## Town of Mansfield

# FY 2018/2019 Budget



As Adopted on May 8, 2018 and Amended on May 29, 2018

#### TABLE OF CONTENTS

|  | <u>Page</u> |
|--|-------------|
| ADOPTION OF FY 2018/2019 BUDGET  | 1           |
| THE BUDGET PROCESS   | 2           |
| WHAT IS A PROGRAM?   | 6           |
| EXPENDITURE BUDGET SUMMARY   | 7           |
| ESTIMATED TAX WARRANT AND LEVY   | 8           |
| GENERAL FUND   |             |
| Revenue and Expenditure Graphs   | 9           |
| Summary of Revenues and Expenditures                                     | 10          |
| CAPITAL FUND   |             |
| Capital Fund Revenue and Expenditure Graphs                              | 11          |
| Capital Fund Budget Summary  | 12          |
| Capital Fund Financing Plan  | 13          |
| CAPITAL AND NONRECURRING RESERVE FUND                                    |             |
| Capital and Nonrecurring Reserve Fund Revenue and Expenditure Graphs     | 15          |
| Capital Nonrecurring Reserve Fund –Est. Rev, Exp and Chg in Fund Balance | 16          |
| PROGRAM BUDGETS  |             |
| General Fund Program Budget  | 17          |
| Capital Fund Program Budget  | 19          |
| Capital Nonrecurring Reserve Fund Program Budget                         | 20          |

#### SUPPLEMENTAL INFORMATION

| Grand List Comparison                                   | 21 |
|---|----|
| Top Ten Taxpayers - October 1, 2017 Grand List          | 22 |
| Revenue Budget Summary by Source                        | 23 |
| Town of Mansfield Expenditure Budget Summary            | 26 |
| Mansfield Board of Education Expenditure Budget Summary | 32 |
| Glossary of Budget Terms.                               | 34 |
| Description of Funds.                                   | 38 |

## ADOPTION AND AMENDMENT OF FISCAL YEAR 2018/2019 BUDGET

The General Fund Budget for the Town of Mansfield, appended totaling \$41,158,800 was adopted and appropriated at Town Meeting on May 8, 2018 as the operating budget for the Town of Mansfield for the fiscal year July 1, 2018 to June 30, 2019. On May 29, 2018, the Town Council amended the General Fund Budget to a total of \$41,833,800.

In accordance with Connecticut General Statutes Section 10-51, the proportionate share for the Town of Mansfield of the annual budget for Regional School District No. 19 shall be added to the General Fund Budget appropriation for the Town of Mansfield for fiscal year July 1, 2018 to June 30, 2019 and said sums shall be paid by the Town to the Regional School District as they become available.

The Capital Fund Budget for the Town of Mansfield, appended totaling \$3,195,350 was adopted and appropriated at Town Meeting on May 8, 2018 as the capital improvements to be undertaken during fiscal year 2018/19 or later years. On May 29, 2018, the Town Council amended the Capital Fund Budget to a total of \$3,820,350.

The Capital and Non-Recurring Reserve Fund Budget for the Town of Mansfield for fiscal year 2018/19 was adopted and appropriated at Town Meeting on May 8, 2018 in the amount of \$2,718,870. On May 29, 2018, the Town Council amended the Capital and Non-Recurring Reserve Fund Budget to a total of \$3,343,870.

#### **Budget Process**

#### Budget Guidelines:

The goal of this budget is to preserve services, promote Council goals and objectives, increase our contribution to fund balance, continue our pay-as-you-go capital program, as well as present a balanced budget – one that ensures that we do not spend beyond our means. At the same time, we must be highly sensitive to the impact on the taxpayer. Therefore, the following guidelines will be used in preparing this budget.

New positions will only be authorized based on demonstrated need. Each department should look primarily to savings from more efficient operating methods if expansion or improvements in services are to be instituted. However, new positions which are grant funded or promote Councils goals and objectives or which constitute a clear improvement in service may be approved by the Town Manager. In either instance, it will be necessary to justify the request on the basis of improved workload measurements.

Estimates for contractual services and commodities should be based on prices in effect at the present time, unless the Finance Director provides official notification of a change.

Since the budget is a program of services as well as a financial plan, each department is requested to give special attention to justification on the basis of performance data. This information will give Council and citizens a better yardstick for evaluation and determination of the relative costs and benefits of their municipal services.

#### Basis of Budgeting:

- 1. Formal budgetary integration is employed by the Town Council as a management control device during the year for the General Fund, Capital Fund, and Capital and Non-Recurring Reserve Fund, which are the only funds with a legally adopted annual budget. Budgetary comparisons on a legal basis are included in the appropriate financial statements and schedules.
- 2. Prior to March 1, each department head, office, agency, board or commission of the Town, supported wholly or in part from Town funds, shall submit budget requests in the form requested by the Town Manager so as to indicate the program, activities, and work accomplished in the current fiscal year and to be accomplished during the ensuing year. These shall be accompanied by detailed estimates of expenditures to be made and of revenues other than taxes to be collected during the ensuing fiscal year, along with such other information as may be requested by the Council or the Manager.
- 3. Based on a schedule approved by the Town Council, the Town Manager shall present to the Council a budget consisting of:

- (a) A budget message outlining the financial situation of the Town government and describing the important features of the budget plan;
- (b) The budget of the Board of Education as submitted to the Manager, along with whatever analysis or comment the Manager wishes to provide;
- (c) Statements of the Manager's proposed operating program and expenditures for the Town functions and Town-supported functions, other than those of the Board of Education, along with comparisons of amounts expended in the last completed fiscal year and estimated amounts to be expended in the current fiscal year;
- (d) Information on amounts of revenue by source, other than property taxes collected, in the last completed fiscal year, estimates for the current year and for the ensuing year, along with information and estimates regarding property tax revenues for the same periods;
- (e) Statements of the condition and estimated condition of the Town funds and of the debt service obligations of the Town, proposed capital improvements to be undertaken during the ensuing fiscal year or later years, and the proposed methods of financing them;
- (f) And such other information as will assist the Town Council and the voting residents of Mansfield in deciding on an annual appropriation and a capital improvement program.
- 4. During the budget adoption process, the Town Council shall hold at least two Town Budget Information Meetings. At least 10 days prior to each meeting, the Town Council shall widely distribute budget information and notices of the meetings. The Town Council shall adopt a proposed budget, including a recommended appropriation act, by May 1.
- 5. An annual Town Meeting for budget consideration shall be held on the second Tuesday in May. This meeting shall consider the budget presented to it by the Council and may approve, lower, or raise the budget of any item. If the annual Town Meeting refuses or neglects to adopt a budget, the budget will be returned to the Council for its consideration. The Council shall return the same or a revised budget to a Town Meeting called by the Council for a date no later than ten days after the first meeting. This Town Meeting shall also approve, lower, or raise the budget of any program. Should the Town Meeting then fail or refuse to adopt a budget, the budget appropriation last proposed by the Council shall be in full effect.

- 6. The budget approved by the Town Meeting or adopted by the Town Council shall be subject to appeal if:
  - Within 21 days after approval, electors present a petition requesting the budget be repealed and replaced by a substitute budget. The petition shall be in certain form and signed by not less than 2% of the electors as determined by the revised registry list last completed.
  - The Town Clerk determines the petition to be sufficient. If found to be sufficient, the Town Clerk shall so certify to the Town Council within five days after receipt of the petition. If insufficient, a legal notice shall be placed in a newspaper of general circulation in the Town, and no further proceedings will be necessary.
  - After certification, the question shall be submitted to a referendum of eligible voters at the budget Town Meeting. At least 10 days prior to the referendum, the Town Council shall publish notice of the referendum in a newspaper having circulation in the Town. The notice shall state the date and hours the referendum will be held, and the text of the question as it will appear. The referendum shall be held on a Tuesday.
  - A majority of those voting in the referendum vote against the budget.
- 7. The level of control for all legally adopted budgets (the level at which expenditures may not legally exceed appropriations without Council and/or Town Meeting approval) is at the department level for the General Fund. The Council may make budgetary transfers from one department to another within the General Fund, not to exceed 0.5 percent of the annual budget in any one fiscal year. Transfers or new appropriations in an amount from 0.5 percent to an aggregate amount not to exceed one percent of the annual approved budget in any one fiscal year, may be approved by consecutive actions of the Council and a Town Meeting which shall be called by the Council following its action on the new spending proposal.

An appropriation or transfer of over one percent of the annual budget for an expenditure not provided for in the adopted budget may be approved by consecutive favorable actions of the Council and a referendum of the voters of the Town.

Notwithstanding the foregoing, the Council may approve appropriations without limitation as to amount if such appropriations are to be funded from revenues other than receipt of taxes or proceeds of borrowings authorized pursuant to Sections 406 and 407 of the Charter, unanticipated in the annual budget. The Council is authorized to establish special funds with respect to such appropriations.

8. Except for encumbrance accounting in the General Fund, all budgets are prepared on the modified accrual basis of accounting. Encumbrance accounting, under which purchase orders, contracts, and other commitments are recorded in order to reserve that portion of the applicable appropriation, is employed as an extension of formal budgetary

integration. Since the Town intends to honor contracts in process at year-end, encumbrances outstanding at June 30 are reported as reservations of fund balance, since they do not constitute expenditures or liabilities.

9. Except for capital projects, whose budgets remain in effect until completion of the project, even when projects extend more than one year, unencumbered appropriations lapse at year-end.

#### What is a Program?

#### General Fund (Operating Budget):

The General Fund Budget is organized by major function of government (General Government, Public Works, Public Safety, etc). Within each function of government are various programs (i.e. departments or cost centers). Examples of programs include: Legislative, Municipal Management, Police Services, Animal Control, Road Services, Grounds Maintenance, Human Services, Planning Administration, etc). Also considered a program within the General Fund budget is Education (Mansfield Board of Education budget). This is the level at which you can make a motion to increase or lower the General Fund budget.

#### Capital Fund

The Capital fund budget defines its programs at the major function of government level – General Government, Public Safety, Public Works, Community Services, Community Development or Education. This is the level at which you can make a motion to increase or lower the Capital Fund budget.

#### Capital Nonrecurring Reserve Fund

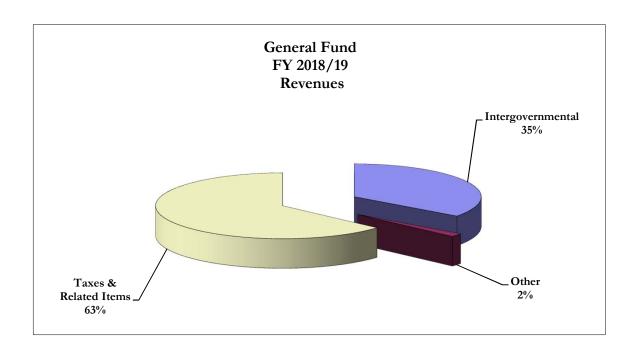
The Capital Nonrecurring Reserve Fund budget defines its programs by the recipient of the fund transfer, i.e. Transfer to Debt Service, Transfer to Management Services Fund, Transfer to Property Revaluation account, etc. This is the level at which you can make a motion to increase or lower the Capital Nonrecurring Reserve Fund budget.

