementary Schools



Proximity to Transportation Infrastructure

- As shown in the previous slide, Goodwin Elementary currently has the best access for pedestrians and bicyclists.
- A pedestrian walkway is planned, but not yet funded, to connect Southeast Elementary to Mansfield Center.