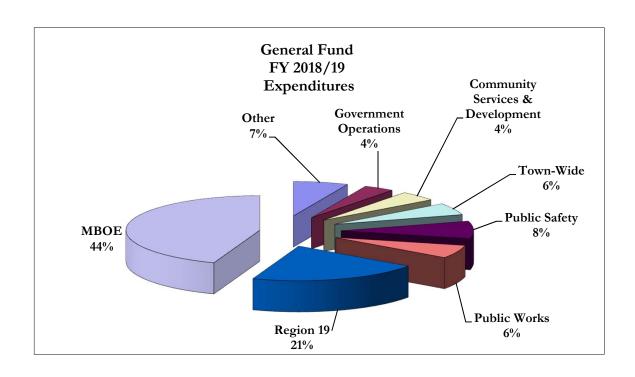
#### Town of Mansfield Budget in Brief Expenditure Budget Summary

|                              |                  | FY 18/19 |            |    | Increase/Decrease |            |  |  |
|------------------------------|------------------|----------|------------|----|-------------------|------------|--|--|
|                              | FY 17/18         | · •      |            |    |                   |            |  |  |
| -                            | <br>Amended      | 8        | & Amended  |    | Amount            | Percentage |  |  |
| Town:                        |                  |          |            |    |                   |            |  |  |
| General Government:          |                  |          |            |    |                   |            |  |  |
| Operating Budget             | \$<br>15,750,425 | \$       | 15,804,630 | \$ | 54,205            | 0.3%       |  |  |
| Capital Contribution         | 2,511,660        |          | 2,294,010  |    | (217,650)         | (8.7%)     |  |  |
| Debt Contribution            | 285,000          |          | 275,000    |    | (10,000)          | (3.5%)     |  |  |
| Total General Government     | 18,547,085       |          | 18,373,640 |    | (173,445)         | (0.9%)     |  |  |
| Mansfield Board of Education | <br>23,460,160   |          | 23,460,160 |    |                   |            |  |  |
| Total Town of Mansfield      | \$<br>42,007,245 | \$       | 41,833,800 | \$ | (173,445)         | (0.4%)     |  |  |
|                              |                  |          |            |    |                   |            |  |  |
|                              |                  |          | FY 18/19   |    | Increase/I        | Decrease   |  |  |
|                              | FY 17/18         |          | As Adopted |    |                   | _          |  |  |
| D                            | <br>Amended      |          | & Amended  |    | Amount            | Percentage |  |  |
| Recap:                       |                  |          |            |    |                   |            |  |  |
| Contribution to Region 19    | \$<br>10,916,231 | \$       | 10,954,440 | \$ | 38,209            | 0.4%       |  |  |
| Town Expenditures            | <br>42,007,245   |          | 41,833,800 |    | (173,445)         | (0.4%)     |  |  |
| Total Commitments            | \$<br>52,923,476 | \$       | 52,788,240 | \$ | (135,236)         | (0.3%)     |  |  |

#### Town of Mansfield Estimated Tax Warrant and Levy FY 2018/19

|                            | Amount to Raise by Taxation  |    |                          |    | Dollars  | Equiv.<br>Mill Rate                     |
|----------------------------|--|----|--------------------------|----|--|---|
| 1.                         | Adopted Budget  Mansfield School Board  Town General Government  | \$ | 23,460,160<br>18,373,640 |    |  |   |
|                            | Total Town   |    | 41,833,800               |    |  |   |
|                            | Region 19 General Fund Contribution  |    | 10,954,440               |    |  |   |
|                            | Total Expenditure Budgets  |    |                          | \$ | 52,788,240   | 47.78                                   |
| 2.                         | Plus: Fund Balance Reserve   |    |                          |    | 335,000  | 0.31                                    |
| 3.                         | Less:  |    |                          |    |  |   |
|                            | Tax Related Items<br>Non-Tax Revenues<br>App. Of Fund Balance  |    | 680,000<br>19,473,260    |    |  |   |
|                            | Total Other Revenues   |    |                          |    | 20,153,260   | 18.24                                   |
|                            | Amount to Raise<br>by Taxes (current levy)   |    |                          | \$ | 32,969,980   | 29.84                                   |
|                            | Tax Warrant Computation  |    |                          |    |  |   |
| 1.<br>2.<br>3.<br>4.<br>5. | Amount to Raise by Taxes (current levy) Amount of Abatement Reserve for Uncollected Taxes Release Reserve for Tax Appeals Elderly Programs Estimated Pro-rated Assessments |    |                          | \$ | 32,969,980<br>581,000<br>576,975<br>(65,313)<br>50,000 | 29.84<br>0.53<br>0.52<br>(0.06)<br>0.05 |
|                            | l Tax Warrant  |    |                          | \$ | 34,112,642   | 30.88                                   |
|                            | Mill Rate Computation  |    |                          |    | , ,  |   |
| 1.                         | Tax Warrant  |    | 34,112,642               |    |  |   |
| 2.                         | Taxable Grand List - RE & PP   | 1, | 104,769,523              | =  | 30.88  |   |
|                            | Adopted Mill Rate<br>Current Mill Rate   |    | 30.88<br>30.63           |    |  |   |
|                            | Increase (Decrease) Percent Increase (Decrease)  |    | 0.25<br>0.81%            |    |  |   |

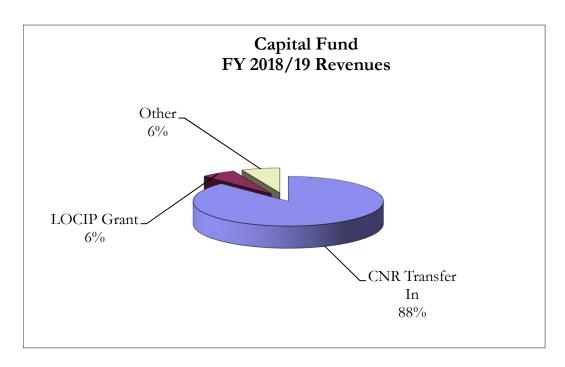


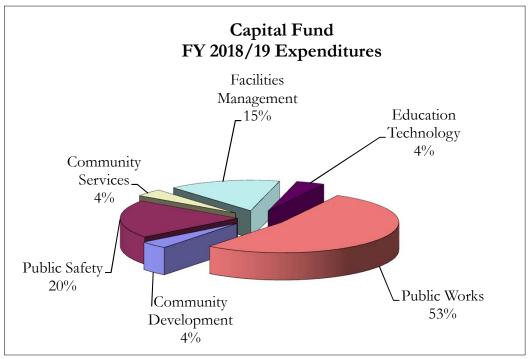


# Town of Mansfield Budget in Brief Summary of Revenues and Expenditures

#### 2018/19 over 2017/18

|  |                  | FY 18/19 |            |    | Increase/Decrease |            |  |  |
|--|------------------|----------|------------|----|-------------------|------------|--|--|
|  | FY 17/18         |          | As Adopted |    |                   |            |  |  |
| _                                      | Amended          | 8        | k Amended  |    | Amount            | Percentage |  |  |
| Revenues:                              |                  |          |            |    |                   |            |  |  |
| Taxes and Related Items                | \$<br>33,287,226 | \$       | 33,649,960 | \$ | 362,734           | 1.1%       |  |  |
| Intergovernmental                      | 19,047,980       |          | 18,612,130 |    | (435,850)         | (2.3%)     |  |  |
| Other Revenues                         | 806,670          |          | 861,150    |    | 54,480            | 6.8%       |  |  |
| Total Revenues                         | \$<br>53,141,876 | \$       | 53,123,240 | \$ | (18,636)          | (0.0%)     |  |  |
| Expenditures:                          |                  |          |            |    |                   |            |  |  |
| General Government                     | \$<br>1,906,140  | \$       | 1,940,630  | \$ | 34,490            | 1.8%       |  |  |
| Public Safety                          | 4,223,420        |          | 4,340,620  |    | 117,200           | 2.8%       |  |  |
| Public Works                           | 3,215,870        |          | 3,227,610  |    | 11,740            | 0.4%       |  |  |
| Community Services                     | 1,643,370        |          | 1,682,050  |    | 38,680            | 2.4%       |  |  |
| Community Development                  | 722,930          |          | 733,180    |    | 10,250            | 1.4%       |  |  |
| Mansfield Board of Education           | 23,460,160       |          | 23,460,160 |    | -                 | 0.0%       |  |  |
| Town-Wide Expenditures                 | 2,982,305        |          | 2,944,800  |    | (37,505)          | (1.3%)     |  |  |
| Other Financing Uses                   | 3,686,780        |          | 3,504,750  |    | (182,030)         | (4.9%)     |  |  |
| State Assessment-Tearcher's Retirement | 166,270          |          | -          |    | (166,270)         | 100.0%     |  |  |
| Total Town of Mansfield                | 42,007,245       |          | 41,833,800 |    | (173,445)         | (0.4%)     |  |  |
| Contributions to Region 19             | 10,916,231       |          | 10,954,440 |    | 38,209            | 0.4%       |  |  |
| Total General Fund                     | \$<br>52,923,476 | \$       | 52,788,240 | \$ | (135,236)         | (0.3%)     |  |  |
| Net Increase to Fund Balance           | \$<br>218,400    | \$       | 335,000    | \$ | 116,600           |            |  |  |





#### Town of Mansfield Capital Fund Budget Summary FY 2018/19

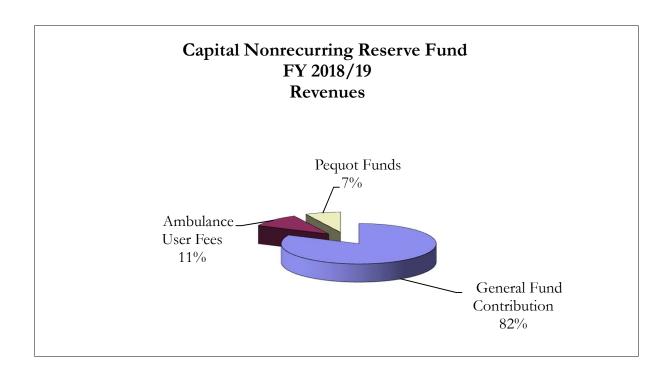
|  | <br>FY 17/18<br>Adopted | FY 18/19<br>As Adopted<br>& Amended |
|--|-------------------------|-------------------------------------|
| Estimated Revenues:                      |                         |                                     |
| Capital Non-Recurring Reserve Fund (CNR) | \$<br>3,282,150         | \$<br>3,343,870                     |
| Town Aid Road Grant                      | 130,000                 |                                     |
| Infrastructure Grant (LOCIP)             | 357,700                 | 227,630                             |
| Other                                    | <br>212,930             | 248,850                             |
|  | \$<br>3,982,780         | \$<br>3,820,350                     |
|  |                         |                                     |
|  | <br>FY 17/18<br>Adopted | FY 18/19<br>As Adopted<br>& Amended |
| Estimated Expenditures:                  |                         |                                     |
| General Government                       | \$<br>50,000            | \$<br>-                             |
| Public Safety                            | 504,600                 | 772,000                             |
| Public Works                             | 1,397,350               | 2,012,000                           |
| Facilities Management (Town/Schools)     | 1,290,900               | 588,500                             |
| Community Services                       | 214,930                 | 147,850                             |
| Community Development                    | 325,000                 | 150,000                             |
| Education                                | <br>200,000             | 150,000                             |
|  | \$<br>3,982,780         | \$<br>3,820,350                     |

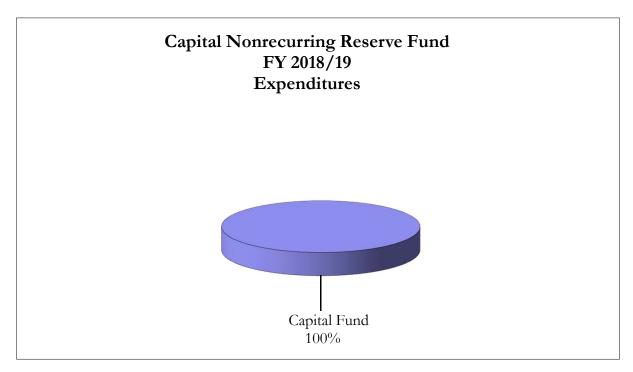
Town of Mansfield Capital Projects Fund Financing Plan - 2018/19

|                                     | Budget<br>2018/19 | LOCIP   | CNR<br>Fund | Other<br>Funds |  |
|-------------------------------------|-------------------|---------|-------------|----------------|--|
| Public Safety                       | -                 |         |             |                |  |
| Fire and Emergency Services         |                   |         |             |                |  |
| Communication Equipment             | 7,000             |         |             | 7,000          |  |
| Fire Ponds                          | 5,000             |         | 5,000       |                |  |
| Fire Station study                  | 50,000            |         | 50,000      |                |  |
| Personal Protective Equipment       | 15,000            |         | 15,000      |                |  |
| Replacement Admin Vehicle           | 35,000            |         | 35,000      |                |  |
| Replacement of Rescue 207(Command   | 60,000            |         | 60,000      |                |  |
| Replacement of ET 407               | 600,000           |         | 600,000     |                |  |
| Total Public Safety                 | 772,000           | -       | 765,000     | 7,000          |  |
| Public Works                        |                   |         |             |                |  |
| Bucket Loader                       | 180,000           |         |             | 180,000        |  |
| Engineering CAD Upgrades            | 25,000            |         | 25,000      | ,              |  |
| Fleet Vehicle                       | 24,000            |         | 24,000      |                |  |
| Guiderails Imprv/Replacements       | 50,000            |         | 50,000      |                |  |
| Hillyndale Road Bridge              | 86,000            |         | 86,000      |                |  |
| Pickup/Small Dump Truck             | 35,000            |         | 35,000      |                |  |
| Road Drainage & MS4 Requirements    | 60,000            |         | 60,000      |                |  |
| Road/Resurfacing                    | 1,435,000         | 227,630 | 1,207,370   |                |  |
| Skidsteer                           | 52,000            | -       | 52,000      |                |  |
| Transp/Walkways per Town's Priority | 40,000            |         | 40,000      |                |  |
| Trees                               | 25,000            |         | 25,000      |                |  |
| Total Public Works                  | 2,012,000         | 227,630 | 1,604,370   | 180,000        |  |
| Facilities Management               |                   |         |             |                |  |
| Town                                |                   |         |             |                |  |
| Animal Shelter Building Repairs     | 10,000            |         | 10,000      |                |  |
| Brick Repairs                       | 7,000             |         | 7,000       |                |  |
| Bus Garage Building Repairs         | 8,000             |         | ,           | 8,000          |  |
| Comm Center Building Repairs        | 65,000            |         | 65,000      | ŕ              |  |
| Custodial Equipment                 | 10,000            |         | 10,000      |                |  |
| Day Care Building Repairs           | 11,000            |         | 11,000      |                |  |
| Fire Stations Building Repairs      | 30,000            |         | 30,000      |                |  |
| Fleet Trucks                        | 70,000            |         | 70,000      |                |  |

#### Town of Mansfield Capital Projects Fund Financing Plan - 2018/19

|                                     | Budget<br>2018/19 | LOCIP      | CNR<br>Fund  | Other<br>Funds |
|-------------------------------------|-------------------|------------|--------------|----------------|
| Facilities Management (cont'd)      | ·                 |            |              |                |
| Indoor Air Quality Testing          | 5,000             |            | 5,000        |                |
| Maintenance Projects                | 13,000            |            | 13,000       |                |
| Oil Tank Repairs                    | 15,000            |            | 15,000       |                |
| Park Building Repairs               | 22,500            |            | 22,500       |                |
| Replacement Forklift                | 30,000            |            | 30,000       |                |
| Roof Repairs                        | 15,000            |            | 15,000       |                |
| Security Improvements               | 10,000            |            | 10,000       |                |
| Storage Upgrades                    | 7,000             |            | 7,000        |                |
| Town Hall Building Repairs          | 25,000            |            | 25,000       |                |
| Tractor Replacement                 | 10,000            |            | 10,000       |                |
| Education                           |                   |            |              |                |
| School Building Project-Architect   | 110,000           |            | 110,000      |                |
| School Building Maintenance         | 115,000           |            | 115,000      |                |
| Total Facilities Management         | 588,500           | -          | 580,500      | 8,000          |
|                                     |                   |            |              |                |
| Community Services                  |                   |            |              |                |
| Fitness - Equipment                 | 53,850            |            |              | 53,850         |
| Invasive Control                    | 14,000            |            | 14,000       |                |
| Park Improvements                   | 30,000            |            | 30,000       |                |
| Playscapes and Playground Surfacing | 50,000            |            | 50,000       |                |
| Total Community Services            | 147,850           | -          | 94,000       | 53,850         |
| Community Development               |                   |            |              |                |
| Storrs Center Reserve               | 150,000           |            | 150,000      |                |
|                                     | 150,000           |            | 150,000      |                |
| Total Community Develop.            | 130,000           |            | 150,000      | <u> </u>       |
| Education                           |                   |            |              |                |
| Technology Infrastructure           | 150,000           |            | 150,000      |                |
| Total Education                     | 150,000           | -          | 150,000      | -              |
| TOTAL C.I.P. 2018/19                | \$ 3,820,350      | \$ 227,630 | \$ 3,343,870 | \$ 248,850     |





Town of Mansfield
Capital and Nonrecurring Reserve Fund Budget
Estimated Revenues, Expenditures and Changes in Fund Balance
Fiscal Year 2018/19

|                                 |    |           | ]  | FY 18/19         |    |           |           |           |  |
|---------------------------------|----|-----------|----|------------------|----|-----------|-----------|-----------|--|
|                                 | I  | FY 16/17  | ]  | F <b>Y</b> 17/18 | ]  | FY 17/18  | A         | s Adopted |  |
|                                 |    | Actual    |    | Adopted          | E  | Estimated | & Amended |           |  |
| Sources:                        |    |           |    |                  |    |           |           |           |  |
| General Fund Contribution       | \$ | 3,064,240 | \$ | 2,491,660        | \$ | 2,511,660 | \$        | 2,294,010 |  |
| Board Contribution              |    | 122,000   |    |                  |    |           |           |           |  |
| Ambulance User Fees             |    | 334,404   |    | 300,000          |    | 300,000   |           | 300,000   |  |
| Other                           |    | 14,711    |    |                  |    | 18,306    |           |           |  |
| Sewer Assessments               |    | 913       |    | 500              |    | 500       |           | 500       |  |
| Sweep of CIP Balances           |    |           |    |                  |    | 399,860   |           |           |  |
| Pequot Funds                    |    | 204,996   |    | 205,000          |    | 205,000   |           | 205,000   |  |
|                                 |    |           |    |                  |    |           |           |           |  |
| Total Sources                   |    | 3,741,264 |    | 2,997,160        |    | 3,435,326 |           | 2,799,510 |  |
| Uses: Operating Transfers Out:  |    |           |    |                  |    |           |           |           |  |
| Management Services Fund        |    | 192,600   |    | _                |    | _         |           | _         |  |
| Capital Fund                    |    | 3,100,567 |    | 2,957,150        |    | 2,977,150 |           | 3,193,870 |  |
| Capital Fund-Storrs Ctr Reserve |    | 175,000   |    | 325,000          |    | 325,000   |           | 150,000   |  |
| Total Uses                      |    | 3,468,167 |    | 3,282,150        |    | 3,302,150 |           | 3,343,870 |  |
| Excess/(Deficiency)             |    | 273,097   |    | (284,990)        |    | 133,176   |           | (544,360) |  |
| Fund Balance/(Deficit) July 1   |    | 242,192   |    | 515,289          |    | 515,289   |           | 648,465   |  |
| Fund Balance, June 30           | \$ | 515,289   | \$ | 230,299          | \$ | 648,465   | \$        | 104,105   |  |

#### **PROGRAM BUDGETS**

General Fund

Capital Fund

Capital Nonrecurring Reserve Fund

#### Town of Mansfield General Fund Program Budget Fiscal Year 2018/19

|                                       | FY 16/17       | FY 17/18      | FY 17/18  | FY 17/18                   | FY 18/19<br>As Adopted |
|---------------------------------------|----------------|---------------|-----------|----------------------------|------------------------|
| Prg # Program                         | Actual         | Adopted       | Amended   | Estimated                  | & Amended              |
| 11100 Legislative                     | 100,968        | 130,600       | 130,600   | 130,780                    | 103,930                |
| 12100 Municipal Management/HR         | 366,873        | 320,100       | 238,100   | 231,280                    | 311,530                |
| 13100 Town Attorney                   | 79,168         | 85,000        | 85,000    | 90,600                     | 85,000                 |
| 13200 Probate                         | 8,239          | 8,870         | 8,870     | <b>8,</b> 870              | <b>8,8</b> 70          |
| 15100 Town Clerk                      | 229,851        | 212,350       | 225,900   | 226,825                    | 205,420                |
| 15200 Registrars/General Elections    | 76,472         | 67,710        | 63,940    | 63,940                     | 66,220                 |
| 16000 Finance                         | 839,092        | 939,850       | 946,530   | 944,565                    | 945,210                |
| 16600 Information Technology          | 11,382         | 207,200       | 207,200   | 195,110                    | 214,450                |
| 21200 Police Services                 | 1,580,685      | 1,719,430     | 1,715,440 | 1,715,440                  | 1,766,760              |
| 21300 Animal Control                  | 91,507         | 109,820       | 104,450   | 104,450                    | 110,860                |
| 22101 Fire Prevention                 | 149,256        | 191,000       | 192,740   | 192,740                    | 202,580                |
| 22160 Fire & Emergency Services       | 1,938,898      | 2,138,400     | 2,141,360 | <b>2,</b> 100 <b>,</b> 770 | 2,190,390              |
| 23100 Emergency Management            | 59,586         | 68,470        | 69,430    | 69,682                     | 70,030                 |
| 30000 Public Works                    | 2,242,819      | 2,295,630     | 2,291,540 | 2,296,060                  | 2,304,700              |
| 30800 Building & Housing Inspection   | 284,942        | 373,380       | 375,770   | 368,660                    | 373,760                |
| 30900 Facilities Management           | 886,988        | 917,030       | 924,330   | 925,900                    | 922,910                |
| 41200 Health Regulations & Inspection | 135,470        | 138,590       | 138,590   | 138,590                    | 137,900                |
| 42100 Human Services                  | 665,592        | 741,320       | 715,390   | 715,390                    | 745,750                |
| 43100 Library Services                | 740,584        | 742,950       | 743,690   | 743,690                    | 753,100                |
| 45000 Grants To Area Agencies         | <b>45,</b> 800 | 45,700        | 45,700    | 45,700                     | 45,300                 |
| 51100 Planning & Development          | 312,926        | 334,750       | 340,760   | 331,520                    | 355,120                |
| 58000 Boards and Commissions          | 4,163          | <b>6,4</b> 00 | 6,400     | 6,400                      | <b>4,3</b> 00          |
| 60600 Teachers Retirement Board       |                | 166,270       | 166,270   |                            |                        |
| 71000 Employee Benefits               | 3,020,454      | 2,640,510     | 2,617,150 | 2,625,090                  | 2,687,640              |
| 72000 Insurance                       | 214,449        | 193,190       | 193,190   | 208,213                    | 214,160                |
| 73000 Contingency                     |                | 85,785        | 171,965   |                            | 43,000                 |
| Other Financing Uses:                 |                |               |           |                            |                        |
| 92000 Senior Programs                 | 5,000          | 5,000         | 5,000     | 5,000                      | 5,000                  |
| 92000 Revaluation                     | 25,000         | 25,000        | 25,000    | 25,000                     | 25,000                 |
| 92000 Downtown Partnership            | 125,000        | 132,000       | 132,000   | 132,000                    | 132,000                |
| 92000 Parks & Recreation              | 522,950        | 536,020       | 536,020   | 536,020                    | 536,020                |
| 92000 Town Aid Road                   |                |               |           | 210,000                    |                        |
| 92000 Debt Service Fund               | 285,000        | 285,000       | 285,000   | 285,000                    | 275,000                |

#### Town of Mansfield General Fund Program Budget Fiscal Year 2018/19

|        |                            |                |               |               |               | FY 18/19      |
|--------|----------------------------|----------------|---------------|---------------|---------------|---------------|
|        |                            | FY 16/17       | FY 17/18      | FY 17/18      | FY 17/18      | As Adopted    |
| Prg#   | Program                    | Actual         | Adopted       | Amended       | Estimated     | & Amended     |
| 92000  | Capital Fund               | 2,889,240      | 2,166,660     | 2,186,660     | 2,186,660     | 2,144,010     |
| 92000  | Storrs Center Reserve      | 175,000        | 325,000       | 325,000       | 325,000       | 150,000       |
| 92000  | Cemetery Fund              | 20,000         | 20,000        | 20,000        | 20,000        | 20,000        |
| 92000  | Medical Pension Trust Fund | <b>42,</b> 000 | 44,100        | 44,100        | 93,600        | 89,720        |
| 92000  | Transit Services Fund      | 142,050        | 128,000       | 128,000       | 128,000       | 128,000       |
| Mansfi | eld Board of Education:    |                |               |               |               |               |
| 60001  | Education - K to 8         | 22,980,500     | 23,460,160    | 23,460,160    | 23,460,160    | 23,460,160    |
| Γ      | Total General Fund Budget  | \$ 41,297,904  | \$ 42,007,245 | \$ 42,007,245 | \$ 41,886,705 | \$ 41,833,800 |

#### Town of Mansfield Capital Fund Program Budget Fiscal Year 2018/19

|   |                          | FY 16/17       |                   | 7 FY 17/18 |           | FY 17/18 |                            | FY 17/18        |    | As Adopted |         |           |   |           |
|---|--------------------------|----------------|-------------------|------------|-----------|----------|----------------------------|-----------------|----|------------|---------|-----------|---|-----------|
|   | Program                  | Program Actual |                   | Actual     |           | Actual   |                            | Actual Adop     |    |            | Amended | Estimated | 8 | x Amended |
| 1 | General Government       | \$             | 163,830           | \$         | 50,000    | \$       | 70,000                     | \$<br>17,180    | \$ | -          |         |           |   |           |
| 2 | Community Development    |                | 175,000           |            | 325,000   |          | 325,000                    | 325,000         |    | 150,000    |         |           |   |           |
| 3 | Public Safety            |                | 578,550           |            | 504,600   |          | 504,600                    | 440,500         |    | 772,000    |         |           |   |           |
| 4 | Community Services       |                | 119,790           |            | 214,930   |          | 214,930                    | 139,930         |    | 147,850    |         |           |   |           |
| 5 | Public Works             |                | 1,358,000         |            | 1,397,350 |          | 1,397,350                  | 1,397,350       |    | 2,012,000  |         |           |   |           |
| 6 | Facilities Management    |                | 2,052,000         |            | 1,290,900 |          | 1,290,900                  | 1,082,960       |    | 588,500    |         |           |   |           |
| 7 | Education (Technology)   |                | 150,000           |            | 200,000   |          | 200,000                    | 200,000         |    | 150,000    |         |           |   |           |
|   | Total Proposed CP Budget | \$             | <b>4,597,17</b> 0 | \$         | 3,982,780 | \$       | <b>4,</b> 00 <b>2,</b> 780 | \$<br>3,602,920 | \$ | 3,820,350  |         |           |   |           |

# Town of Mansfield Capital Nonrecurring Reserve Fund Program Budget Fiscal Year 2018/19

|   |                           |                 |                 |                 |                 | FY 18/19        |
|---|---------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
|   |                           | FY 16/17        | FY 17/18        | FY 17/18        | FY 17/18        | As Adopted      |
|   | Program                   | Actual          | Adopted         | Amended         | Estimated       | & Amended       |
| 1 | Management Services Fund  | \$<br>192,600   | \$<br>-         | \$<br>-         | \$<br>-         | \$<br>-         |
| 2 | Capital Fund              | 3,275,567       | 3,282,150       | 3,302,150       | 3,302,150       | 3,343,870       |
|   | Total Proposed CNR Budget | \$<br>3,468,167 | \$<br>3,282,150 | \$<br>3,302,150 | \$<br>3,302,150 | \$<br>3,343,870 |

# SUPPLEMENTAL INFORMATION

Town of Mansfield Budget in Brief Grand List Comparison Fiscal Year 2018/19

|                   | Net Abstract<br>10/1/2016 |    | let Abstract * 10/1/2017 | Change          | % Change |
|-------------------|---------------------------|----|--------------------------|-----------------|----------|
| Real Estate       | \$<br>941,685,484         | \$ | 947,960,546              | \$<br>6,275,062 | 0.67%    |
| Personal Property | 75,746,298                |    | 73,741,080               | (2,005,218)     | (2.65%)  |
| Motor Vehicles    | 79,857,845                |    | 83,067,897               | 3,210,052       | 4.02%    |
| Grand Totals      | \$<br>1,097,289,627       | 4  | \$1,104,769,523          | \$7,479,896     | 0.68%    |

<sup>\*</sup> The Grand List totals are the final figures signed by the Assessor *after* changes made by the Board of Assessment Appeals.

|                   | N  | Net Abstract<br>10/1/2015 | N  | Net Abstract<br>10/1/2016 | Change           | % Change |
|-------------------|----|---------------------------|----|---------------------------|------------------|----------|
| Real Estate       | \$ | 924,401,400               | \$ | 941,685,484               | \$<br>17,284,084 | 1.87%    |
| Personal Property |    | 70,008,532                |    | 75,746,298                | 5,737,766        | 8.20%    |
| Motor Vehicles    |    | 77,769,247                |    | 79,857,845                | 2,088,598        | 2.69%    |
| Grand Totals      | \$ | 1,072,179,179             | \$ | \$1,097,289,627           | \$25,110,448     | 2.34%    |

#### Top Ten Taxpayers October 1, 2017 Grand List

The list percentages are calculated by dividing the individual property assessment by the October 1, 2017 Net Grand List Total of \$1,104,769,523.

| PROPERTY<br>OWNER           | DESCRIPTION              | ASSESSMENT     | % OF TAXABLE<br>GRAND LIST |
|-----------------------------|--------------------------|----------------|----------------------------|
| EDR Storrs LLC              | Apartment Condos         | \$ 37,571,870  | 3.40%                      |
| Connecticut Light & Power   | Public Utility           | 35,117,770     | 3.18%                      |
| SCT Storrs Center I LLC     | Price Chopper/Commerical | 26,909,710     | 2.44%                      |
| EDR Storrs II LLC           | Retail Condos            | 26,733,000     | 2.42%                      |
| Eastbrook F LLC (et al)     | Eastbrook Mall           | 13,158,500     | 1.19%                      |
| Storrs Acquisition LLC      | Apartments               | 9,644,900      | 0.87%                      |
| EDR Storrs IC LLC           | Apartment Condos         | 9,354,800      | 0.85%                      |
| Celeron Sq Assoc LLC        | Apartments               | 8,935,200      | 0.81%                      |
| United Illuminating Company | Public Utility           | 8,429,120      | 0.76%                      |
| Uniglobe Investment LLC     | Apartments               | 8,308,100      | 0.75%                      |
|                             |                          |                |                            |
| Total Top Ten Assessments   |                          | \$ 184,162,970 | 16.67%                     |

#### Town of Mansfield Revenue Summary by Source

|                                     |                |               |            |            | FY 18/19   |
|-------------------------------------|----------------|---------------|------------|------------|------------|
|                                     | FY 16/17       | FY 17/18      | FY 17/18   | FY 17/18   | As Adopted |
| Description                         | Actual         | Adopted       | Amended    | Estimated  | & Amended  |
| 40101 Current Year Levy             | 28,638,230     | 29,751,866    | 29,751,866 | 29,751,866 | 30,174,960 |
| 40102 Prior Year Levy               | 172,350        | 200,000       | 200,000    | 200,000    | 200,000    |
| 40103 Interest & Lien Fees          | 186,410        | 140,000       | 140,000    | 140,000    | 140,000    |
| 40104 Motor Vehicle Supplement      | 322,717        | 255,000       | 255,000    | 300,000    | 300,000    |
| 40105 Susp. Coll. Taxes - Trnsc.    | 11,753         | 6,000         | 6,000      | 8,000      | 8,000      |
| 40106 Susp. Coll. Int Trnsc.        | 9,408          | <b>4,</b> 000 | 4,000      | 7,000      | 7,000      |
| 40109 Collection Fees               | 34,613         | 25,000        | 25,000     | 25,000     | 25,000     |
| 40110 Current Yr Levy-Storrs Center | 3,144,643      | 3,472,330     | 3,472,330  | 3,472,330  | 3,376,000  |
| 40111 CY Levy-Storrs Ctr Abatement  | (671,000)      | (606,000)     | (606,000)  | (606,000)  | (581,000)  |
| 40115 Private Hospitals Levy        | -              | 39,030        | 39,030     | -          |            |
| Total Taxes and Related Items       | 31,849,124     | 33,287,226    | 33,287,226 | 33,298,196 | 33,649,960 |
|                                     |                |               |            |            |            |
| 40201 Misc Licenses & Permits       | 3,111          | 2,970         | 2,970      | 2,800      | 2,800      |
| 40202 Sport Licenses                | 173            | 200           | 200        | 200        | 200        |
| 40203 Dog Licenses                  | 10,100         | 8,000         | 8,000      | 9,100      | 9,100      |
| 40204 Conveyance Tax                | 199,201        | 145,000       | 145,000    | 170,000    | 155,000    |
| 40210 Subdivision Permits           | <b>3,55</b> 0  | 2,000         | 2,000      | 500        | 2,000      |
| 40211 Zoning/Special Permits        | <b>12,4</b> 70 | 15,000        | 15,000     | 10,000     | 15,000     |
| 40212 Zba Applications              | 800            | 1,000         | 1,000      | 400        | 800        |
| 40214 Iwa Permits                   | 5,490          | 4,000         | 4,000      | 2,500      | 4,000      |
| 40224 Road Permits                  | 1,150          | 1,500         | 1,500      | 1,500      | 1,500      |
| 40230 Building Permits              | 167,327        | 200,000       | 200,000    | 200,000    | 200,000    |
| 40231 Adm Cost Reimb-permits        | 346            | 200           | 200        | 300        | 200        |
| 40232 Housing Code Permits          | 166,385        | 125,000       | 125,000    | 125,550    | 125,000    |
| 40233 Housing Code Penalties        | 200            | 500           | 500        | -          | -          |
| 40234 Landlord Registrations        | 2,600          | 1,000         | 1,000      | 1,015      | 1,000      |
| Total Licenses and Permits          | 572,903        | 506,370       | 506,370    | 523,865    | 516,600    |
|                                     |                |               |            |            |            |
| 40352 Payment In Lieu Of Taxes      | 4,578          |               |            |            |            |
| Total Fed. Support Gov              | 4,578          |               |            |            |            |
|                                     |                |               |            |            |            |
| 40401 Education Assistance          | 9,960,464      | 6,224,060     | 6,224,060  | 8,623,717  | 9,675,280  |
| 40414 Special Education Grant       |                | 2,918,760     | 2,918,760  |            |            |
| 40416 SPED Grant Pass-Thru-R19      |                | (198,200)     | (198,200)  |            |            |
| 40417 SPED Grant Pass-Thru-MBOE     |                | (50,200)      | (50,200)   |            |            |
| Total State Support Education       | 9,960,464      | 8,894,420     | 8,894,420  | 8,623,717  | 9,675,280  |

#### Town of Mansfield Revenue Summary by Source

|   |                |              |            |           | FY 18/19    |
|---|----------------|--------------|------------|-----------|-------------|
|   | FY 16/17       | FY 17/18     | FY 17/18   | FY 17/18  | As Adopted  |
| Description   | Actual         | Adopted      | Amended    | Estimated | & Amended   |
| 40450 State Support - Town  |                | 200          | 200        | 200       | 200         |
| 40451 Pilot - State Property                                      | 7,131,699      | 6,676,330    | 6,676,330  | 5,094,973 | 5,566,520   |
| 40452 Pilot - Select Payment                                      | 2,516,331      | 2,630,450    | 2,630,450  | 2,516,331 | 2,630,450   |
| 40454 Circuit Crt-parking Fines                                   | 1,950          | 500          | 500        | 500       | 500         |
| 40455 Circuit Breaker   | 46,608         | 48,000       | 48,000     | 48,000    | 48,000      |
| 40457 Library - Connecticard/ill                                  | 11,934         | 8,860        | 8,860      | 8,860     |             |
| 40462 Disability Exempt Reimb                                     | 1,032          | 1,200        | 1,200      | 1,200     | 1,000       |
| 40465 Emerg Mgmt Perf. Grant                                      | 12,887         | 12,700       | 12,700     | 12,877    | 12,700      |
| 40469 Veterans Reimb  | 7,024          | 7,190        | 7,190      | 7,190     | 7,200       |
| 40470 State Revenue Sharing                                       | 525,280        | 756,130      | 756,130    | Ź         | ,           |
| 40471 Municipal Stablization Grant                                | ,              | ,            | ,          | 1,626,768 | 661,280     |
| 40458 State Support - Other                                       | 6,841          |              |            | , ,       | ,           |
| 40494 Judicial Revenue Distribution                               | 8,600          | 12,000       | 12,000     | 12,000    | 9,000       |
| 40496 Pilot-holinko Estates                                       | 10,000         | -,           | -,         | 2,500     | ,,,,,,,     |
| 40551 Pilot - Senior Housing                                      | 20,136         |              |            | _,,       |             |
| Total State Support Gov   | 10,300,322     | 10,153,560   | 10,153,560 | 9,331,399 | 8,936,850   |
|   | - , ,-         | ., ,         | -,,        | . , ,     |             |
| 40605 Region 19 Financial Serv                                    | 99,430         |              |            |           |             |
| 40606 Health District Services                                    | 27,844         |              |            |           |             |
| 40610 Recording   | 57,527         | 55,000       | 55,000     | 55,000    | 55,000      |
| 40611 Copies Of Records   | 13,170         | 12,320       | 12,320     | 12,320    | 12,320      |
| 40612 Vital Statistics  | 15,971         | 12,000       | 12,000     | 12,000    | 12,000      |
| 40613 Sale Of Maps/regs   | 836            | -,           | -,         | ,,,,,,    | ,,,,,,      |
| 40620 Police Service  | 48,204         | 30,000       | 30,000     | 30,000    | 20,000      |
| 40622 Redemption/Release Fees                                     | 1,365          | 1,000        | 1,000      | 1,000     | 1,000       |
| 40625 Animal Adoption Fees  | 355            | 900          | 900        | 900       | 900         |
| 40640 Lost & Damaged Books/materials                              | 1 <b>,</b> 507 | 1,320        | 1,320      | 1,320     | 1,400       |
| 40641 Fines on overdue books                                      | 9,229          | 8,130        | 8,130      | 8,130     | 8,500       |
| 40644 Parking Plan Review Fee                                     | 2,110          | 500          | 500        | 700       | 500         |
| 40650 Blue Prints   | 10             | 200          | 200        | 200       | 200         |
| 40663 Zoning Regulations  | 93             | 150          | 150        | 100       | 150         |
| 40671 Day Care Grounds Maintenance                                | 12,580         | 12,580       | 12,580     | 12,580    | 14,300      |
| 40674 Charge for Services   | 7,345          | 6,100        | 6,100      | 6,100     | 5,700       |
| 8   | 2,700          |              | 2,700      | 2,700     |             |
| 40678 Celeron Sq Assoc Bikepath Main<br>40683 Sale of Merchandise | 2,700          | 2,700<br>100 | 100        | 100       | 2,700<br>80 |
|   | 20             | 100          | 100        | 100       | 00          |
| 40684 Cash Overage/Shortage                                       | 20.051         | 15,000       | 15,000     | 29,000    | 17 000      |
| 40699 Fire Safety Code Fees                                       | 29,051         | 15,000       | 15,000     | 28,000    | 17,000      |
| Total Charge for Services   | 329,347        | 158,000      | 158,000    | 171,150   | 151,750     |
| 40702 Darking Tickets Town  | E10            | 4 500        | 4 500      | 4 E00     | 4 500       |
| 40702 Parking Tickets - Town                                      | 512            | 4,500        | 4,500      | 4,500     | 4,500       |
| 40705 Town Parking Fines-Storrs Center                            | 11,264         | 00           | 00         | 00        | 00          |
| 40711 Landlord Registration Penalty                               | 24 405         | 90           | 90         | 90        | 90          |
| 40714 Littarian Ordinance   | 21,405         | 15,000       | 15,000     | 15,000    | 15,000      |
| 40714 Littering Ordinance   | 90             | 2.500        | 0.500      | 40.240    | 2 000       |
| 40715 Ordinance Violation Penalty                                 | 13,759         | 2,500        | 2,500      | 12,340    | 3,000       |

#### Town of Mansfield Revenue Summary by Source

|                                     |               |            |            |            | FY 18/19   |
|-------------------------------------|---------------|------------|------------|------------|------------|
|                                     | FY 16/17      | FY 17/18   | FY 17/18   | FY 17/18   | As Adopted |
| Description                         | Actual        | Adopted    | Amended    | Estimated  | & Amended  |
| 40717 Possession Alcohol Ordinance  | <b>2,</b> 970 | 2,250      | 2,250      | 2,250      | 2,250      |
| 40718 Open Liquor Container Ordin   | 1,870         | 1,800      | 1,800      | 1,800      | 1,800      |
| 40719 Special Public Safety Service | 15            |            |            |            |            |
| 40723 Citations and Fees            | 300           | 200        | 200        |            | 200        |
| Total Fines and Forfeitures         | 52,185        | 26,340     | 26,340     | 35,980     | 26,840     |
|                                     |               |            |            |            | _          |
| 40804 Rent - Historical Soc         |               | 2,000      | 2,000      | 2,000      | 2,000      |
| 40807 Rent - Town Hall              | 100           |            |            |            |            |
| 40808 Rent - Senior Center          |               | 100        | 100        | 100        | 100        |
| 40817 Telecom Services Payment      | 40,225        | 41,000     | 41,000     | 41,000     | 41,000     |
| 40820 Interest Income               | 106,245       | 50,000     | 50,000     | 100,000    | 100,000    |
| 40824 Sale Of Supplies              | 9             | 20         | 20         | 20         | 20         |
| 40825 Rent - R19 Maintenance        | <b>2,</b> 790 | 2,790      | 2,790      | 2,790      | 2,790      |
| 40890 Other                         | 10,719        | 2,500      | 2,500      | 2,500      | 2,500      |
| 40895 Consultant Fees Reimbursement | 8,440         | 15,000     | 15,000     |            | 15,000     |
| Total Miscellaneous                 | 168,528       | 113,410    | 113,410    | 148,410    | 163,410    |
|                                     |               |            |            |            | _          |
| 40928 School Cafeteria              | 2,500         | 2,550      | 2,550      | 2,550      | 2,550      |
| Total Operating Transfers In        | 2,500         | 2,550      | 2,550      | 2,550      | 2,550      |
|                                     |               |            |            |            |            |
| Total General Fund - Town           | 53,239,951    | 53,141,876 | 53,141,876 | 52,135,267 | 53,123,240 |

| D                            | FY 16/17 | FY 17/18      |               | -                         | As Adopted                    |
|------------------------------|----------|---------------|---------------|---------------------------|-------------------------------|
| Description Noncertif.       | * 1,222  | * 1,000       |               | <b>Estimated</b> \$ 1,000 | <b>&amp; Amended \$ 1,000</b> |
| Misc Benefits                | 40,684   | 41,900        | 41,900        | 41,660                    | 42,180                        |
| Prof & Tech Services         | 42,500   | 70,990        | *             | 70,990                    | 44,900                        |
| Other Purch Services         | 15,739   | 15,210        | 15,210        | 15,310                    | 14,350                        |
| Office Supplies              | -        | 200           | 200           | 520                       | 200                           |
| Other Supplies               | 823      | 1,300         | 1,300         | 1,300                     | 1,300                         |
| Legislative                  | 100,968  | 130,600       | 130,600       | 130,780                   | 103,930                       |
| Salaries and Wages           | 315,483  | 275,140       | 193,140       | 193,410                   | 271,580                       |
| Misc Benefits                | 24,581   | 17,220        |               | 11,990                    | 12,600                        |
| Prof & Tech Services         | 16,191   | 17,250        | 17,250        | 17,250                    | 17,250                        |
| Other Purch Services         | 4,179    | 3,000         | 3,000         | 1,530                     | 3,000                         |
| School/Library Books         | 415      | 600           | 600           | 600                       | 600                           |
| Office Supplies              | 2,528    | <b>4,</b> 790 | <b>4,</b> 790 | 4,500                     | 4,500                         |
| Other Supplies               | 3,496    | 2,100         | 2,100         | 2,000                     | 2,000                         |
| Municipal Management/HR      | 366,873  | 320,100       | 238,100       | 231,280                   | 311,530                       |
| Prof & Tech Services         | 79,168   | 85,000        | 85,000        | 90,600                    | 85,000                        |
| Town Attorney                | 79,168   | 85,000        | 85,000        | 90,600                    | 85,000                        |
| Other Purch Services         | 8,239    | 8,870         | 8,870         | 8,870                     | 8,870                         |
| Probate                      | 8,239    | 8,870         | 8,870         | 8,870                     | 8,870                         |
| Salaries and Wages           | 202,311  | 179,770       | 193,320       | 193,320                   | 172,840                       |
| Misc Benefits                | 875      | 940           | 940           | 1,215                     | 1,440                         |
| Prof & Tech Services         | 4,491    | 4,000         | 4,000         | 4,000                     | 4,000                         |
| Other Purch Services         | 5,886    | 11,000        | 26,000        | 26,650                    | 25,500                        |
| School/Library Books         | 178      | 190           | 190           | 190                       | 190                           |
| Office Supplies              | 1,110    | 950           | 950           | 950                       | 950                           |
| Equipment                    | 15,000   | 15,500        | 500           | 500                       | 500                           |
| Town Clerk                   | 229,851  | 212,350       | 225,900       | 226,825                   | 205,420                       |
| Salaries and Wages           | 45,320   | 41,600        | 37,830        | 37,830                    | 40,110                        |
| Misc Benefits                | 6,634    | 7,170         | 7,170         | 7,170                     | 6,360                         |
| Repairs/Maintenance          | 2,060    | 2,000         | 2,000         | 2,000                     | 2,000                         |
| Other Purch Services         | 19,101   | 13,230        | 13,230        | 13,230                    | 13,730                        |
| Office Supplies              | 852      | 580           | 580           | 580                       | 580                           |
| Other Supplies               | 890      | 1,000         | 3,130         | 3,130                     | 3,440                         |
| Equipment                    | 1,615    | 2,130         | -             | -                         | -                             |
| Registrars/General Elections | 76,472   | 67,710        | 63,940        | 63,940                    | 66,220                        |

|                        | FY 16/17  | FY 17/18      | FY 17/18  | FY 17/18      | As Adopted |
|------------------------|-----------|---------------|-----------|---------------|------------|
| Description            | Actual    | Adopted       | Amended   | Estimated     | & Amended  |
| Salaries and Wages     | 711,482   | 961,990       | 968,670   | 968,670       | 968,540    |
| Benefits               | -         | 254,280       | 254,280   | 254,280       | 255,450    |
| Misc Benefits          | 6,778     | 9,890         | 9,890     | 9,925         | 9,950      |
| Prof & Tech Services   | 22,486    | 42,200        | 42,200    | 42,200        | 42,200     |
| Other Purch Services   | 77,643    | 77,720        | 86,420    | 86,420        | 86,420     |
| School/Library Books   | 1,067     | 1,570         | 1,570     | 1,570         | 1,570      |
| Office Supplies        | 7,873     | 11,080        | 11,080    | 9,080         | 9,080      |
| Other Supplies         | _         | _             | 1,000     | 1,000         | 1,000      |
| Equipment              | 11,763    | 10,200        | 500       | 500           | 500        |
| Shared Services        | -         | (429,080)     | (429,080) | (429,080)     | (429,500)  |
| Finance                | 839,092   | 939,850       | 946,530   | 944,565       | 945,210    |
|                        |           |               |           |               |            |
| Cert Wages             | -         | 138,460       | 138,460   | 138,460       | 138,460    |
| Salaries and Wages     | _         | 254,310       | 254,310   | 254,310       | 254,470    |
| Benefits               | -         | 118,630       | 118,630   | 118,630       | 120,230    |
| Misc Benefits          | 3         | 2,250         | 2,250     | 2,225         | 2,250      |
| Prof & Tech Services   | 11,330    | 9,000         | 9,000     | 10,000        | 9,000      |
| Repairs/Maintenance    | -         | <b>3,25</b> 0 | 3,250     | <b>3,3</b> 00 | 3,300      |
| Other Purch Services   | -         | 140,740       | 168,500   | 163,260       | 169,500    |
| Office Supplies        | 49        | 8,150         | 8,150     | 7,200         | 7,100      |
| Other Supplies         | -         | 100           | 100       | 100           | 100        |
| Equipment              | -         | 77,760        | 50,000    | 50,000        | 50,000     |
| Shared Services        | -         | (545,450)     | (545,450) | (552,375)     | (539,960)  |
| Information Technology | 11,382    | 207,200       | 207,200   | 195,110       | 214,450    |
|                        |           |               |           |               |            |
| Salaries and Wages     | 44,288    | 73,650        | 69,660    | 69,660        | 36,880     |
| Misc Benefits          | 3,605     | 9,280         | 9,280     | 9,280         | 9,280      |
| Repairs/Maintenance    | 1,519     | 1,600         | 1,600     | 1,600         | 1,600      |
| Other Purch Services   | 1,530,408 | 1,631,100     | 1,633,000 | 1,633,000     | 1,717,100  |
| Office Supplies        | 215       | 650           | 650       | 650           | 650        |
| Other Supplies         | 300       | 500           | 500       | 500           | 500        |
| Equipment              | 350       | 2,650         | 750       | 750           | 750        |
| Police Services        | 1,580,685 | 1,719,430     | 1,715,440 | 1,715,440     | 1,766,760  |

|                             | FY 16/17  | FY 17/18      | FY 17/18      | FY 17/18  | As Adopted    |
|-----------------------------|-----------|---------------|---------------|-----------|---------------|
| Description                 | Actual    | Adopted       | Amended       | Estimated | & Amended     |
| Salaries and Wages          | 85,056    | 102,000       | 96,630        | 96,630    | 103,040       |
| Misc Benefits               | 314       | 960           | 960           | 960       | 960           |
| Prof & Tech Services        | 2,528     | 3,000         | 3,000         | 3,000     | 3,000         |
| Repairs/Maintenance         | 184       | -             | -             | -         | -             |
| Other Purch Services        | 3,140     | <b>2,3</b> 70 | 2,370         | 2,370     | 2,370         |
| Food Service Supplies       | 56        | 300           | 300           | 300       | 300           |
| Building Supplies           | 130       | 650           | 650           | 650       | 650           |
| Other Supplies              | 99        | 540           | 540           | 540       | 540           |
| Animal Control              | 91,507    | 109,820       | 104,450       | 104,450   | 110,860       |
|                             |           |               |               |           |               |
| Salaries and Wages          | 109,143   | 136,670       | 138,410       | 138,410   | 140,250       |
| Misc Benefits               | 5,120     | 6,450         | 6,450         | 6,450     | 6,450         |
| Purch Property Services     | 23,083    | 35,000        | 35,000        | 35,000    | 43,000        |
| Repairs/Maintenance         | 50        | 300           | 300           | 300       | 300           |
| Other Purch Services        | 700       | 1,200         | <b>4,</b> 700 | 4,700     | <b>4,</b> 700 |
| School/Library Books        | 2,284     | 1,650         | 1,650         | 1,650     | 1,650         |
| Office Supplies             | 872       | 1,100         | 1,100         | 1,100     | 1,100         |
| Other Supplies              | 4,109     | <b>4,</b> 750 | <b>4,</b> 750 | 4,750     | 4,750         |
| Equipment                   | 3,895     | 3,880         | 380           | 380       | 380           |
| Fire Prevention             | 149,256   | 191,000       | 192,740       | 192,740   | 202,580       |
|                             |           |               |               |           |               |
| Salaries and Wages          | 1,620,247 | 1,742,790     | 1,745,750     | 1,745,750 | 1,801,930     |
| Misc Benefits               | 41,945    | 56,450        | 56,450        | 44,900    | 50,050        |
| Prof & Tech Services        | 14,822    | 21,770        | 21,770        | 19,750    | 22,770        |
| Purchased Property Services | 10,169    | 10,830        | 10,830        | 10,450    | 13,880        |
| Repairs/Maintenance         | 85,791    | 101,880       | 101,880       | 91,880    | 101,880       |
| Insurance                   | 6,307     | <b>6,71</b> 0 | 6,710         | 6,710     | -             |
| Other Purch Services        | 97,347    | 97,430        | 97,430        | 97,430    | 97,440        |
| School/Library Books        | 259       | 400           | 400           | 400       | 800           |
| Office Supplies             | 21,709    | 24,640        | 24,640        | 24,500    | 24,640        |
| Energy                      | (541)     | -             | -             | -         | -             |
| Building Supplies           | 1,856     | 2,500         | 2,500         | 2,500     | 2,500         |
| Rolling Stock Supplies      | 31,525    | 52,000        | 52,000        | 35,000    | 52,000        |
| Other Supplies              | 4,436     | 14,000        | 14,000        | 14,500    | 15,500        |
| Equipment                   | 3,026     | 7,000         | 7,000         | 7,000     | 7,000         |
| Fire & Emergency Services   | 1,938,898 | 2,138,400     | 2,141,360     | 2,100,770 | 2,190,390     |

|                             | FY 16/17  | FY 17/18      | FY 17/18  | FY 17/18      | As Adopted |
|-----------------------------|-----------|---------------|-----------|---------------|------------|
| Description                 | Actual    | Adopted       | Amended   | Estimated     | & Amended  |
| Salaries and Wages          | 57,410    | 64,630        | 65,590    | 65,590        | 66,190     |
| Misc Benefits               | 200       | 700           | 700       | 952           | 700        |
| Repairs/Maintenance         | 1,717     | 1,900         | 1,900     | 1,900         | 1,900      |
| Office Supplies             | 95        | 500           | 500       | 500           | 500        |
| Other Supplies              | 164       | 740           | 740       | 740           | 740        |
| Emergency Management        | 59,586    | 68,470        | 69,430    | 69,682        | 70,030     |
|                             |           |               |           |               |            |
| Salaries and Wages          | 1,673,481 | 1,749,550     | 1,745,460 | 1,753,630     | 1,760,270  |
| Misc Benefits               | 20,720    | 23,480        | 23,480    | 22,680        | 22,630     |
| Prof & Tech Services        | 2,065     | 3,000         | 3,000     | 3,000         | 3,000      |
| Purch Property Services     | 240       | 3,000         | 3,000     | 3,000         | 2,000      |
| Repairs/Maintenance         | 2,028     | 1,000         | 1,000     | 1,000         | 1,000      |
| Other Purch Services        | 39,552    | 42,100        | 61,600    | 61,600        | 64,500     |
| Instructional Supplies      | 1,197     | 900           | 900       | 900           | 1,500      |
| School/Library Books        | 820       | 700           | 700       | 700           | 400        |
| Office Supplies             | 4,501     | 6,750         | 6,750     | 7,000         | 6,750      |
| Land/Rd Maint Supplies      | 8,742     | 9,000         | 9,000     | 9,000         | 58,850     |
| Energy                      | 195,000   | 195,000       | 195,000   | 195,000       | 195,000    |
| Building Supplies           | 10,925    | 16,850        | 16,850    | 13,750        | 4,000      |
| Rolling Stock Supplies      | 180,894   | 173,000       | 173,000   | 173,000       | 170,000    |
| Other Supplies              | 46,181    | 39,500        | 39,500    | 39,500        | 2,500      |
| Equipment                   | 56,473    | 31,800        | 12,300    | 12,300        | 12,300     |
| Public Works                | 2,242,819 | 2,295,630     | 2,291,540 | 2,296,060     | 2,304,700  |
|                             |           |               |           |               |            |
| Salaries and Wages          | 277,648   | 361,820       | 364,210   | 357,100       | 362,200    |
| Misc Benefits               | 1,806     | <b>3,41</b> 0 | 3,410     | <b>3,41</b> 0 | 3,410      |
| Prof & Tech Services        | -         | 1,100         | 1,100     | 1,100         | 1,100      |
| Other Purch Services        | -         | 1,350         | 1,350     | 1,350         | 1,350      |
| School/Library Books        | 2,314     | 2,500         | 2,500     | 2,500         | 2,500      |
| Office Supplies             | 1,701     | 1,650         | 1,650     | 1,650         | 1,650      |
| Other Supplies              | 445       | 450           | 450       | 450           | 450        |
| Equipment                   | 1,028     | 1,100         | 1,100     | 1,100         | 1,100      |
| Building & Housing Inspect. | 284,942   | 373,380       | 375,770   | 368,660       | 373,760    |

|                           | FY 16/17 | FY 17/18 | FY 17/18 | FY 17/18  | As Adopted |
|---------------------------|----------|----------|----------|-----------|------------|
| Description               | Actual   | Adopted  | Amended  | Estimated | & Amended  |
| Noncertif.                | 387,791  | 400,300  | 401,180  | 402,750   | 403,200    |
| Salaries and Wages        | 23,654   | 14,780   | 21,200   | 21,200    | 17,220     |
| Misc Benefits             | 2,995    | 6,370    | 6,370    | 6,350     | 6,350      |
| Purch Property Services   | 70,120   | 52,930   | 52,930   | 53,430    | 53,970     |
| Repairs/Maintenance       | 41,112   | 68,880   | 68,880   | 68,880    | 68,880     |
| Other Purch Services      | 99,378   | 94,070   | 94,070   | 93,590    | 93,590     |
| Office Supplies           | 6,602    | 6,200    | 6,200    | 6,200     | 6,200      |
| Energy                    | 224,800  | 220,000  | 220,000  | 220,000   | 220,000    |
| Building Supplies         | 29,751   | 51,500   | 51,500   | 51,500    | 51,500     |
| Other Supplies            | 60       | 500      | 1,500    | 1,500     | 1,500      |
| Equipment                 | 725      | 1,000    | -        | -         | -          |
| Misc Expenses & Fees      | _        | 500      | 500      | 500       | 500        |
| Facilities Management     | 886,988  | 917,030  | 924,330  | 925,900   | 922,910    |
|                           |          |          |          |           |            |
| Other Purch Services      | 135,470  | 138,590  | 138,590  | 138,590   | 137,900    |
| Health Regs & Inspections | 135,470  | 138,590  | 138,590  | 138,590   | 137,900    |
|                           |          |          |          |           |            |
| Cert Wages                | (15,780) | (15,780) | (15,780) | (15,780)  | (15,780)   |
| Noncertif.                | 617      | 1,500    | 1,500    | 1,500     | 1,500      |
| Salaries and Wages        | 589,159  | 638,830  | 612,900  | 612,900   | 653,960    |
| Misc Benefits             | 6,432    | 9,150    | 9,150    | 9,150     | 8,900      |
| Prof & Tech Services      | 5,705    | 8,500    | 8,500    | 8,500     | 6,500      |
| Other Purch Services      | 3,384    | 4,500    | 4,500    | 4,500     | 4,850      |
| School/Library Books      | 479      | 550      | 550      | 550       | 550        |
| Office Supplies           | 6,329    | 5,750    | 5,750    | 5,750     | 5,750      |
| Other Supplies            | 8,566    | 12,040   | 12,040   | 12,040    | 12,040     |
| Equipment                 | 1,422    | 1,280    | 1,280    | 1,280     | 2,480      |
| Misc Expenses & Fees      | 59,279   | 75,000   | 75,000   | 75,000    | 65,000     |
| Human Services            | 665,592  | 741,320  | 715,390  | 715,390   | 745,750    |
|                           |          |          |          |           | _          |
| Salaries and Wages        | 592,986  | 593,750  | 594,490  | 594,490   | 603,900    |
| Misc Benefits             | 2,749    | 3,060    | 3,060    | 3,060     | 3,110      |
| Prof & Tech Services      | 2,073    | 1,500    | 1,500    | 1,500     | 1,500      |
| Other Purch Services      | 840      | 750      | 33,750   | 33,750    | 33,700     |
| Instructional Supplies    | 6,553    | 6,600    | 6,600    | 6,600     | 6,600      |
| School/Library Books      | 101,511  | 103,290  | 103,290  | 103,290   | 103,290    |
| Equipment                 | 33,872   | 34,000   | 1,000    | 1,000     | 1,000      |
| Library Services          | 740,584  | 742,950  | 743,690  | 743,690   | 753,100    |
| -                         |          |          |          |           |            |

|                             |                  |               |               |               | FY 18/19      |
|-----------------------------|------------------|---------------|---------------|---------------|---------------|
|                             | FY 16/17         | FY 17/18      | FY 17/18      | FY 17/18      | As Adopted    |
| Description                 | Actual           | Adopted       | Amended       | Estimated     | & Amended     |
| Contrib to Area Agencies    | 45,800           | 45,700        | 45,700        | 45,700        | 45,300        |
| Contributions-Area Agencies | 45,800           | 45,700        | 45,700        | 45,700        | 45,300        |
| Salaries and Wages          | 271,198          | 273,160       | 279,170       | 279,170       | 280,370       |
| Misc Benefits               | 7,089            | 13,720        | 13,720        | 12,360        | 12,590        |
| Prof & Tech Services        | 24,081           | 35,900        | 35,900        | 28,150        | 37,650        |
| Other Purch Services        | 9,280            | 10,320        | 10,320        | 10,000        | 22,260        |
| School/Library Books        | 409              | 100           | 100           | -             | 100           |
| Office Supplies             | 531              | 1,550         | 1,550         | 1,680         | 2,150         |
| Other Supplies              | -                | -             | -             | 160           | <b>2,</b> 130 |
| Equipment                   | 338              | _             | _             | -             | _             |
| Planning & Development      | 312,926          | 334,750       | 340,760       | 331,520       | 355,120       |
|                             |                  |               |               |               | _             |
| Misc Expenses & Fees        | 4,163            | 6,400         | 6,400         | 6,400         | 4,300         |
| Boards and Commissions      | 4,163            | 6,400         | 6,400         | 6,400         | 4,300         |
| Misc Benefits               |                  | 166,270       | 166,270       |               |               |
| Teachers Retirement Board   |                  | 166,270       | 166,270       |               |               |
| Teachers Rethement Board    | <del>-</del>     | 100,270       | 100,270       | <del>-</del>  |               |
| Salaries and Wages          | (29,800)         | (36,600)      | (36,600)      | (36,600)      | (38,800)      |
| Benefits                    | 1,685,430        | 1,815,650     | 1,791,340     | 1,792,240     | 1,772,700     |
| Medical Ben.                | 1,364,824        | 1,234,370     | 1,235,320     | 1,242,360     | 1,329,420     |
| Shared Services             | -<br>-           | (372,910)     | (372,910)     | (372,910)     | (375,680)     |
| Employee Benefits           | 3,020,454        | 2,640,510     | 2,617,150     | 2,625,090     | 2,687,640     |
|                             | 24.4.440         | 402 400       | 402 400       | 200.04.2      | 24.4.4.60     |
| Insurance                   | 214,449          | 193,190       | 193,190       | 208,213       | 214,160       |
| Insurance (LAP)             | 214,449          | 193,190       | 193,190       | 208,213       | 214,160       |
| Misc Expenses & Fees        | _                | 85,785        | 171,965       | _             | 43,000        |
| Contingency                 | -                | 85,785        | 171,965       | _             | 43,000        |
|                             |                  | ,             | ,             |               | ,             |
| Trans Out-Spec Rev Fund     | 677,950          | 698,020       | 698,020       | 908,020       | 698,020       |
| Trans Out-Debt Serv Fd      | 285,000          | 285,000       | 285,000       | 285,000       | 275,000       |
| Trans Out-Capital Proj      | 3,064,240        | 2,491,660     | 2,511,660     | 2,511,660     | 2,294,010     |
| Trans Out Enterprise Fnd    | 142,050          | 128,000       | 128,000       | 128,000       | 128,000       |
| Trans Out-Trust Agency      | 62,000           | 64,100        | 64,100        | 113,600       | 109,720       |
| Other Financing Uses        | 4,231,240        | 3,666,780     | 3,686,780     | 3,946,280     | 3,504,750     |
|                             |                  |               |               |               |               |
| Total General Fund-Town     | \$ 18,317,404 \$ | 18,547,085 \$ | 18,547,085 \$ | 18,426,545 \$ | 18,373,640    |

#### Town of Mansfield - Board of Education Expenditure Budget Summary by Activity

| Description                       | FY 16/17<br>Actual | FY 17/18<br>Adopted | FY 17/18<br>Amended | FY 17/18<br>Estimated | FY 18/19<br>As Adopted<br>& Amended |
|-----------------------------------|--------------------|---------------------|---------------------|-----------------------|-------------------------------------|
| 61101 Regular Instruction         | 7,876,566          | 8,035,650           | 7,925,110           | 7,925,110             | 7,795,670                           |
| 61102 English                     | 84,161             | 77,830              | 77,830              | 77,830                | 78,760                              |
| 61104 World Languages             | 5,438              | 9,080               | 9,080               | 9,080                 | 8,330                               |
| 61105 Health & Safety             | 4,068              | 7,320               | 7,320               | 7,320                 | 6,640                               |
| 61106 Physical Education          | 16,868             | 18,520              | 18,520              | 18,520                | 15,580                              |
| 61107 Art                         | 11,971             | 14,930              | 14,930              | 14,930                | 15,430                              |
| 61108 Mathematics                 | 17,773             | 20,370              | 20,370              | 20,370                | 15,490                              |
| 61109 Music                       | 30,629             | 18,700              | 18,700              | 18,700                | 39,270                              |
| 61110 Science                     | 18,658             | 24,630              | 24,630              | 24,630                | 25,630                              |
| 61111 Social Studies              | 13,807             | 17,890              | 17,890              | 17,890                | 16,710                              |
| 61115 Information Technology      | 191,281            | 209,090             | 209,090             | 209,090               | 209,090                             |
| 61122 Life & Consumer Science     | 7,322              | 9,080               | 9,080               | 9,080                 | 9,580                               |
| 61123 Technology Education        | 16,064             | 15,810              | 15,810              | 15,810                | 16,310                              |
| 61201 Special Ed Instruction      | 1,476,897          | 1,581,540           | 1,515,990           | 1,515,990             | 1,537,810                           |
| 61202 Enrichment                  | 452,494            | 477,720             | 477,720             | 477,720               | 477,720                             |
| 61204 Preschool                   | 356,981            | 367,550             | 367,550             | 367,550               | 374,120                             |
| 61310 Remedial Reading/Math       | 390,346            | 448,680             | 380,270             | 380,270               | 364,170                             |
| 61400 Summer School               | 49,280             | 64,900              | 64,900              | 64,900                | 70,500                              |
| 61600 Tuition Payments            | 241,575            | 215,800             | 315,800             | 315,800               | 431,770                             |
| 61900 Central Services            | 128,540            | 145,820             | 145,820             | 145,820               | 143,820                             |
| 62102 Guidance Services           | 176,218            | 184,870             | 184,870             | 184,870               | 186,610                             |
| 62103 Health Services             | 217,400            | 232,650             | 232,650             | 232,650               | 232,650                             |
| 62104 Outside Eval/Contracted Ser | 222,562            | 238,000             | 238,000             | 238,000               | 238,000                             |
| 62105 Speech & Language           | 161,045            | 193,060             | 102,740             | 102,740               | 109,640                             |
| 62108 Psychological Services      | 316,158            | 330,890             | 307,290             | 307,290               | 314,280                             |
| 62201 Curriculum Development      | 141,238            | 145,300             | 145,300             | 145,300               | 160,300                             |
| 62202 Professional Development    | 32,320             | 33,560              | 33,560              | 33,560                | 33,560                              |
| 62302 Media Services              | 60,501             | 70,930              | 70,930              | 70,930                | 66,420                              |
| 62310 Library                     | 308,367            | 325,100             | 328,160             | 328,160               | 328,390                             |

#### Town of Mansfield - Board of Education Expenditure Budget Summary by Activity

| Description                       | FY 16/17<br>Actual | FY 17/18<br>Adopted | FY 17/18<br>Amended | FY 17/18<br>Estimated | FY 18/19<br>As Adopted<br>& Amended |
|-----------------------------------|--------------------|---------------------|---------------------|-----------------------|-------------------------------------|
| 62401 Board Of Education          | 309,878            | 339,430             | 584,165             | 584,165               | 439,230                             |
| 62402 Superintendent's Office     | 394,503            | 422,520             | 422,550             | 422,550               | 437,940                             |
| 62404 Special Education Admin     | 310,598            | 313,570             | 275,520             | 275,520               | 282,750                             |
| 62520 Principals' Office Services | 1,194,408          | 1,226,570           | 1,167,470           | 1,167,470             | 1,196,240                           |
| 62521 Support Services - Central  | 18,355             | 13,600              | 13,600              | 13,600                | 13,600                              |
| 62523 Field Studies               | 5,868              | 13,500              | <b>13,5</b> 00      | 13,500                | 13,500                              |
| 62601 Business Management         | 381,602            | 473,450             | 473,450             | 473,450               | 469,820                             |
| 62710 Plant Operations - Building | 1,416,140          | 1,408,620           | 1,516,365           | 1,516,365             | 1,514,230                           |
| 62801 Regular Transportation      | 978,046            | 967,420             | 967,420             | 967,420               | 975,820                             |
| 62802 Spec Ed Transportation      | 138,335            | 150,000             | 150,000             | 150,000               | 150,000                             |
| 63430 After School Program        | 45,342             | 40,330              | 40,330              | 40,330                | 43,830                              |
| 63440 Athletic Program            | 39,652             | 36,390              | 36,390              | 36,390                | 38,690                              |
| 68000 Employee Benefits           | 4,516,240          | 4,464,320           | 4,464,320           | 4,464,320             | 4,497,010                           |
| 69000 Transfers Out To Other Fun  | 204,590            | 55,170              | 55,170              | 55,170                | 65,250                              |
| Total General Fund - Board \$     | 22,980,085 \$      | 23,460,160 \$       | 23,460,160 \$       | 23,460,160            | 3,460,160                           |

#### Glossary of Budget Terms

There are many specialized terms used in governmental budgeting and accounting. The following is an abbreviated list of some of the more common terms one may find in reviewing Mansfield's budget.

<u>ACCRUAL BASIS OF ACCOUNTING</u> – The method of accounting under which revenues are recorded when they are earned (whether or not cash is received at that time) and expenditures are recorded when goods and services are received (whether cash disbursements are made at that time or not).

<u>ACTIVITY CLASSIFICATION</u> – A grouping of expenditures on the basis of specific functions performed by an organizational unit. Examples of activities are road services, revenue collection, youth services and property assessment, etc.

<u>APPROPRIATION</u> – An authorization granted by a legislative body to make expenditures and incur obligations for specific purposes, and which is usually limited in amount and to the time during which it may be expended.

<u>ASSESSMENT/ASSESSED VALUATION</u> – A valuation set upon real estate or other property by a government as a basis for levying taxes.

<u>BALANCED BUDGET</u> – A basic budgetary constraint intended to ensure that an entity does not spend beyond its means. A government's use of resources for operating purposes does not exceed available resources over a defined budget period.

<u>BOND</u> – A written promise to pay a specified sum of money at a specified date or dates in the future.

<u>BOND ANTICIPATION NOTE</u> – Short-term interest bearing notes issued by a government in anticipation of bonds to be issued at a later date. The notes are retired from the proceeds of the bond issue to which they are related.

<u>BUDGET</u> – A plan of financial operation containing an estimate of proposed expenditures for a single fiscal year (July 1 through June 30) and the proposed means of financing them.

<u>CAPITAL ASSETS</u> – Assets with a value of \$5,000 or more and having a useful life of more than one year. Capital assets are also called fixed assets.

<u>CAPITAL EXPENDITURES</u> – An expenditure that acquires, improves, expands, replaces, or extends the life of a capital asset.

<u>CAPITAL IMPROVEMENT PROGRAM (CIP)</u> – A plan for capital expenditures to be incurred each year over a fixed period of several future years setting forth each capital project, identifying the expected beginning and ending date for each project, the amount to be expended in each year, and the method of financing those expenditures.

<u>CAPITAL NONRECURRING FUND</u> (<u>CNR FUND</u>) – A reserve fund for future capital projects and other nonrecurring expenditures.

<u>CASH BASIS OF ACCOUNTING</u> – The basis of accounting that recognizes transactions or events when related cash amounts are received or disbursed.

<u>DEFICIT</u> – (1) The excess of an entity's liabilities over its assets. (2) The excess of expenditures or expenses over revenues during a single audit account period.

<u>DEPRECIATION</u> – Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

<u>ENCUMBRANCE</u> – Commitments related to unperformed (executory) contracts for goods or services. Used in budgeting, encumbrances are not GAAP expenditures or liabilities, but represent the estimated amount of expenditures ultimately to result if unperformed contracts in process are completed.

<u>FISCAL YEAR</u> – A twelve month period of time to which the annual budget applies and at the end of which a governmental unit determines its financial position and result of its operations. The fiscal year for the Town of Mansfield begins July 1 and ends on June 30.

<u>FUND</u> – An independent fiscal and accounting entity with a self balancing set of accounts, in which are recorded cash and/or other resources together with all related liabilities, obligations, reserves and equities. All funds are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with specific regulations, restrictions, or limitations. The Town administers a total of 39 separate funds, including the General Fund, the Risk Management Fund and the Capital Projects Fund. Appropriations are legally adopted by the Annual Town Meeting for the General Fund, the CNR Fund and the Capital Fund. Those funds are described in the DESCRIPTION OF OTHER FUNDS section at the end of the Glossary.

<u>FUND BALANCE</u> – The excess of fund assets over its liabilities. A negative fund balance is sometimes called a deficit.

<u>GENERAL FUND</u> – A fund that accounts for all resources not otherwise accounted for in other funds. It is supported by tax revenues and is the largest and most important fund in the Town of Mansfield's budget.

<u>GRAND LIST</u> – The basis upon which the property tax levy is allocated among the property owners in a jurisdiction with taxing powers. It is the official list of taxable real property in the Town.

<u>GRANT</u> – A contribution of assets (usually cash) by one governmental unit or other organization to another. Typically, these contributions are made to local governments from the state and federal governments. Grants are usually made for specific purposes.

<u>INTERFUND LOANS OR TRANSFERS</u> – Loans or transfer amounts made from one fund to another.

<u>INTERGOVERNMENTAL REVENUE</u> – Revenue received from other governments (State, Federal) in the form of grants, shared revenues, or payments in lieu of taxes.

<u>INTERNAL SERVICES FUND</u> – A fund separate from the General Fund used to account for the financing of goods and services provided by one department to other departments on a cost-reimbursement basis, e.g., the Risk Management Fund.

<u>LEVY</u> – The total amount of taxes imposed by a governmental unit.

<u>LoCIP</u> – A local capital improvement grant program administered by the state. Towns apply annually for reimbursement of up to a formula generated entitlement amount.

MILL – The amount of tax paid for each \$1,000 of assessed value.

MILL RATE – The rate applied to assessed valuation to determine property taxes.

MODIFIED ACCRUAL BASIS – The basis of accounting under which expenditures are recorded at the time liabilities are incurred and revenues are recorded when received in cash, except for available revenues which should be accrued to reflect revenues earned and available for expenditure.

<u>OBJECT</u> – As used in expenditure classifications, this term applies to the article purchased or the service obtained, such as contractual services, utilities, clothing allowance, medical supplies and advertising, etc.

<u>OBLIGATIONS</u> – Amounts which a governmental unit may be required legally to meet out of its resources. This includes actual liabilities and unliquidated encumbrances..

ORDINANCE – A formal-legislative enactment by the Council or governing body of a municipality which has full force and effect of law within the boundaries of the municipality to which it applies. A resolution differs from an ordinance in that it requires less legal formality and carries lower legal status.

<u>PROGRAM</u> – An activity (department or cost center) within one of the government's major functions. For example, within the Public Safety function, there are the following programs - Police, Animal Control, Fire & Emergency Services.

<u>PROPERTY TAX</u> – A locally levied tax based on the market value of property assessed at 70% during a given year by the local municipality. The revenues from property taxes represent the largest funding source for Mansfield municipal expenditures. By state law, all municipalities must revalue the market value of property every four years. Mansfield's next revaluation is October 1, 2019.

<u>PROPERTY TAX EXEMPTION</u> – A statutory provision that excuses certain types of property uses (e.g., religious, industrial uses) or property owners (e.g., veterans & elderly) from property tax, either partially or completely.

<u>PROPERTY TAX LEVY</u> – The net amount to be raised by general property taxes (e.g., less reserves for uncollected and tax credits for the elderly).

<u>PROPERTY TAX WARRANT</u> – The total estimated dollars to be raised by property taxes for the year including reserves for uncollected taxes and tax credits for the elderly.

<u>RESERVE</u> – An account which records a portion of fund balance which is legally segregated for some future use and which is, therefore, not available for further appropriation or expenditure.

<u>REVENUE</u> – This term designates additions to assets which do not increase any liability, do not represent the recovery of an expenditure, and do not represent contributions of fund capital.

<u>SERVICE UNIT</u> – a group of related activities aimed at accomplishing a major service or program for which a governmental unit is responsible. Examples of functions are: General Government, Public Safety, Public Works, Education.

<u>SOURCE</u> – A budgeting code used to describe the origin of Town revenues. In other words, where the money comes from (e.g., rent, interest income).

<u>SPECIAL REVENUE FUND</u> – Used to account for the proceeds of specific revenue sources that are restricted to expenditures for specified purposes. The Recreation Fund for example was created specifically to account for revenues and expenditures generated by recreation programs.

<u>SUBSIDY</u> – An appropriation of funds from a government to aid in establishing or maintaining a service deemed advantageous to the public.

<u>TAXABLE GRAND LIST</u> – The total assessed value of all taxable real and personal property. In Mansfield the assessed value of real property is 70 percent of market value as set by revaluation every four years.

<u>TOWN AID ROAD FUND</u> – An annual formal grant from the State to be used for local road, bridge and sewer reconstruction. The amount of the grant is based on population, road miles and other demographic factors.

<u>TRUST FUND</u> – A Fund separate from the General Fund used to account for assets held by the Town in a trustee capacity, e.g., the Cemetery Fund and the Pension Fund.

<u>UNASSIGNED FUND BALANCE</u> – Available expendable financial resources in a governmental fund that are not the object of tentative management plans (i.e. commitments)

#### **Description of Funds**

#### **Fund Categories**

#### 1. Governmental Funds – Budgetary and Accounting Basis

The budgeting and accounting policies of the Town of Mansfield conform to generally accepted accounting principles as applicable to government units. The modified accrual basis of accounting is followed by the governmental funds and expendable trust and agency funds. Under the modified accrual basis of accounting, revenues are recorded when susceptible to accrual, i.e., both measurable and available. Available means collectible within the current period or soon enough thereafter to pay liabilities of the current period. Expenditures are generally recognized under modified accrual accounting when the related fund liability is incurred.

Those funds included in this category are:

<u>General Fund</u> - The General Fund is the general operating fund of the Town. It is used to account for all financial resources except those required to be accounted for in another fund. The General Fund is legally adopted by resolution at the annual Town Meeting.

#### SPECIAL REVENUE FUNDS

<u>Capital Nonrecurring Fund</u> - This fund was established pursuant to Connecticut State Law as a reserve fund for future capital projects and other nonrecurring expenditures. This fund is legally adopted by resolution at the annual Town Meeting.

<u>Recreation Program Fund</u> - This fund was established to record the activity of various recreation programs sponsored by the Town.

Other Operating Funds - Miscellaneous programs of the Town are account for in this fund.

<u>Town Aid Road Fund</u> - The administration of the State of Connecticut Department of Transportation Town Aid Road program is controlled through this fund.

<u>Debt Service Fund</u> – The Debt Service Fund is used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs.

<u>Capital Projects Fund</u> – The Capital Projects Fund is used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by Proprietary Funds).

This fund is legally adopted on a project length basis by resolution at the annual Town Meeting. Any such project shall be deemed to have been abandoned if three years shall elapse without any expenditure or encumbrance of the appropriation.

#### 2. Proprietary Funds – Budgetary and Accounting Basis

The Town's Proprietary Funds apply all GASB pronouncements, as well as the following pronouncements issued before November 30, 1989, unless they contradict GASB pronouncements: Statements and Interpretations of the Financial Accounting Standards Board, Accounting Principles Board Opinions and Accounting Research Bulletins of the Committee on Accounting Procedures.

The funds included in this category are:

<u>ENTERPRISE FUNDS</u> – Enterprise Funds are used to account for operations that (a) are financed and operated in a manner similar to private business enterprises – where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

<u>UConn Sewer Operating Fund</u> – To account for water and sewer services provided by the University of Connecticut to certain residents of the Town. All activities necessary to provide services are accounted for in this fund.

<u>Willimantic Sewer Operating Fund</u> – To account for sewer services provided by the Willimantic Water Company to certain residents of the town. All activities necessary to provide such services are accounted for in this fund.

<u>Solid Waste Disposal Fund</u> – To account for solid waste management for the Town. All the activities necessary to provide such services are accounted for in this fund. It is the intention of management that disposal fees will pay the cost of the tipping fees at the various disposal sites in use.

<u>Transit Services Fund</u> – To account for the transit services provided by the Town. All activities necessary to provide such services are accounted for in this fund. In additiona to payments made to the Windham Regional Transit District for services they provide, all services provided at the Nash-Zimmer Transportation Center and the Storrs Center Parking garage are accounted for in this fund.

<u>INTERNAL SERVICE FUNDS</u> – Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit and to account for risk financing activities as allowed by GASB Statement No. 10.

<u>Health Insurance Fund</u> – To account for the provision of Health Insurance for the Town. All activities necessary to provide such coverage are accounted for in this fund.

<u>Workers' Compensation Insurance Fund</u> – To account for the provision of Workers' Compensation Insurance for the Town. All activities necessary to provide such coverage are accounted for in this fund.

<u>Management Services Fund</u> – To account for the provision of certain land, buildings, equipment and related supplies which benefit Town departments and schools.

#### 3. Fiduciary Funds – Budgetary and Accounting Basis

Those funds included in this category are:

<u>Trust and Agency Funds</u> – Trust and Agency Funds are used to account for assets held by the Town in a trustee capacity or as an agent for individuals, private organizations, other governments, and/or other funds. These include Nonexpendable Trust, Pension Trust and Agency Funds. Nonexpendable Trust and Pension Trust Funds are accounted for in a manner similar to private business enterprises. Agency Funds are accounted for in essentially the same manner as Governmental Funds.

#### NONEXPENDABLE TRUST FUNDS

Those funds included in this category are:

<u>Cemetery Fund</u> – This fund is used to account for revenues and expenses dealing with the operation of all the active and inactive cemeteries in Town.

#### 4. Component Units/Jointly Governed Organizations

#### a. Mansfield Discovery Depot, Inc.

This component unit records the operations of a day care center, which is funded by a grant received from the State of Connecticut Department of Social Services, parent fees and other local revenues. The budgeting and accounting policies of the day care agency conform to generally accepted accounting principles as applicable to government units. The modified accrual basis of accounting is followed by the governmental funds and expendable trust and agency funds. Under the modified accrual basis of accounting, revenues are recorded when susceptible to accrual, i.e., both measurable and available. Available means collectible within the current period or soon enough thereafter to pay liabilities of the current period. Expenditures are generally recognized under modified accrual accounting when the related fund liability is incurred.

#### b. Eastern Highlands Health District

The Town of Mansfield and three other local municipalities each appoint a member to the governing board of Eastern Highlands Health District, which provides health services to member towns. The budgeting and accounting policies of the district conform to generally accepted accounting principles as applicable to government units. The modified accrual basis of accounting is followed by the governmental funds and expendable trust and agency funds. Under the modified accrual basis of accounting, revenues are recorded when susceptible to accrual, i.e., both measurable and available. Available means collectible within the current period or soon enough thereafter to pay liabilities of the current period. Expenditures are generally recognized under modified accrual accounting when the related fund liability is incurred.

#### c. Mansfield Downtown Partnership

The Mansfield Downtown Partnership is an independent, non-profit organization comprised of the Town of Mansfield, the University of Connecticut, and individual business members and residents. The Partnership has been working tirelessly with master developer Leyland Alliance to create a mixed-use, pedestrian-oriented downtown for Mansfield, Storrs Center. The budgeting and accounting policies of the Partnership conform to generally accepted accounting principles as applicable to government units. The modified accrual basis of accounting is followed by the governmental funds and expendable trust and agency funds. Under the modified accrual basis of accounting, revenues are recorded when susceptible to accrual, i.e., both measurable and available. Available means collectible within the current period or soon enough thereafter to pay liabilities of the current period. Expenditures are generally recognized under modified accrual accounting when the related fund liability is incurred.